

TOWN OF THETFORD

TOWN MANAGER

PROPOSED BUDGET

FOR

JANUARY 1, 2023

TO

DECEMBER 31, 2023

December 9, 2022



Town of Thetford Vermont

3910 Vermont Route 113 • P.O. Box 126 • Thetford Center, VT 05075
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December 9, 2022

Re: 2023 Proposed Town Manager Budget

Dear Selectboard Members,

It is my pleasure to present my second Town Manager Proposed Budget for fiscal year 2023. As we are aware, 2022 has presented it changes financially from the extreme cost associated with mud season last March to the dramatic increase in fuel cost. In crafting this year's budget, I had to consider the impact inflation had on the cost of goods and services, most notability for fuel prices. In addition, the budget reflects they transfer of accounting duties from the Town Treasurer's Office to the Town Manager's Office.

Budget Summary

I am proposing a total budget that consist of the of following amounts:

- ❖ General Fund - \$1,322,609
- ❖ Department of Public Works – 1,369,235
- ❖ Additional Articles – 502,195
- ❖ Veteran Exemptions – 8,500
- ❖ Agreements & UVFGC - \$2,000

Total Proposed Budget - \$3,204,538

This equates to a 3.99% increase from the 2022 budget of \$3,081,636.

Please see the Estimated Tax Rate and Budget Summaries for additional details regarding the breakdown of revenues and expenses and the impact on the estimated tax rate.

General Fund

Proposed Total Revenues

The 2023 budget raises \$1,322,609 in tax revenues or a decrease of \$18,639 (- 1.39%) compared to the 2022 budget. The non-tax revenues are \$438,956 or an increase of \$41,100 (10.33%) from 2022, for a total of \$1,761,565 in total revenues for 2023.

This year is the first year we will receive the fund rental amount of \$24,000 for the ATT cell tower. I have also included a new revenue account 100-2997-00.00, Transfer from Reappraisal Fund, to cover the additional expenses in the Listers Office associated with the multi-year reappraisal.

Overall, I believe adjustment made this year on our estimated revenues are realistic based on prior years receipts.

Proposed Expenditures

The 2023 budget proposes \$1,761,565 or a (1.29%) increase in spending from the 2022 approved budget of \$1,341,248. As you are aware, health insurance costs increased dramatically for 2023 with an average increase monthly premium increase of 13%-20%. Nation-wide, inflation has contributed to a substantial rise in the U.S. Bureau of Labor Statistics Consumer Price Index (CPI) for goods and services. Historically, the CPI index for the Northeast Region has been utilized to calculate the annual cost of living (COLA) increases for most employees. Utilizing a five-year average of the CPI index this year, I am proposing a 2.75% COLA increase for most employees. As you review the detail for each department, you will see incidences where COLA varies from the 2.75% and is primary based on departmental restructuring or additional duties associated with a position. My overall goal is to continue to provide competitive wages to our dedicated staff during the continued regional labor shortage.

General Administration

Expenditures for General Administration decreased by \$3,093 (-.37%) from the 2022 approved budget. Please see below for additional information.

Selectboard – I reduced legal services from \$30,000 to \$20,000 given the current amount spent to date. One legal issue still pending is the Post Mills Airport, but given the amount spent to date, I believe we could absorb additional legal fees within the proposed \$20,000 budget.

I continue to budget 10 hours per week for the Selectboard Assistant but propose a wage increase of 6.75% given the additional Treasurer/accounting related duties explained below.

Town Manager's Office - As we continue to transition into the Town Manager form of government, the reorganization of the daily accounting duties from the Town Treasurer's Office to the Town Manager's Office is incorporated in this year's proposed budget. Working closely with the Town Treasurer, we analyzed the various duties the Town Treasurer and Assistant Town Treasurer perform and segregated these duties so

a new Town Accountant position could be created within the Town Manager's Office. I firmly believe the proposed salary of \$62,000 for the salaried position is warranted given the addition duties this position inherits from the Town Treasurer in 2023 and in future years. Also, I have increased the legal fee to \$5,000 as related to the collection of delinquent taxes, as I will need legal assistance with the imposition of tax liens and or conducting a tax sale in 2023.

Committees – Included this year is a request for funding from the Thetford Elder Network in the amount of \$5,000. Please refer to their funding request for details.

Treasurer's Office – As mentioned already, the decrease in cost is directly related to the transfer of duties from the Assistant Town Treasurer position to the new Town Accountant position. With that, the Town Treasurer also requested her hours be adjusted from 20 hours per week to 10 hours per week.

Town Clerk's Office – The majority of the increase in cost is associated with the adjustment of hours for the Town Clerk from 20 hours per week to 30 hours per week. In addition, I am proposed a 6.75% wage adjustment for the Assistant Town Clerk as this position will also assist the Town Treasurer with being a bank signatory and assist as a receiver of revenues and tax collection. Hours for the Assistant Clerk position will remain at 30 hours per week.

Listers Office – Starting in 2023, the Listers will begin the multi-year process for a town-wide reappraisal. Please refer to their multi-year proposal for additional information. With the increase in duties and responsibilities the Listers will be performing in-house, I adjusted the hourly rate for two Listers to bring them in-line with the salary adjustment made last year. Additionally, the Listers have requested a reduction in the weekly hours for the Lister Assistant from 12 to 8 hours per week, as they feel duties currently being performed by the Listers Assistant should be completed by a Lister.

Planning & Zoning – I have increased the hours for the Zoning Administrator from 20 hours per week to 29 hours per week due to the demand for zoning related services, and the additional duty of the being the town's E911 Coordinator.

Town Hall – In 2022, we made the last debt payment for the addition to Town Hall, which is reflected in the decrease in cost for 2023.

Town Lands – The Conservation Committee is requesting \$5,000 for the Conservation Fund and an additional \$10,000 for the Taylor Floodplain Restoration Project. Please see their funding request for more information.

Transfer Station – I have increased the hours per week for part-time personnel from 4.25 to 4.5 hours per week to reflect the actual time worked. In addition, the Transfer Station Coordinator has been actively recruiting volunteers to assist when paid staff is not available. With the increase in fuel cost and the decrease in demand for recyclable materials, NRRA, the organization that handles the removal and selling of our recyclables, notified us of price increases for the pickup and transportation of our recycling containers. Given the tonnage information provided to us by NRRA, we anticipate an increase in NRRA cost of \$5,000. I must note that a part of this calculation for cost is based the revenue we receive for our recyclables, which varies monthly. Further decline in revenue could result in a higher cost.

Recreation

I made a wage adjustment of 3.46% for the Recreation Coordinator position to bring it in-line with the duties and responsibilities the position entails, especially the demand of working evenings and weekends. The Recreation Coordinator has actively been adding new programs for residents of all ages and will continue add programs in the future.

Treasure Island is back! Last year we had revenues of over \$40,000 due to the increase of programs, kayak rentals, and improvements to the facilities. I have increased staff salaries to \$25,000 to account for the increase in the State's minimum wage per hour increase from \$12.55 to \$13.18 per hour, the rehiring of a beach manager, and hopefully an additional lifeguard. We also plan on expanding the use of rental equipment by including paddle boards and will continue to explore new programs to attract visitors.

Public Safety

Police Department - Overall, the Police Department's budget increased by \$28,044 (6.44%), which includes funding for the vacant road patrol position at the PS-10 level, as per the collective bargaining agreement. Other increases include the higher cost for fuel and anticipated vehicle repairs due to the delay in the delivery of new patrol vehicles. Currently, one SUV hybrid vehicle is on order with Ford Motor Company, but we have not been provided a delivery date. We anticipate placing an order for another vehicle per the Police Equipment Capital Plan in 2023 for delivery in 2024.

Animal Control – The Police Chief has established a working relationship with a local veterinary clinic to kennel loose dogs and other four-legged animals. I increased this budget line to \$1,000 to these cover costs.

Fixed Costs

County Tax – I have not received the preliminary Orange County contribution for 2023. Based on the amount owed the past prior two years, I have budget \$105,000 for now and will adjust accordingly once known.

Tri-Town Commission – I am still waiting on budgetary amounts from the Commission but have budgeted \$2,500 as a placeholder.

Other Organizations – I've included information regarding the other organizations funded under Fixed Cost for your consideration.

DEPARTMENT OF PUBLIC WORKS

Proposed Total Revenues

The proposed 2023 budget raises \$1,369,235 in tax revenues an increase of (9.33%) compared to 2022 budget. The proposed non-tax revenues of \$167,900 are an increase of \$33,900 (24.93%) from 2022. I have not included surplus funds as in 2022 to offset expenses, so this is reflective in the increase in proposed tax revenues.

Proposed Expenditures

The 2023 budget proposes \$1,537,135 (6.99%) increase in spending from the 2022 budget. Provided below is a general overview of selected department expenditures. Please refer to the departmental budget detail sheets for additional information.

Administration – There is an of 3.22% increase in administrative cost associated with the COLA increase of 2.75% per the collective bargaining agreement and substantial increase in health insurance premiums. I have maintained staffing at the 2022 levels of 5 individuals but adjusted the vacant position amount to reflect 11 months of wages as we are still actively recruiting for this vacant position.

Highway Maintenance – For the most part, this department is level funded or has a decrease in costs except for Road Maintenance, which was increased by \$15,000. This increase is for asphalt patching on Tucker Hill, Gove Hill, and Sawnee Bean Roads until a long-term pavement plan is formulated.

Roads and Structures – The primary reason for the increase of \$65,320 (13.85%) is for the final incremental increase of \$68,560 for the Route 132 road rehabilitation bond.

Engineering Service – I have decreased the engineering services amount to \$25,000, as we did not utilize this line as anticipated. If voters approve funding for a new or rehabilitated town garage in 2023, then this amount would be used to pay for preliminary design work

Closing Thanks

I want to thank all the Department Heads and Staff in developing a proposed budget that maintains our current level of services while not placing an unreasonable fiscal burden for town residents.

