

ANNUAL REPORTS

TOWN OF THETFORD, VERMONT

***YEAR ENDING
DECEMBER 31, 2010***

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Cover Photo: Tucker Hill Road one late afternoon February 2008 taken by Tomas Uργο

THETFORD ELECTED OFFICIALS

[term expires in “()”]

Agent to Convey Real Property – 1 year – vacant

Agent to Prosecute/Defend Suits - 1 year – vacant

Cemetery Commissioners – 3 year

John Wilmot ('11)	PO Box 6, E. Thetford	785-4090
Bruce Avery ('13)	PO Box 72, N. Thetford	333-9671
Vacant ('12)		

Collector of Delinquent Taxes – 3 year

Jill Graff ('11)	PO Box 126, Thetford Ctr	treasurer@thetfordvermont.us	785-2922
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Grand Juror – 1 year

Vacant

Justices of the Peace – 2 year (next election Nov '10)

Richard Balagur	2021 Godfrey Rd, E. Thetford	richard@balagur.com	785-4514
Wendy Cole	146 Jackson Brk Rd, Thetford Ctr	wendy.s.cole@valley.net	785-2698
Denise Froehlich	725 Pero Hill Rd, Thetford Ctr	denise.froehlich@valley.net	785-2097
Laurie Ingalls	346 Whippoorwill Rd, Thetford Ctr	karolasting@aol.com	785-3190
Bill Keegan	PO Box 33, Post Mills	bill.b.keegan@gmail.com	333-9372
Casey Huling	PO Box 19, Thetford	caseyhuling@gmail.com	785-4054
Terry Longo	PO Box 12, Thetford	terry.j.longo@gmail.com	785-9807
Brenda Magoon	PO Box 25, N Thetford	191x14@myfairpoint.net	785-4054
Michael Pomeroy	PO Box 128, Thetford	mcpomeroy@hotmail.com	785-2539
Judy Yocum	PO Box 82, Thetford		785-4478

Listers – 3 year

Denise Adams ('12)	1100 Stowell Rd, Thetford Ctr	listers@thetfordvermont.us	785-2922
Diane Osgood ('11)	PO Box 320, Thetford Ctr	listers@thetfordvermont.us	785-2922
Janet Stowell ('13)	462 Stowell Rd, Thetford Ctr	listers@thetfordvermont.us	785-2922

Representative for Orange-Windsor (next election Nov '12)

James Masland	714 Pero Hill Rd, Thetford Ctr	jmasland@leg.state.vt.us	785-4146
Margaret Cheney	PO Box 521, Norwich, VT 05055	margaret.cheney@gmail.com	649-3039

School Directors – 2 & 3 year

Charlie Buttrey ('12)	347 Cranberry Hill Rd, E. Thetford	charliebuttrey@yahoo.com	785-4005
Shannon Darrah ('11)	1240 Stowell Rd, Thetford Ctr	shabbott88@gmail.com	649-1505
Howard Sussman ('11)	PO Box 523, Norwich	sussman@translegal.com	785-4909
Lisa Swett ('13)	1530 Latham Rd, E. Thetford	lmswett@yahoo.com	333-9792
Elise Tillinghast ('11)	1708 Tucker Hill Rd, Thetford Ctr	etillinghast@mac.com	785-4302
Chair			

School Moderator – 1 year

Mark McMahon ('11)	64 Sugarhouse Lane, E. Thetford	MoMMc5@aol.com	603-667-0335
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Selectboard – 2 & 3 year

		selectboard@thetfordvermont.us	
John Bacon ('11)	551 Lower Bailey Rd, Thetford Ctr	johnebacon@wildblue.net	785-4831
Cathee Clement ('11)	468 Garey Rd, E. Thetford	turtlepond@netzero.net	785-2668
Donn Downey ('12)	PO Box 228, Thetford Ctr	donndowney@mac.com	785-4216
Mike Pomeroy ('13)	PO Box 128, Thetford	mcpomeroy@hotmail.com	785-2539
Tig Tillinghast, Chair ('12)	1708 Tucker Hill Rd, Thetford Ctr	tig@watershed-publishing.com	785-4302
Sara Gamer, Clerk ('11) appointed			

Senator-Orange County (next election Nov '12)

Mark MacDonald	404 MacDonald Rd, Williamstown		433-5867
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Sheriff of Orange County

Bill Bohnyak	11 VT Route 113, Chelsea		685-4875
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Town Clerk – 3 year

Tracy Borst ('13)	PO Box 126, Thetford Ctr	townclerk@thetfordvermont.us	785-2922
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Town Moderator – 1 year

Mark McMahon ('11)	64 Sugar House Lane, E. Thetford	MoMMc5@aol.com	603-667-0335
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Town Treasurer– 3 year

Jill Graff ('11)	PO Box 126, Thetford Ctr	treasurer@thetfordvermont.us	785-2922
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Trustees of Latham Library – 4 year

Ralph