Respectively submitted,



Bryan Gazda
Town Manager

**ESTIMATED TAX RATES FOR 2023 With Social Services Agencies
(USING 2022 GRAND LIST)**

| | | | | |
|-----------------|-------------|-------------|-------------|-------------|
| 2023 | 2022 | 2021 | 2020 | 2019 |
| Est. Grand List | Grand List | Grand List | Grand List | Grand List |
| 3,603,142 | 3,603,142 | 3,590,542 | 3,569,682 | 3,535,930 |

| AMOUNT TO BE RAISED | 2023 | Proposed | 2022 | 2022 | 2021 | 2020 | 2019 | 2018 |
|--------------------------------------|-----------------|------------------|-----------------|------------------|-----------------|-----------------|-----------------|-----------------|
| | Est. Tax Rate | 23023 Budget | Est. Tax Rate | Budget | Tax Rate | Tax Rate | Tax Rate | Tax Rate |
| General Fund | 0.3671 | 1,322,609 | 0.3722 | 1,341,248 | 0.3478 | 0.2998 | 0.2760 | 0.3770 |
| Highway Fund | 0.3800 | \$1,369,235 | 0.3476 | 1,252,363 | 0.3552 | 0.3001 | 0.2875 | 0.2657 |
| Articles | 0.1394 | \$502,195 | 0.1325 | 477,525 | 0.1166 | 0.2089 | 0.2102 | 0.0974 |
| Veteran's Exemption | 0.0024 | \$8,500 | 0.0024 | 8,500 | 0.0024 | 0.0022 | 0.0023 | 0.0030 |
| Local Agreements | 0.0006 | 2,000 | 0.0006 | 2,000 | 0.0006 | 0.0002 | 0.0010 | 0.0045 |
| Total | 0.8894 | 3,204,538 | 0.8553 | 3,081,636 | 0.8225 | 0.8108 | 0.7770 | 0.7476 |
| % change from previous year | 3.99% | | 3.98% | | 1.44% | 4.35% | 3.93% | 6.33% |
| Municipal taxes per \$100,000 | \$889.37 | | \$855.26 | | \$822.50 | \$810.80 | \$777.00 | \$747.60 |
| Prior Year \$\$ Difference: | \$34.11 | | \$32.76 | | \$11.70 | \$33.80 | \$29.40 | \$44.50 |
| 5-year % change: | 14.46% | | | | | | | |
| Average % change per year: | 3.54% | | | | | | | |

PROPOSED 2023 BUDGET

| SUMMARY | 2021 Budget | 2021 Actual | 2022 Budget | % Change | As of 12/31/21 | 2023 Proposed | % Change |
|-------------------------------------|------------------------|------------------------|------------------------|---------------------|---------------------------|--------------------------|---------------------|
| General Administration | | | | | | | |
| Selectboard & Town Manager | 283,909 | 298,051 | 290,927 | 2.47% | 248,848 | 364,911 | 25.43% |
| Town Hall & Town Lands | 101,777 | 96,330 | 101,315 | -0.45% | 95,584 | 72,633 | -28.31% |
| Town Clerk & Elections | 126,412 | 114,553 | 130,043 | 2.87% | 120,628 | 145,896 | 12.19% |
| Town Treasurer | 137,487 | 134,961 | 130,280 | -5.24% | 113,567 | 37,807 | -70.98% |
| Listers | 64,437 | 52,857 | 69,165 | 7.34% | 47,247 | 78,787 | 13.91% |
| Transfer Station | 52,348 | 49,050 | 58,316 | 11.40% | 46,890 | 62,819 | 7.72% |
| Planning and Zoning | 40,587 | 45,934 | 50,610 | 24.69% | 46,448 | 64,709 | 27.86% |
| Total General Administration | 806,957 | 791,736 | 830,656 | 2.94% | 719,212 | 827,563 | -0.37% |
| Recreation | | | | | | | |
| Adminstration | 25,980 | 24,193 | 26,168 | 0.73% | 24,405 | 26,410 | 0.92% |
| Parks and Recreation | 24,790 | 14,309 | 27,900 | 12.55% | 19,794 | 26,350 | -5.56% |
| Treasure Island | 49,026 | 51,118 | 50,424 | 2.85% | 54,389 | 54,828 | 8.73% |
| Total Recreation | 99,796 | 89,620 | 104,492 | 4.71% | 98,588 | 107,588 | 2.96% |
| Public Safety | | | | | | | |
| Police Department | 396,278 | 446,407 | 435,801 | 9.97% | 294,513 | 463,845 | 6.44% |
| Police Contracted Detail | 18,368 | 9,284 | 20,210 | 10.03% | 9,133 | 20,210 | 0.00% |
| Emergency Management (EMS) | 19,044 | 10,432 | 19,044 | 0.00% | 10,990 | 19,044 | 0.00% |
| Fire Warden | 2,847 | 2,713 | 2,758 | -3.13% | 2,758 | 2,758 | 0.00% |
| Health Officer | 588 | 538 | 588 | 0.00% | - | 588 | 0.00% |
| Animal Control | 900 | 300 | 1,238 | 37.58% | 302 | 2,000 | 61.52% |
| Total Public Safety | 438,026 | 469,674 | 479,640 | 9.50% | 317,696 | 508,446 | 6.01% |
| Fixed Costs | | | | | | | |
| Regional Dues & County Tax | 254,366 | 248,025 | 284,493 | 11.84% | 270,719 | 284,181 | -0.11% |
| Tax Appropriations | 900 | 900 | 900 | 0.00% | 900 | 900 | 0.00% |
| Tri-Town Commission | 28,622 | 28,268 | 29,423 | 2.80% | 26,115 | 27,887 | -5.22% |
| Miscellaneous | 15,750 | 745 | 9,500 | -39.68% | 45 | 5,000 | -47.37% |
| Total Fixed Costs | 299,638 | 277,938 | 324,316 | 8.24% | 297,779 | 317,968 | -1.96% |
| GENERAL FUND TOTALS | 1,644,417 | 1,628,968 | 1,739,104 | 5.76% | 1,433,274 | 1,761,565 | 1.29% |
| Less Previous Year Surplus | - | - | - | | - | - | |
| Less Non-Tax Revenues | (379,894) | (417,519) | (397,856) | 4.73% | (415,917) | (438,956) | 10.33% |
| AMOUNT TO BE RAISED BY TAXES | 1,264,523 | 1,211,449 | 1,341,248 | 6.07% | 1,017,358 | 1,322,609 | -1.39% |

PROPOSED 2023 BUDGET

| SUMMARY | 2021 Budget | 2021 Actual | 2022 Budget | % Change | As of 12/31/21 | 2023 Proposed | % Change |
|--------------------------------------------------|------------------------|------------------------|------------------------|---------------------|---------------------------|--------------------------|---------------------|
| Highway Fund - Department of Public Works | | | | | | | |
| Administration | 484,234 | 389,019 | 448,573 | -7.36% | 381,815 | 463,025 | 3.22% |
| Facilities | 17,300 | 12,128 | 16,750 | -3.18% | 14,542 | 16,250 | -2.99% |
| Roads & Structures | 349,590 | 349,939 | 471,540 | 34.88% | 510,625 | 536,860 | 13.85% |
| Highway Maintenance | 295,050 | 180,728 | 254,550 | -13.73% | 169,774 | 256,550 | 0.79% |
| Engineering | | 5,426 | 35,000 | | 5,426 | 25,000 | -28.57% |
| Vehicles | 211,350 | 207,135 | 210,350 | -0.47% | 224,804 | 239,450 | 13.83% |
| PUBLIC WORKS TOTALS | 1,357,524 | 1,144,375 | 1,436,763 | 5.84% | 1,306,986 | 1,537,135 | 6.99% |
| <i>Less Previous Year Surplus</i> | - | | (50,000) | | | | |
| <i>Less Non-Tax Revenues</i> | (134,400) | (160,431) | (134,400) | 0.00% | (176,792) | (167,900) | 24.93% |
| AMOUNT TO BE RAISED BY TAXES | 1,223,124 | 983,944 | 1,252,363 | 2.39% | 1,130,194 | 1,369,235 | 9.33% |

Additional Appropriations - Articles

| | | | | | | | |
|-------------------------------|----------------|----------------|----------------|--------------|----------------|----------------|--------------|
| Thetford Library Federation | 116,190 | 116,190 | 116,190 | 0.00% | \$ 116,190 | \$ 130,000 | 11.89% |
| Thetford Volunteer Fire Dept. | 302,410 | 302,410 | 316,581 | 4.69% | \$ 302,410 | \$ 327,441 | 3.43% |
| Social Service Organizations | 36,276 | 36,276 | 39,504 | 8.90% | \$ 39,504 | \$ 39,504 | 0.00% |
| Lake Fairlee Association | - | - | 5,250 | 0.00% | \$ 5,250 | \$ 5,250 | 0.00% |
| Total | 454,876 | 454,876 | 477,525 | 4.98% | 463,354 | 502,195 | 5.17% |

SUMMARY OF EXPENSES

| | | | | | | | |
|-------------------------------------------|------------------|------------------|------------------|--------------|------------------|------------------|--------------|
| General Fund | 1,264,523 | 1,211,449 | 1,341,248 | 6.07% | 1,017,358 | 1,322,609 | -1.39% |
| Department of Public Works Fund | 1,223,124 | 983,944 | 1,252,363 | 2.39% | 1,130,194 | 1,369,235 | 9.33% |
| Additional Articles | 454,876 | 454,876 | 477,525 | 4.98% | 463,354 | 502,195 | 5.17% |
| Veterans Exemption | 8,500 | | 8,500 | 0.00% | | 8,500 | 0.00% |
| Local Agreements | 1,000 | | 1,000 | 0.00% | | 1,000 | 0.00% |
| Upper Valley Fish & Game Club | 1,000 | | 1,000 | | | 1,000 | 0.00% |
| TOTAL AMOUNT TO BE RAISED BY TAXES | 2,952,023 | 2,650,269 | 3,081,636 | 4.39% | 2,610,906 | 3,204,538 | 3.99% |

| SOCIAL SERVICE APPROPRIATIONS | 2021 Budget | 2021 Actual | 2022 Budget | % Change | As of 12/7/22 | 2023 Proposed | % Change |
|----------------------------------------------------------|------------------------|-------------------------|------------------------|---------------------|-------------------------------------------|--------------------------|---------------------|
| APPROPRIATIONS | | | | | | | |
| 100-6900-01.00 Clara Martin Center | 4,266 | 4,266 | 4,266 | 0.00% | 4,266 | 4,266 | 0.00% |
| 100-6900-10.00 VNA/VNH | 13,000 | 13,000 | 13,000 | 0.00% | 13,000 | 13,000 | 0.00% |
| 100-6900-40.00 WR Council on Aging | 4,950 | 4,950 | 5,000 | 1.01% | 5,000 | 5,000 | 0.00% |
| 100-6900-53.00 The Family Place | 300 | 300 | 300 | 0.00% | 300 | 300 | 0.00% |
| 100-6900-58.00 Orange County Restorative Justice | 500 | 500 | 500 | 0.00% | 500 | 500 | 0.00% |
| 100-6900-62.00 Safeline | 1,300 | 1,300 | 1,300 | 0.00% | 1,300 | 1,300 | 0.00% |
| 100-6900-81.00 Orange County Parent Child Center | | | 750 | | 750 | 750 | |
| 100-6900-83.00 Tri-Valley Transit (formerly Stagecoach) | 3,200 | 3,200 | 3,200 | 0.00% | 3,200 | 3,200 | 0.00% |
| 100-6900-84.00 Senior Solutions | 500 | 500 | 1,400 | 180.00% | 1,400 | 1,400 | 0.00% |
| 100-6900-90.00 Lake Fairlee Association | - | - | | | <i>Moved to Additional Appropriations</i> | | |
| 100-6900-92.00 Community Nurse of Thetford | 8,000 | 8,000 | 8,000 | 0.00% | 8,000 | 8,000 | 0.00% |
| 100-6900-94.00 Public Health Council of the Upper Valley | 260 | 260 | 1,388 | 433.85% | 1,388 | 1,388 | 0.00% |
| 100-6900-95 WISE | | <i>New Organization</i> | | | 400 | 400 | 0.00% |
| TOTAL | 36,276 | 36,276 | 39,504 | 8.90% | 39,504 | 39,504 | 0.00% |

NOTE: Social service appropriations are warned as a separate article for 2022.

| GENERAL FUND REVENUE | 2021 Budget | 2021 Actual | 2022 Budget | As of 12/7/22 | 2023 Proposed | % Change |
|---------------------------------------------|------------------------|----------------------------|------------------------|--------------------------|--------------------------|---------------------|
| General Non-Tax Revenue | | | | | | |
| 100-2000-01.00 Hold Harmless (Current Use) | 165,000 | 177,254 | 172,500 | 181,650 | 178,000 | 3.19% |
| 100-2030-00.00 Interest on Delinquent Taxes | 22,000 | 23,279 | 22,000 | 23,333 | 22,000 | 0.00% |
| 100-2035-00.00 Late Homestead Penalty | 10,000 | 11,684 | 10,000 | - | 11,000 | 10.00% |
| 100-2040-00.00 School Tax Billing Fee | 12,500 | 11,983 | 12,500 | 11,700 | 12,000 | -4.00% |
| 100-2101-00.00 Liquor Taxes | 280 | 280 | 280 | 350 | 280 | 0.00% |
| 100-2110-00.00 Dog Penalties (late fee) | 500 | 57 | - | 622 | - | |
| 100-2120-00.00 Dog Licenses | 2,400 | 2,494 | 2,400 | 2,592 | 2,475 | 3.13% |
| 100-2121-01.00 Zoning Permits | 5,000 | 6,130 | 5,000 | 6,865 | 5,775 | 15.50% |
| 100-2121-02.00 SubDivision Permits | - | - | - | - | - | |
| 100-2211-00.00 Penalty on Taxes | 18,000 | 17,823 | 18,000 | 15,541 | 16,000 | -11.11% |
| 100-2310-00.00 Town Clerk Fees | 24,000 | 37,510 | 27,000 | 25,724 | 27,000 | 0.00% |
| 100-2351-00.00 Use of Town Records | 250 | 354 | 250 | 257 | 250 | 0.00% |
| 100-2400-00.00 Traffic/Civil Fines | 2,000 | 2,667 | 1,500 | 723 | 1,500 | 0.00% |
| 100-2400-10.00 Police Receipts | 500 | 1,080 | 500 | 300 | 500 | 0.00% |
| 100-2400-15.00 Police Contracted Services | 24,267 | 15,914 | 24,500 | 13,555 | 24,500 | 0.00% |
| 100-2400-20.00 Misc Police Receipts | | 5 | - | | - | |
| 100-2630-00.00 Recycling Sticker Revenue | 15,000 | 15,101 | 15,000 | 16,525 | 15,000 | 0.00% |
| 100-2634-02.00 Recycling Receipts | 8,500 | 10,867 | 10,000 | 8,023 | 9,000 | -10.00% |
| 100-2690-00.00 Sale Town Owned Property | - | | - | | - | |
| 100-2700-00.00 Treasure Island Receipts | 25,000 | 30,997 | 28,000 | 40,569 | 35,000 | 25.00% |
| 100-2700-00.01 Recreation Donations | - | 9,000 | - | - | - | |
| 100-2750-00.00 Recreation Receipts | 10,000 | 14,111 | 13,000 | 17,211 | 14,500 | 11.54% |
| 100-2750-00.00 Uniform Receipts | | New Item | 2,000 | 1,124 | 2,000 | |
| 100-2810-00.00 Insurance Claim Receipts | - | - | - | - | - | |
| 100-2850-00.00 Municipal Fine Receipts | | | | 27 | - | |
| 100-2930-00.00 Bank Interest | 13,500 | 3,134 | 3,500 | 8,308 | 6,000 | 71.43% |
| 100-2985-00.00 Flood Cont-Water Resource | 3,675 | 3,675 | 3,675 | 3,675 | 3,675 | 0.00% |
| 100-2986-00.00 Tri-Town Commission Stipend | | 500 | 500 | 0 | 500 | |
| 100-2987-00.00 Forest & Parks Tax | 21 | - | - | - | - | |
| 100-2989-00.00 PILOT Revenues | 16,500 | 13,886 | 13,750 | 14,447 | 14,000 | 1.82% |
| 100-2990-00.00 Miscellaneous Receipts | - | 22 | - | 4,789 | - | |
| 100-2993-00.00 Cemetery Lot Sales | - | 400 | - | - | - | |
| 100-2994-00.00 AT&T Telecommuncations To | 1,000 | 2,500 | 12,000 | 16,500 | 24,000 | 100.00% |
| 100-2995-00.00 Grant Income | - | 3,111 | - | 1,506 | - | |
| 100-2996-00.00 Donations | - | 1,700 | - | | - | |
| 100-2997-00.00 Transfer Reappraisal Fund | | | | | 14,000 | |
| | | New Revenue Account | | | | |
| 100-2999-00.00 Fish & Game Lease | 1 | 1 | 1 | 1 | 1 | 0.00% |
| Total General Non-Tax Revenue | 379,894 | 417,519 | 397,856 | 415,917 | 438,956 | 10.33% |

DEPARTMENT OF PUBLIC WORKS REVENUE

| | 2021 Budget | 2021 Actual | 2022 Budget | As of 12/7/22 | 2023 Proposed | % Change |
|------------------------------------------|----------------|----------------|----------------|------------------|------------------|---------------|
| Public Works Non-Tax-Revenue | | | | | | |
| 200-2100-00.01 Bank Interest | - | - | - | - | 500 | |
| 200-2200-00.00 Better Back Roads Income | - | - | - | - | 27,000 | |
| 200-2232-00.00 State Highway Aid | 134,000 | 173,853 | 134,000 | 147,916 | 140,000 | 4.48% |
| 200-2240-00.00 Grant Receipts | - | - | - | 14,518 | - | |
| 200-2250-00.00 FEMA/FHA Flood Repair | - | 22,094 | - | - | - | |
| 200-2509-00.00 DPW Receipts | - | 2,800 | - | - | - | |
| 200-2519-00.00 Materials Receipt | - | 152 | - | - | - | |
| 200-2600-00.00 Insurance Claims Receipts | - | - | - | 2,039 | - | |
| 200-2700-10-00.00 Overweight Permit Fees | 400 | 450 | 400 | 475 | 400 | 0.00% |
| 200-2800-00.00 Insurance Refunds | - | - | - | 11,845 | - | |
| 200-2990-00.00 Misc. Receipts | - | - | - | 2,715 | - | |
| Total DPW Non-Tax Revenue | 134,400 | 199,349 | 134,400 | 179,508 | 167,900 | 24.93% |
| TOTAL NON-TAX REVENUE | 514,294 | 616,868 | 532,256 | 595,425 | 606,856 | 14.51% |

| SELECTBOARD & TOWN MANAGER | 2021 Budget | 2021 Actual | 2022 Budget | % Change | As of 12/7/22 | 2023 Proposed | % Change |
|-------------------------------------------------------|------------------------|------------------------|------------------------|---------------------|--------------------------|--------------------------|---------------------------------------------------------|
| SELECTBOARD | | | | | | | |
| 100-3000-10.01 Selectboard Stipend | 5,000 | 4,000 | 5,000 | 0.00% | 3,500 | 5,500 | 10.00% |
| 100-3000-11.00 Selectboard Assistant | 11,372 | 12,466 | 11,805 | 3.81% | 10,970 | 12,601 | 6.74% |
| 100-3000-14.00 Social Security | 1,252 | 1,260 | 1,286 | 2.72% | 1,099 | 1,385 | 7.68% |
| 100-3000-15.00 Selectboard Contingency | 5,000 | 7,524 | 5,000 | 0.00% | 360 | 5,000 | 0.00% |
| 100-3000-15.02 Benefits - Richard Group | - | 1,092 | 1,092 | | 1,888 | 1,900 | 73.99% |
| 100-3000-15.03 Retirement | 527 | 581 | 620 | 17.65% | 0 | 662 | 6.70% |
| 100-3000-20.00 Supplies/Publications | 250 | 155 | 250 | 0.00% | 59 | 150 | -40.00% |
| 100-3000-30.00 Advertising | 3,500 | 1,167 | 2,000 | -42.86% | 167 | 1,000 | -50.00% |
| 100-3000-40.01 Dues/Meetings/Travel | 1,000 | 212 | 750 | -25.00% | 506 | 750 | 0.00% |
| 100-3000-60.00 Legal Services | 25,000 | 43,589 | 30,000 | 20.00% | 10,016 | 20,000 | -33.33% |
| 100-3000-80.00 Professional Audit | 25,000 | 24,947 | 25,000 | 0.00% | 26,342 | 25,000 | 0.00% |
| 100-3000-85.00 Transfer to Planning/Consulting (#314) | 4,000 | 4,000 | 4,000 | 0.00% | 4,000 | 4,000 | 0.00% |
| Subtotal | 81,901 | 100,993 | 86,803 | 5.99% | 58,907 | 77,947 | -10.20% |
| TOWN MANAGER | | | | | | | |
| 100-3100-10.00 Town Manager | 82,500 | 85,338 | 83,985 | 1.80% | 75,909 | 87,974 | 4.75% |
| 100-3100-11.00 Town Accountant | | | | | | 62,000 | |
| | | | | | | | New position - replaces Asst. Treasurer position |
| 100-3100-14.00 Social Security | 6,311 | 6,486 | 6,425 | 1.81% | 5,800 | 11,473 | 78.57% |
| 100-3100-15.02 Benefits | 22,154 | 16,715 | 21,264 | -4.02% | 21,018 | 13,334 | -37.29% |
| 100-3100-15.03 Retirement | 3,816 | 3,467 | 4,409 | 15.54% | 3,771 | 7,874 | 78.58% |
| 100-3100-40.00 Dues/Meetings/Travel | 2,500 | 2,295 | 1,000 | -60.00% | 660 | 2,500 | 150.00% |
| 100-3440-20.00 Del. Taxes – Supplies | 100 | 45 | 100 | 0.00% | 205 | - | |
| 100-3440-35.00 Del. Taxes – Postage | 925 | 687 | 925 | 0.00% | - | 500 | -45.95% |
| 100-3440-60.00 Del. Taxes - Legal Fees | 300 | - | 300 | 0.00% | - | 5,000 | 1566.67% |
| 100-3440-65.00 Del. Taxes - Publication | 100 | - | 100 | 0.00% | - | 500 | |
| Subtotal | 118,706 | 115,033 | 118,508 | -0.17% | 107,363 | 191,155 | 61.30% |
| TOWN OPERATIONS | | | | | | | |
| 100-3210-20.00 Supplies | 1,500 | 1,576 | 2,000 | 33.33% | 918 | 2,500 | 25.00% |
| 100-3210-23.00 Copier Contract Support | 1,464 | 1,931 | 2,000 | 36.61% | 1,692 | 2,000 | 0.00% |
| 100-3210-24.00 Copier Maintenance/Supplies | 75 | - | 75 | 0.00% | 25 | 100 | 33.33% |
| 100-3210-27.00 Computer Support and Licensing | 32,000 | 31,132 | 32,000 | 0.00% | 33,996 | 35,000 | 9.38% |
| 100-3210-28.00 Computer Supplies | 500 | 55 | 500 | 0.00% | 289 | 500 | 0.00% |
| 100-3210-34.00 Telecommunications | 11,376 | 11,432 | 11,400 | 0.21% | 10,712 | 11,500 | 0.88% |
| 100-3210-42.00 Unemployment | 770 | 770 | 947 | 22.99% | 947 | 653 | -31.05% |
| 100-3210-48.00 PACIF Liability | 11,642 | 11,642 | 14,047 | 20.66% | 14,046 | 14,088 | 0.29% |
| 100-3210-48.01 Workers Compensation | 1,235 | 1,746 | 1,461 | 18.30% | 1,500 | 1,728 | 18.28% |
| 100-3210-68.00 Equipment Maintenance/Repairs | 200 | - | 200 | 0.00% | 442 | 200 | 0.00% |
| 100-3210-83.00 Equipment/Tools | 2,000 | 2,709 | 1,000 | -50.00% | 16 | 500 | -50.00% |
| Subtotal | 62,762 | 62,993 | 65,630 | 4.57% | 64,583 | 68,769 | 4.78% |

| SELECTBOARD & TOWN MANAGER | 2021 Budget | 2021 Actual | 2022 Budget | % Change | As of 12/7/22 | 2023 Proposed | % Change |
|--------------------------------------------|------------------------|------------------------|------------------------|---------------------|--------------------------|---------------------------------------|---------------------|
| COMMITTEES | | | | | | | |
| 100-4000-20.00 Transfer to THC (#333) | 1,000 | 1,000 | 1,000 | 0.00% | 1000 | 1,000 | 0.00% |
| 100-4000-50.00 Energy Commission | 1,500 | 362 | 2,500 | 66.67% | 509 | 2,500 | 0.00% |
| 100-4000-60.00 Transfer to Energy (#324) | 2,500 | 2,500 | 2,500 | 0.00% | 2500 | 3,000 | 20.00% |
| 100-4000-70.00 Regional Energy Coordinator | 15,540 | 15,170 | 13,986 | -10.00% | 13986 | 15,540 | 11.11% |
| 100-4000 Thetford Elder Network (T.E.N.s) | | | | | | <i>New Committee Request</i> 5,000 | |
| Subtotal | 20,540 | 19,032 | 19,986 | -2.70% | 17,995 | 27,040 | 35.29% |
| TOTAL | 283,909 | 298,051 | 290,927 | 2.47% | 248,848 | 364,911 | 25.43% |

| TREASURER | 2021 Budget | 2021 Actual | 2022 Budget | % Change | As of 12/7/22 | 2023 Proposed | % Change |
|-------------------------------------|------------------------|------------------------|------------------------|---------------------|--------------------------|---------------------------|---------------------|
| TREASURER | | | | | | | |
| 100-3400-10.00 Treasurer | 34,688 | 34,881 | 36,858 | 6.26% | 33,296 | 18,936 | -48.63% |
| 100-3400-11.00 Assistant Treasurer | 52,998 | 50,203 | 55,021 | 3.82% | 47,194 | See 100-3100-11.00 | |
| 100-3400-14.00 Social Security | 6,708 | 6,509 | 7,029 | 4.79% | 6,075 | 1,449 | -79.39% |
| 100-3400-15.02 Benefits | 34,357 | 35,230 | 21,108 | -38.56% | 20,868 | 11,528 | -45.38% |
| 100-3400-15.03 Retirement | 3,836 | 3,928 | 4,364 | 13.76% | 2,343 | 994 | -77.22% |
| 100-3400-20.00 Supplies | 1,600 | 1,637 | 1,600 | 0.00% | 1,490 | 1,600 | 0.00% |
| 100-3400-35.00 Postage | 1,800 | 1,462 | 1,800 | 0.00% | 1,509 | 1,800 | 0.00% |
| 100-3400-40.00 Dues/Meetings/Travel | 1,500 | 1,111 | 2,500 | 66.67% | 792 | 1,500 | -40.00% |
| TOTAL | 137,487 | 134,961 | 130,280 | -5.24% | 113,567 | 37,807 | -70.98% |

| TOWN CLERK & ELECTIONS | 2021 Budget | 2021 Actual | 2022 Budget | % Change | As of 12/7/22 | 2023 Proposed | % Change |
|-----------------------------------------------|------------------------|------------------------|------------------------|---------------------|--------------------------|--------------------------|---------------------|
| TOWN CLERK | | | | | | | |
| 100-3500-10.00 Town Clerk | 34,688 | 34,881 | 36,858 | 6.26% | 33,296 | 56,807 | 54.12% |
| 100-3500-10.01 Assistant Town Clerk | 34,117 | 34,211 | 35,414 | 3.80% | 32,384 | 37,802 | 6.74% |
| 100-3500-14.00 Social Security | 5,264 | 5,286 | 5,529 | 5.03% | 4,978 | 7,238 | 30.90% |
| 100-3500-15.02 Benefits | 32,766 | 21,139 | 31,548 | -3.72% | 31,462 | 23,183 | -26.52% |
| 100-3500-15.03 Retirement | 3,182 | 3,179 | 3,794 | 19.23% | 5,463 | 4,967 | 30.92% |
| 100-3500-20.00 Supplies | 1,750 | 2,112 | 1,750 | 0.00% | 1,665 | 1,750 | 0.00% |
| 100-3500-25.00 Town Hall Technology Initiativ | 2,000 | - | 2,000 | 0.00% | 294 | 2,000 | 0.00% |
| 100-3500-35.00 Postage | 1,000 | 1,501 | 1,800 | 80.00% | 837 | 1,800 | 0.00% |
| 100-3500-40.00 Dues/Meetings/Travel | 1,500 | 1,657 | 2,500 | 66.67% | 1,736 | 2,500 | 0.00% |
| Subtotal | 116,267 | 103,966 | 121,193 | 4.24% | 112,115 | 138,046 | 12.21% |
| RECORDS | | | | | | | |
| 100-3080-62.00 Town Report | 4,500 | 4,294 | 4,500 | 0.00% | 4,531 | 4,500 | 0.00% |
| 100-3080-65.00 Transfer to Restoration (#302) | 1,000 | 1,000 | - | -100.00% | - | - | |
| Subtotal | 5,500 | 5,294 | 4,500 | -18.18% | 4,531 | 4,500 | 0.00% |
| BOARD OF CIVIL AUTHORITY | | | | | | | |
| 100-3300-10.02 Expenses | 200 | 120 | 200 | 0.00% | 170 | 200 | 0.00% |
| 100-3300-40.00 Dues/Meetings/Travel | 100 | - | 100 | 0.00% | - | 100 | 0.00% |
| Subtotal | 300 | 120 | 300 | 0.00% | 170 | 300 | 0.00% |
| ELECTIONS | | | | | | | |
| 100-3310-10.00 Officials | 200 | 70 | 300 | 50.00% | 220 | 300 | 0.00% |
| 100-3310-21.00 Supplies | 645 | 1,119 | 650 | 0.78% | 1,597 | 650 | 0.00% |
| 100-3310-23.00 Tabulator Programming/Ballot | 1,000 | 1,594 | 1,600 | 60.00% | 1,482 | 1,600 | 0.00% |
| 100-3310-35.00 Postage | 2,500 | 2,390 | 1,500 | -40.00% | 513 | 500 | -66.67% |
| Subtotal | 4,345 | 5,173 | 4,050 | -6.79% | 3,812 | 3,050 | -24.69% |
| TOTAL | 126,412 | 114,553 | 130,043 | 2.87% | 120,628 | 145,896 | 12.19% |

| LISTERS OFFICE | 2021 Budget | 2021 Actual | 2022 Budget | % Change | As of 12/7/22 | 2023 Proposed | % Change |
|--------------------------------------|------------------------|------------------------|------------------------|---------------------|--------------------------|--------------------------|---------------------|
| LISTERS | | | | | | | |
| 100-3430-10.00 Lister Staff | 41,046 | 38,603 | 40,822 | -0.55% | 28,218 | 56,789 | 39.11% |
| 100-3430-11.00 Lister Clerk | 10,632 | 4,946 | 12,684 | 19.30% | 11,054 | 8,763 | -30.92% |
| 100-3430-14.00 Social Security | 3,822 | 3,291 | 4,093 | 7.09% | 2,943 | 4,344 | 6.14% |
| 100-3430-15.03 Retirement | 680 | 836 | 666 | | - | 460 | -30.93% |
| 100-3430-20.00 Supplies | 750 | 655 | 650 | -13.33% | 302 | 650 | 0.00% |
| 100-3430-23.00 Service Contracts | 3,857 | 3,875 | 4,100 | 6.30% | 3,403 | 3,216 | -21.56% |
| 100-3430-34.00 Advertising | 150 | 484 | 150 | 0.00% | 67 | 165 | 10.00% |
| 100-3430-35.00 Postage | 250 | 19 | 250 | 0.00% | 417 | 275 | 10.00% |
| 100-3430-40.00 Dues/Meetings/Travel | 750 | 78 | 750 | 0.00% | 243 | 1,125 | 50.00% |
| 100-3430-68.00 Professional Services | 2,500 | 70 | 5,000 | 100.00% | 600 | 3,000 | -40.00% |
| TOTAL | 64,437 | 52,857 | 69,165 | 7.34% | 47,247 | 78,787 | 13.91% |

| PLANNING & ZONING | 2021 Budget | 2021 Actual | 2022 Budget | % Change | As of 12/7/22 | 2023 Proposed | % Change |
|---------------------------------------|------------------------|------------------------|------------------------|---------------------|--------------------------|--------------------------|---------------------|
| ZONING | | | | | | | |
| 100-3620-10.00 Zoning Administrator | 21,611 | 26,253 | 21,140 | -2.18% | 20,640 | 31,764 | 50.26% |
| 100-3620-14.00 Social Security | 1,653 | 1,946 | 1,617 | -2.19% | 1,466 | 2,430 | 50.28% |
| 100-3620-15.02 Benefits | 11,123 | 12,778 | 19,584 | 76.07% | 20,180 | 22,865 | 16.75% |
| 100-3620-15.03 Retirement | 1,000 | 1,210 | 1,110 | 11.00% | 1,618 | 1,668 | 50.24% |
| 100-3620-20.00 Supplies | 500 | 429 | 500 | 0.00% | 652 | 500 | 0.00% |
| 100-3620-30.00 Advertising | 500 | 770 | 500 | 0.00% | 329 | 500 | 0.00% |
| 100-3620-35.00 Postage | 500 | 621 | 650 | 30.00% | 436 | 650 | 0.00% |
| 100-3620-40.00 Dues/Meetings/Travel | 500 | - | 500 | 0.00% | 88 | 500 | 0.00% |
| Subtotal | 37,387 | 44,007 | 45,601 | 21.97% | 45,409 | 60,877 | 33.50% |
| PLANNING | | | | | | | |
| 100-3650-10.01 Clerical Support | - | 1,570 | 1,680 | | 970 | 1,517 | -9.73% |
| 100-3650-14.01 Social Security | - | 120 | 129 | | 69 | 116 | -10.06% |
| 100-3650-21.00 Printing | 250 | - | 250 | 0.00% | - | 250 | 0.00% |
| 100-3650-30.00 Advertising | 250 | 237 | 250 | 0.00% | - | 250 | 0.00% |
| 100-3650-35.00 Postage | 100 | - | 100 | 0.00% | - | 100 | 0.00% |
| 100-3650-40.00 Dues/Meetings/Travel | 100 | - | 100 | 0.00% | - | 100 | 0.00% |
| Subtotal | 700 | 1,927 | 2,509 | 258.43% | 1,039 | 2,333 | -7.03% |
| BUILDING REGULATION | | | | | | | |
| 100-4300-10.00 - Engineering Services | 2,500 | - | 2,500 | | - | 1,500 | -40.00% |
| Subtotal | 2,500 | - | 2,500 | | - | 1,500 | -40.00% |
| TOTAL | 40,587 | 45,934 | 50,610 | 24.69% | 46,448 | 64,709 | 27.86% |

| TOWN HALL & TOWN LANDS | 2021 Budget | 2021 Actual | 2022 Budget | % Change | As of 12/7/22 | 2023 Proposed | % Change |
|-------------------------------------------------|------------------------|------------------------|------------------------|---------------------|--------------------------|--------------------------|---------------------|
| TOWN HALL | | | | | | | |
| 100-3710-20.00 Supplies | 500 | 705 | 500 | 0.00% | 1,164 | 500 | 0.00% |
| 100-3710-48.00 PACIF Liability | 4,638 | 4,638 | 4,390 | | 4,390 | 4,413 | 0.52% |
| 100-3710-56.00 Rubbish Removal/Recycling | 500 | - | 500 | 0.00% | 164 | 500 | 0.00% |
| 100-3710-60.00 Contracted Custodial Services | 6,200 | 5,670 | 6,500 | 4.84% | 6,480 | 6,500 | 0.00% |
| 100-3710-68.00 Maintenance/Repairs | 3,500 | 4,064 | 3,000 | -14.29% | 1,875 | 3,000 | 0.00% |
| 100-3710-76.00 Utilities | 9,000 | 7,305 | 8,000 | -11.11% | 7,467 | 8,000 | 0.00% |
| 100-3710-80.00 Alarm Service | 350 | 230 | 250 | -28.57% | 250 | 250 | 0.00% |
| 100-3710-83.00 Equipment | 500 | 262 | 500 | 0.00% | 226 | 500 | 0.00% |
| 100-3710-84.00 Transfer to Town Hall (#308) | 20,000 | 20,000 | 10,000 | -50.00% | 10,000 | 7,500 | -25.00% |
| 100-3710-90.00 Town Hall Bond Payment | 25,985 | 25,985 | 31,500 | 21.22% | 30,186 | - | -100.00% |
| Subtotal | 71,173 | 68,859 | 65,140 | -8.48% | 62,202 | 31,163 | -52.16% |
| TIMOTHY FROST BUILDING | | | | | | | |
| 100-3750-48.00 PACIF Liability | 2,554 | 2,554 | 2,075 | | 2,075 | 2,100 | 1.20% |
| 100-3750-76.00 Utilities | 300 | 277 | 300 | 0.00% | 269 | 300 | 0.00% |
| 100-3750-94.00 Transfer to Timothy Frost (#339) | - | - | - | | - | - | |
| Subtotal | 2,854 | 2,831 | 2,375 | -16.78% | 2,344 | 2,400 | 1.05% |
| TOWN LANDS | | | | | | | |
| 100-3800-20.00 Conservation Supplies | 750 | 594 | 800 | 6.67% | 730 | 1,000 | 25.00% |
| 100-3800-80.00 Transfer to Conservation (#306) | 2,500 | 2,500 | 2,500 | 0.00% | 2,500 | 5,000 | 100.00% |
| 100-3800-90.00 Mowing/Maintenance | 12,000 | 10,706 | 13,000 | 8.33% | 13,790 | 12,570 | -3.31% |
| 100-3800-92.00 Transfer to Town Lands (#342) | 2,500 | 2,500 | 7,500 | 200.00% | 7,500 | 10,000 | 33.33% |
| Subtotal | 17,750 | 16,300 | 23,800 | 34.08% | 24,520 | 28,570 | 20.04% |
| CEMETERIES | | | | | | | |
| 100-6820-01.00 Mowing | 7,500 | 7,425 | 7,500 | 0.00% | 6,480 | 8,000 | 6.67% |
| 100-6820-20.00 Supplies | - | 915 | - | | - | - | |
| 100-6820-68.00 Maintenance/Repairs | 2,500 | - | 2,500 | 0.00% | 38 | 2,500 | 0.00% |
| Subtotal | 10,000 | 8,340 | 10,000 | 0.00% | 6,518 | 10,500 | 5.00% |
| TOTAL | 101,777 | 96,330 | 101,315 | -0.45% | 95,584 | 72,633 | -28.31% |

| TRANSFER STATION | 2021 Budget | 2021 Actual | 2022 Budget | % Change | As of 12/7/22 | 2023 Proposed | % Change |
|---------------------------------------------|------------------------|------------------------|------------------------|---------------------|--------------------------|--------------------------|---------------------|
| TRANSFER STATION | | | | | | | |
| 100-6340-10.00 Transfer Station Staff | 17,707 | 19,664 | 22,094 | 24.78% | 19,421 | 23,500 | 6.36% |
| 100-6340-14.00 Social Security | 1,355 | 1,529 | 1,690 | 24.72% | 1,486 | 1,797 | 6.35% |
| 100-6340-20.00 Supplies | 1,000 | 1,239 | 1,000 | 0.00% | 1,121 | 1,200 | 20.00% |
| 100-6340-34.00 Utilities | 250 | 453 | 900 | 260.00% | 812 | 950 | 5.56% |
| 100-6340-40.00 Comingled NRRRA | 24,000 | 18,629 | 23,000 | -4.17% | 15,567 | 28,000 | 21.74% |
| 100-6340-42.00 Unemployment | 115 | 115 | 136 | 18.26% | 136 | 158 | 16.18% |
| 100-6340-48.01 Workers Compensation | 1,671 | 1,486 | 3,096 | | 2,248 | 2,264 | -26.87% |
| 100-6340-50.00 Community Education | 100 | - | 100 | 0.00% | 23 | - | -100.00% |
| 100-6340-74.00 Dues/Meetings/Travel | 200 | 129 | 200 | 0.00% | 210 | 250 | 25.00% |
| 100-6340-75.00 Maintenance/Repairs | 1,000 | 1,108 | 1,000 | 0.00% | 949 | 1,300 | 30.00% |
| 100-6340-76.00 Portable Toilets | 1,500 | 1,320 | 1,600 | 6.67% | 1,410 | 1,600 | 0.00% |
| 100-6340-80.00 Composting | 250 | 131 | 250 | 0.00% | 205 | 250 | 0.00% |
| 100-6340-82.00 Green-Up Day | 700 | 747 | 750 | 7.14% | 802 | 800 | 6.67% |
| 100-6340-90.00 Transfer to Recycling (#303) | 2,500 | 2,500 | 2,500 | 0.00% | 2,500 | 750 | -70.00% |
| TOTAL | 52,348 | 49,050 | 58,316 | 11.40% | 46,890 | 62,819 | 7.72% |

| RECREATION & TREASURE ISLAND | 2021 Budget | 2021 Actual | 2022 Budget | % Change | As of 12/7/22 | 2023 Proposed | % Change |
|-----------------------------------------------|------------------------|------------------------|------------------------|---------------------|--------------------------|--------------------------|---------------------|
| ADMINISTRATION | | | | | | | |
| 100-7000-12.00 Parks & Recreation Coordinator | 20,800 | 19,110 | 21,174 | 1.80% | 20,879 | 21,906 | 3.46% |
| 100-7000-14.00 Social Security | 1,591 | 1,489 | 1,620 | 1.82% | 1,582 | 1,676 | 3.45% |
| 100-7000-42.00 Unemployment | 304 | 304 | 271 | -10.86% | 271 | 293 | 8.12% |
| 100-7000-48.00 PACIF Liability | <i>New Line Item</i> | | 594 | | - | 665 | 11.95% |
| 100-7000-48.01 Workers Compensation | 3,285 | 2,923 | 2,509 | -23.62% | 1,876 | 1,870 | -25.47% |
| Subtotal | 25,980 | 24,193 | 26,168 | 0.73% | 24,405 | 26,410 | 0.92% |
| RECREATION | | | | | | | |
| 100-7000-20.00 Supplies | 300 | - | 200 | -33.33% | 25 | 300 | 50.00% |
| 100-7000-20.01 Youth Sports Equipment | 5,000 | 3,992 | 4,000 | -20.00% | 2,730 | 4,500 | 12.50% |
| 100-7000-20.02 Youth Sports Uniforms | <i>New Line Item</i> | | 2,000 | | 816 | 2,000 | |
| 100-7000-27.00 Licensing Agreements (MyRec) | 2,440 | 2,395 | 3,000 | 22.95% | 2,595 | 3,000 | 0.00% |
| 100-7000-30.00 Advertising | 500 | - | 250 | -50.00% | - | 250 | 0.00% |
| 100-7000-34.00 Utilities | 500 | 487 | 500 | 0.00% | 496 | 500 | 0.00% |
| 100-7000-40.00 Dues/Meetings/Travel | 500 | 100 | 300 | -40.00% | 200 | 300 | 0.00% |
| 100-7000-40.01 Skiing Program | 6,000 | - | 6,000 | 0.00% | 5,081 | 6,000 | 0.00% |
| 100-7000-40.03 Adult Programs | - | - | - | | 180 | 500 | |
| 100-7000-40.10 Special Events | - | - | 100 | | 65 | 200 | 100.00% |
| 100-7000-50.00 Officials' Fees | 1,000 | 500 | 2,250 | 125.00% | 985 | 2,250 | 0.00% |
| 100-7000-50.01 Tournaments | 1,000 | 1,405 | 1,500 | 50.00% | 1,287 | 2,000 | 33.33% |
| 100-7000-50.03 Instructor and Registration | 1,000 | 900 | 1,500 | 50.00% | 250 | 1,500 | 0.00% |
| 100-7000-50.04 Summer Camps | 500 | - | - | -100.00% | - | - | |
| 100-7000-50.90 Transfer to Recreation (#325) | 3,000 | 3,000 | 3,000 | 0.00% | 3,000 | - | -100.00% |
| 100-7000-68.00 Maintenance/Repairs | 1,500 | 102 | 1,500 | 0.00% | 334 | 1,500 | 0.00% |
| 100-7000-76.00 Portable Toilets | 1,550 | 1,428 | 1,550 | 0.00% | 1,500 | 1,550 | 0.00% |
| 100-7000-80.00 Transfer to Scholarship (#345) | - | - | 250 | | 250 | - | -100.00% |
| Subtotal | 24,790 | 14,309 | 27,900 | 12.55% | 19,794 | 26,350 | -5.56% |
| TREASURE ISLAND | | | | | | | |
| 100-7005-10.00 Treasure Island Staff | 18,000 | 20,078 | 20,000 | 11.11% | 23,340 | 25,000 | 25.00% |
| 100-7005-14.00 Social Security | 1,530 | 1,536 | 1,530 | 0.00% | 1,786 | 1,913 | 25.00% |
| 100-7005-17.00 Property Taxes | 14,000 | 13,722 | 14,000 | 0.00% | 13,772 | 14,000 | 0.00% |
| 100-7005-22.00 Supplies & Equipment | 1,800 | 1,883 | 2,500 | 38.89% | 3,094 | 3,000 | 20.00% |
| 100-7005-30.00 Advertising | 300 | - | 200 | -33.33% | - | 150 | -25.00% |
| 100-7005-34.00 Telephone | 600 | 756 | 650 | 8.33% | 560 | 600 | -7.69% |
| 100-7005-48.00 PACIF Liability | 896 | 896 | 594 | -33.71% | 629 | 665 | 11.95% |
| 100-7005-68.00 Maintenance/Repairs | 5,000 | 6,357 | 5,000 | 0.00% | 6,592 | 5,000 | 0.00% |
| 100-7005-76.00 Utilities | 400 | 350 | 450 | 12.50% | 446 | 500 | 11.11% |
| 100-7005-79.00 Training/Certifications | 1,500 | 540 | 1,500 | 0.00% | 170 | 1,500 | 0.00% |

| RECREATION & TREASURE ISLAND | 2021 Budget | 2021 Actual | 2022 Budget | % Change | As of 12/7/22 | 2023 Proposed | % Change |
|---------------------------------------------------|------------------------|------------------------|------------------------|---------------------|--------------------------|--------------------------|---------------------|
| 100-7005-99.00 Transfer to Treasure Island (#344) | 5,000 | 5,000 | 4,000 | -20.00% | 4,000 | 2,500 | |
| Subtotal | 49,026 | 51,118 | 50,424 | 2.85% | 54,389 | 54,828 | 8.73% |
| TOTAL | 99,796 | 89,620 | 104,492 | 4.71% | 98,588 | 107,588 | 2.96% |

| PUBLIC SAFETY | 2021 Budget | 2021 Actual | 2022 Budget | % Change | As of 12/7/22 | 2023 Proposed | % Change |
|-----------------------------------------------------|------------------------|------------------------|------------------------|---------------------|--------------------------|--------------------------|---------------------|
| POLICE DEPARTMENT | | | | | | | |
| 100-4100-10.00 Chief of Police | 76,834 | 87,934 | 66,184 | -16.09% | 47,700 | 86,600 | 30.85% |
| 100-4100-10.01 Patrol | 113,073 | 143,451 | 152,844 | 35.17% | 103,959 | 137,320 | -10.16% |
| 100-4100-10.02 Patrol Overtime | 8,000 | 8,567 | 8,000 | 0.00% | 4,176 | 8,000 | 0.00% |
| 100-4100-10.07 Admin. Assistant | 3,581 | 3,199 | 3,646 | 1.82% | 2,364 | 3,680 | 0.94% |
| 100-4100-14.00 Social Security | 15,414 | 17,924 | 17,647 | 14.49% | 11,386 | 18,023 | 2.13% |
| 100-4100-15.02 Benefits | 58,600 | 58,343 | 50,334 | -14.11% | 16,874 | \$55,039 | 9.35% |
| 100-4100-15.03 Retirement | 15,585 | 18,814 | 20,776 | 33.31% | 14,386 | 19,713 | -5.12% |
| 100-4100-20.00 Office Supplies | 500 | 441 | 500 | 0.00% | 630 | 650 | 30.00% |
| 100-4100-21.00 Police Supplies | 2,500 | 3,119 | 2,500 | 0.00% | 2,579 | 3,000 | 20.00% |
| 100-4100-25.00 Uniforms | 4,000 | 6,158 | 5,500 | 37.50% | 2,425 | 7,000 | 27.27% |
| 100-4100-34.00 Telecommunications | 5,500 | 4,366 | 5,500 | 0.00% | 2,534 | 5,500 | 0.00% |
| 100-4100-35.00 Postage | 200 | 28 | 100 | -50.00% | 21 | 150 | 50.00% |
| 100-4100-36.00 Radio/Dispatch | 2,600 | 1,372 | 2,000 | -23.08% | - | 2,000 | 0.00% |
| 100-4100-40.00 Dues/Meetings/Travel | 860 | 751 | 860 | 0.00% | 209 | 1,000 | 16.28% |
| 100-4100-42.00 Training | 5,000 | 2,480 | 5,000 | 0.00% | 3,167 | 6,000 | 20.00% |
| 100-4100-43.00 Body Cameras & Storage | | <i>New Item</i> | 9,000 | | - | 8,160 | -9.33% |
| 100-4100-47.00 Unemployment | 296 | 296 | 327 | 10.47% | 327 | 300 | -8.26% |
| 100-4100-48.00 PACIF Liability | 9,275 | 9,275 | 9,084 | -2.06% | 9,084 | 10,387 | 14.34% |
| 100-4100-48.01 Workers Compensation | 19,960 | 16,471 | 20,799 | 4.20% | 16,868 | 21,622 | 3.96% |
| 100-4100-60.00 Contracted Services | 2,000 | 1,865 | 3,200 | 60.00% | 1,957 | 3,200 | 0.00% |
| 100-4100-68.00 Vehicle Repair | 9,000 | 17,606 | 8,000 | -11.11% | 11,408 | 15,000 | 87.50% |
| 100-4100-74.00 Police Fuel | 9,000 | 9,990 | 9,000 | 0.00% | 7,978 | 14,000 | 55.56% |
| 100-4100-83.00 Equipment Repair | 1,500 | 1,457 | 1,500 | 0.00% | 981 | 1,500 | 0.00% |
| 100-4100-91.00 Transfer to Small Equipment (#327) | 2,500 | 2,500 | 2,500 | 0.00% | 2,500 | 4,000 | 60.00% |
| 100-4100-93.00 Transfer to Capital Equipment (#301) | 30,000 | 30,000 | 31,000 | 3.33% | 31,000 | 32,000 | 3.23% |
| 100-4100-95.00 Grant Matching | 500 | | | | | | |
| Subtotal | 396,278 | 446,407 | 435,801 | 9.97% | 294,513 | 463,845 | 6.44% |
| POLICE DETAILS | | | | | | | |
| 100-4100-10.06 UVD Contracted Detail | 8,550 | 7,660 | 9,200 | 7.60% | 7,463 | 9,200 | 0.00% |
| 100-4100-10.08 Other Contracted Details | 7,350 | 999 | 8,200 | 11.56% | 1,062 | 8,200 | 0.00% |
| 100-4100-14.04 Social Security | 1,216 | 625 | 1,331 | 9.43% | 608 | 1,331 | 0.01% |
| NEW LINE ITEM - Retirement | 1,252 | 172 | 1,479 | 18.13% | - | 1,479 | 0.00% |
| Subtotal | 18,368 | 9,284 | 20,210 | 10.03% | 9,133 | 20,210 | 0.00% |

| PUBLIC SAFETY | 2021 Budget | 2021 Actual | 2022 Budget | % Change | As of 12/7/22 | 2023 Proposed | % Change |
|------------------------------------------------|------------------------|------------------------|------------------------|---------------------|--------------------------|--------------------------|---------------------|
| EMERGENCY MANAGEMENT | | | | | | | |
| 100-3900-10.00 Emergency Management Director | 4,500 | 4,500 | 4,500 | 0.00% | 4,500 | 4,500 | 0.00% |
| 100-3900-14.00 Social Security | 344 | 344 | 344 | 0.07% | 344 | 344 | 0.00% |
| 100-3900-30.00 Emergency Management | 10,200 | 1,588 | 10,200 | 0.00% | 2,146 | 10,200 | 0.00% |
| 100-3900-90.00 Transfer to Emer. Infrs. (#334) | 4,000 | 4,000 | 4,000 | 0.00% | 4,000 | 4,000 | 0.00% |
| Subtotal | 19,044 | 10,432 | 19,044 | 0.00% | 10,990 | 19,044 | 0.00% |
| FIRE WARDEN | | | | | | | |
| 100-4500-10.01 Fire Warden | 2,847 | 2,713 | 2,758 | -3.13% | 1,408 | 2,758 | 0.00% |
| Subtotal | 2,847 | 2,713 | 2,758 | -3.13% | 1,408 | 2,758 | 0.00% |
| HEALTH OFFICER | | | | | | | |
| 100-6140-10.00 Health Officer | 500 | 500 | 500 | 0.00% | 500 | 500 | 0.00% |
| 100-6140-14.00 Social Security | 38 | 38 | 38 | 0.00% | 38 | 38 | 0.00% |
| 100-6140-40.00 Dues/Meetings/Travel | 50 | - | 50 | 0.00% | - | 50 | 0.00% |
| Subtotal | 588 | 538 | 588 | 0.00% | 538 | 588 | 0.00% |
| ANIMAL CONTROL | | | | | | | |
| 100-6150-10.00 Animal Control | | | 500 | | - | - | -100.00% |
| 100-6150-14.00 Social Security | | | 38 | | | | -100.00% |
| 100-6150-15.00 Pound Fees | | | | | | 1,500 | |
| 100-6150-22.00 Animal Control Supplies | 500 | 17 | 300 | -40.00% | - | 200 | -33.33% |
| 100-6150-37.00 Licensing Supplies (Town Clerk) | 300 | 283 | 300 | 0.00% | 302 | 300 | 0.00% |
| 100-6150-40.00 Dues/Meetings/Travel | 100 | - | 100 | 0.00% | - | | -100.00% |
| Subtotal | 900 | 300 | 1,238 | 37.58% | 302 | 2,000 | 61.52% |
| TOTAL | 438,026 | 469,674 | 479,640 | 9.50% | 316,884 | 508,446 | 6.01% |

| FIXED COSTS | 2021 Budget | 2021 Actual | 2022 Budget | % Change | As of 12/7/22 | 2023 Proposed | % Change |
|---------------------------------------|------------------------|------------------------|------------------------|---------------------|--------------------------|--------------------------|---------------------|
| REGIONAL DUES & COUNTY TAX | | | | | | | |
| 100-9300-00.00 County Tax | 97,320 | 90,973 | 110,523 | 13.57% | 96,749 | 105,000 | -5.00% |
| 100-9300-10.00 GMEDC Dues | 1,275 | 1,281 | 1,266 | -0.71% | 1,266 | 1,400 | 10.58% |
| 100-9300-20.00 GUVSWMD Dues | 28,468 | 28,468 | 27,750 | -2.52% | 27,750 | 26,975 | -2.79% |
| 100-9300-30.00 TRORC Dues | 3,960 | 3,960 | 4,385 | 10.73% | 4,385 | 4,523 | 3.15% |
| 100-9300-40.00 Upper Valley Ambulance | 119,048 | 119,048 | 135,975 | 14.22% | 135,975 | 141,525 | 4.08% |
| 100-9300-50.00 VLCT Dues | 4,295 | 4,295 | 4,594 | 6.96% | 4,594 | 4,758 | 3.57% |
| Subtotal | 254,366 | 248,025 | 284,493 | 11.84% | 270,719 | 284,181 | -0.11% |
| TAX APPROPRIATIONS | | | | | | | |
| 100-9900-01.00 Veterans' Flags | 400 | 400 | 400 | 0.00% | 400 | 400 | 0.00% |
| 100-9900-02.00 Scholarships | 500 | 500 | 500 | 0.00% | 500 | 500 | 0.00% |
| Subtotal | 900 | 900 | 900 | 0.00% | 900 | 900 | 0.00% |
| TRI-TOWN COMMISSION | | | | | | | |
| 100-6960-00.00 Annual Allocation | 2,222 | 1,864 | 3,523 | 58.55% | 217 | 2,500 | -29.04% |
| 100-6960-84.00 Dam Bond Payment | 26,400 | 26,404 | 25,900 | -1.89% | 25,898 | 25,387 | -1.98% |
| Subtotal | 28,622 | 28,268 | 29,423 | 2.80% | 26,115 | 27,887 | -5.22% |
| MISC. | | | | | | | |
| 100-9990-04.00 Real Estate Abatements | 10,000 | 745 | 7,000 | -30.00% | 45 | 5,000 | -28.57% |
| 100-9990-10.00 Interest on Loans | 5,750 | - | 2,500 | -56.52% | - | - | -100.00% |
| Subtotal | 15,750 | 745 | 9,500 | -39.68% | 45 | 5,000 | -47.37% |
| TOTAL | 299,638 | 277,938 | 324,316 | 8.24% | 297,779 | 317,968 | -1.96% |

| DEPARTMENT OF PUBLIC WORKS | 2021 Budget | 2021 Actual | 2022 Budget | % Change | As of 12/7/22 | 2023 Proposed | % Change |
|------------------------------------------------|------------------------|------------------------|------------------------|---------------------|----------------------------|--------------------------|---------------------|
| ADMINISTRATION | | | | | | | |
| 200-5000-10.02 Public Works Director | 62,000 | 9,684 | | | Position not funded | | |
| 200-5000-10.00 Road Crew | 177,812 | 183,230 | 229,554 | 29.10% | 200,417 | 249,355 | 8.63% |
| 200-5000-11.00 Road Crew Overtime | 25,000 | 19,049 | 20,000 | -20.00% | 21,430 | 22,500 | 12.50% |
| 200-5100-05.01 Retirement | 12,248 | 9,777 | 13,102 | 6.97% | 10,993 | 14,404 | 9.93% |
| 200-5100-15.00 Benefits | 111,514 | 85,607 | 100,980 | -9.45% | 84,562 | 116,648 | 15.52% |
| 200-5100-15.01 Social Security | 20,258 | 16,081 | 19,091 | -5.76% | 16,830 | 20,988 | 9.94% |
| 200-5100-17.03 Clothing Expense | 2,000 | 985 | 2,000 | 0.00% | 289 | 2,000 | 0.00% |
| 200-5100-20.00 Office Supplies | 1,000 | 713 | 800 | -20.00% | 319 | 800 | 0.00% |
| 200-5100-34.00 Telecommunications | 2,000 | 1,130 | 1,000 | -50.00% | 552 | 1,000 | 0.00% |
| 200-5100-36.00 Radio Maintenance | 2,500 | 1,734 | 2,000 | -20.00% | 286 | 1,500 | -25.00% |
| 200-5100-40.00 Dues/Meetings | 2,500 | 153 | 1,500 | -40.00% | 146 | 750 | -50.00% |
| 200-5100-42.00 Unemployment | 831 | 631 | 436 | -47.53% | 436 | 597 | 36.93% |
| 200-5100-48.00 PACIF Liability | 14,813 | 15,112 | 12,042 | -18.71% | 12,042 | 11,984 | -0.48% |
| 200-5100-48.01 Workers' Compensation | 16,058 | 13,394 | 18,168 | 13.14% | 14,990 | 19,899 | 9.53% |
| 200-5100-74.00 Mileage | 1,200 | 476 | 400 | | 433 | 600 | 50.00% |
| 200-5100-80.00 Project Loan Interest | 32,500 | 31,263 | 27,500 | -15.38% | 18,090 | - | -100.00% |
| Subtotal | 484,234 | 389,019 | 448,573 | -7.36% | 381,815 | 463,025 | 3.22% |
| HIGHWAY MAINTENANCE | | | | | | | |
| 200-5110-22.00 Road Maintenance Supplies | 60,000 | 16,941 | 60,000 | 0.00% | 46,442 | 75,000 | 25.00% |
| 200-5110-25.00 Contract Services | 60,000 | 27,183 | 35,000 | -41.67% | 33,345 | 35,000 | 0.00% |
| 200-5110-35.00 Winter Road Supplies | 145,000 | 117,772 | 125,000 | -13.79% | 61,117 | 120,000 | -4.00% |
| 200-5110-36.00 Streetlights | 2,200 | 3,192 | 3,200 | 45.45% | 1,899 | 3,200 | 0.00% |
| 200-5100-38.00 Sidewalk Maintenance | 3,600 | 3,868 | 4,100 | 13.89% | 2,050 | 4,100 | 0.00% |
| 200-5110-40.00 Traffic Signs | 3,000 | 1,772 | 11,000 | 266.67% | 14,391 | 8,000 | -27.27% |
| 200-5110-42.000 Striping | 1,000 | - | 1,000 | 0.00% | 530 | 1,000 | 0.00% |
| 200-5110-44.00 Tree Warden Operations | 250 | - | 250 | 0.00% | - | 250 | 0.00% |
| 200-5110-48.00 Transfer to Town Tree (#340) | 10,000 | 10,000 | 10,000 | 0.00% | 10,000 | 7,500 | -25.00% |
| 200-5110-60.00 Guardrails | 10,000 | - | 5,000 | -50.00% | - | 2,500 | -50.00% |
| Subtotal | 295,050 | 180,728 | 254,550 | -13.73% | 169,774 | 256,550 | 0.79% |
| ROADS AND STRUCTURES | | | | | | | |
| 200-5120-22.00 Transfer to Paving Fund (#336) | 125,000 | 125,000 | 128,000 | 2.40% | 128,000 | 125,000 | -2.34% |
| 200-5120-25.00 Route 132 Bond Payment | 118,000 | 118,000 | 261,950 | 121.99% | 261,950 | 330,510 | 26.17% |
| 200-5120-50.00 Transfer to Structures (#310) | 20,000 | 20,000 | 20,000 | 0.00% | 20,000 | 10,000 | -50.00% |
| 200-5120-56.00 Gravel Resurfacing | 60,000 | 60,349 | 60,000 | 0.00% | 97,825 | 70,000 | 16.67% |
| 200-5120-60.00 - Contract Services | - | - | - | | 1,500 | - | |
| 200-5120-70.00 MRGP Fee (Act 64) | 1,590 | 1,590 | 1,590 | 0.00% | 1,350 | 1,350 | -15.09% |
| 200-5120-99.00 Transfer to Better Roads (#323) | 25,000 | 25,000 | - | -100.00% | - | - | |
| Subtotal | 349,590 | 349,939 | 471,540 | 34.88% | 510,625 | 536,860 | 13.85% |

| DEPARTMENT OF PUBLIC WORKS | 2021 Budget | 2021 Actual | 2022 Budget | % Change | As of 12/7/22 | 2023 Proposed | % Change |
|-----------------------------------------------------|------------------------|------------------------|------------------------|---------------------|--------------------------|--------------------------|---------------------|
| 200-5310 FACILITIES | | | | | | | |
| 200-5310-22.00 Supplies | 2,500 | 2,052 | 2,500 | 0.00% | 1,639 | 2,000 | -20.00% |
| 200-5310-68.00 Maintenance/Repairs | 2,500 | 945 | 2,500 | 0.00% | 1,538 | 2,500 | 0.00% |
| 200-5310-76.00 Utilities | 5,500 | 2,535 | 5,000 | -9.09% | 4,785 | 5,000 | 0.00% |
| 200-5310-80.00 Alarm Service | 300 | 235 | 250 | -16.67% | 250 | 250 | 0.00% |
| 200-5310-83.00 Equipment | 1,500 | 1,361 | 1,500 | 0.00% | 1,330 | 1,500 | 0.00% |
| 200-5310-85.000 Transfer to Facilities (#332) | 5,000 | 5,000 | 5,000 | 0.00% | 5,000 | 5,000 | 0.00% |
| Subtotal | 17,300 | 12,128 | 16,750 | -3.18% | 14,542 | 16,250 | -2.99% |
| 200-5140-65.00 Engineering Services | - | 5,426 | 35,000 | | - | 25,000 | -28.57% |
| Subtotal | - | 5,426 | 35,000 | | - | 25,000 | -28.57% |
| 200-5330 VEHICLES | | | | | | | |
| 200-5330-10.00 Transfer to Capital Equipment (#304) | 125,000 | 125,000 | 129,000 | 3.20% | 129,000 | 132,600 | 2.79% |
| 200-5330-20.00 Transportation Fuel | 45,000 | 35,768 | 40,000 | -11.11% | 49,979 | 60,000 | 50.00% |
| 200-5330-21.00 Vehicle Oil | 2,000 | 858 | 2,000 | 0.00% | 800 | 2,000 | 0.00% |
| 200-5330-22.00 Vehicle Supplies | 350 | 47 | 350 | 0.00% | - | 350 | 0.00% |
| 200-5330-23.00 Vehicle DEF Fluid | 1,500 | 1,224 | 1,500 | 0.00% | 1,623 | 2,000 | 33.33% |
| 200-5330-56.00 Equipment | 2,500 | 1,499 | 2,500 | 0.00% | 1,204 | 2,500 | 0.00% |
| 200-5330-68.00 Vehicle Maintenance | 35,000 | 1,015 | 35,000 | 0.00% | 169 | 40,000 | 14.29% |
| 200-5330-68.01 Repairs - Truck 1 | | 6,810 | | | 1,011 | | |
| 200-5330-68.02 Repairs - Truck 2 | | 6,736 | | | 7,174 | | |
| 200-5330-68.03 Repairs - Truck 3 | | 3,424 | | | 685 | | |
| 200-5330-68.04 Repairs - Truck 4 | | 1,509 | | | 4,364 | | |
| 200-5330-68.05 Repairs - Tractor JD | | 1,244 | | | 619 | | |
| 200-5330-68.06 Repairs - Grader | | 14,420 | | | - | | |
| 200-5330-68.07 Repairs - Excavator | | 816 | | | 19,221 | | |
| 200-5330-68.08 Repairs - Chipper | | - | | | - | | |
| 200-5330-68.09 Repairs - Chainsaw | | - | | | - | | |
| 200-5330-68.10 Repairs - Chloride Trailer | | 20 | | | - | | |
| 200-5330-68.11 Repairs - Roller | | - | | | 15 | | |
| 200-5330-68.13 Repairs-Rock Rake | | - | | | - | | |
| 200-5330-68.14 Repairs - Mower | | - | | | 1,519 | | |
| 200-5330-68.15 Repairs - Pole Saw | | - | | | - | | |
| 200-5330-68.16 Repairs - Trimmer | | - | | | - | | |
| 200-5330-68.17 Repairs - Water Pump | | | | | | | |
| 200-5330-68.18 Repairs - Wheel Loader | | 613 | | | 1,422 | | |
| 200-5330-68.22 Repairs - DPW Hot Box | | 16 | | | 720 | | |
| 200-5330-68.23 Repairs - JD 310D Backhoe | | - | | | - | | |
| 200-5330-68.50 Repairs - Truck 5 | | 6,116 | | | 5,279 | | |
| 200-5330-68.00 Maintenance & Repairs (Total) | 35,000 | 42,739 | 35,000 | 0.00% | 42,198 | 40,000 | 14.29% |
| Subtotal | 211,350 | 207,135 | 210,350 | -0.47% | 224,804 | 239,450 | 13.83% |
| TOTAL | 1,357,524 | 1,144,375 | 1,436,763 | 5.84% | 1,301,560 | 1,537,135 | 6.99% |

POLICE CAPITAL EQUIPMENT FUND- 10-YEAR PPROJECT

| Fund (\$ thousands) | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 |
|--------------------------------------------------------------|--------------|-------------|--------------|--------------|-------------|-------------|--------------|-------------|-------------|-------------|
| Anticipated Fund Balance as of Jan 1 | 68.0 | 55.0 | 88.0 | 67.1 | 47.1 | 28.1 | 65.1 | 45.1 | 33.1 | 23.1 |
| Added to fund | 32.0 | 33.0 | 34.0 | 35.0 | 36.0 | 37.0 | 40.0 | 48.0 | 50.0 | 52.0 |
| Increase in Contribution | 3% | 3% | 4% | 4% | 3% | 3% | 8% | 20% | 4% | 4% |
| Trade/Sale | - | - | 5 | 5 | 5 | - | - | 5.0 | 5.0 | 5.0 |
| Estimated Revenue | 100.1 | 88.1 | 127.1 | 107.1 | 88.1 | 65.1 | 105.2 | 98.3 | 88.1 | 80.1 |
| Anticipated Police Equipment Purchases (\$ thousands) | | | | | | | | | | |
| EQ1 - 2015 Ford Cruiser | 45.0 | | | | 60.0 | | | | 60.0 | |
| EQ2 - 2015 Ford Cruiser | | | | 60.0 | | | | 60.0 | | |
| EQ3 - 2018 Ford F150 | | | 60.0 | | | | 60.0 | | | |
| Total Payments from Fund | 45.0 | - | 60.0 | 60.0 | 60.0 | - | 60.0 | 60.0 | 60.0 | - |
| Anticipated Fund Balance as of Dec 31 | 55.0 | 88.0 | 67.1 | 47.1 | 28.1 | 65.1 | 45.1 | 33.1 | 23.1 | 75.1 |

Note: Figures are approximate

PUBLIC WORKS CAPITAL EQUIPMENT FUND- 10 YEAR PPROJECTION

| | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 |
|---------------------------------------------------------------------------|-------------|--------------|--------------|--------------|--------------|--------------|--------------|-------------|--------------|--------------|
| <u>Fund (\$ thousands)</u> | | | | | | | | | | |
| Fund Balance as of Jan 1 | 35.1 | 90.8 | 190.1 | 256.5 | 245.1 | 200.5 | 170.5 | 179.3 | 97.8 | 158.6 |
| Added to fund | 132.61 | 136.6 | 140.69 | 144.9 | 149.26 | 153.73 | 158.3 | 166.26 | 174.6 | 183.3 |
| Increase in Contribution | 3% | 3% | 3% | 3% | 3% | 3% | 3% | 5% | 5% | 5% |
| <u>Anticipated Public Works Equipment Purchases (\$ thousands)</u> | | | | | | | | | | |
| Truck 1 F550 - 5 yrs. (2018) | | | | 25.0 | 25.0 | 15.0 | | 41.5 | 41.5 | |
| Truck 2 10WL - 8 yrs. (2016) | | | 37.0 | 37.0 | 37.0 | 37.0 | 37.0 | | | - |
| Truck 3 10WL - 8 yrs. (2017) | 29.5 | | | 37.5 | 37.5 | 37.5 | 37.5 | 37.5 | | 37.5 |
| Truck 4 6WL - 8 yrs (2017) | 28.1 | | | 37.5 | 37.5 | 37.5 | 37.5 | 37.5 | | 37.5 |
| Truck 5 10WL - 8 yrs (2018) | - | | | 37.5 | 37.5 | 37.5 | 37.5 | | | 37.5 |
| Grader - 20 yrs (2010) | | | | | | | | 60.0 | 60.0 | 60.0 |
| Excavator - 20 yrs (2013) | | | | | | | | 59.0 | | |
| Loader - 15 yrs (2021) | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | | | | |
| Tractor - Discontinued | | | | | | | | | 12.3 | 12.3 |
| Mower - Discontinued (2017) | | | | | | | | | | |
| Chipper - 20 yrs (2008) | | 18.0 | 18.0 | | | | | | | |
| Roller - 20 yrs (2013) | | | | | | | | | | |
| Total Payments from Fund | 76.9 | 37.3 | 74.3 | 156.3 | 193.8 | 183.8 | 149.5 | 247.8 | 113.8 | 172.5 |
| Anticipated Fund Balance as of Dec 31 | 90.8 | 190.1 | 256.5 | 245.1 | 200.5 | 170.5 | 179.3 | 97.8 | 158.6 | 169.4 |

Note: Figures are approximate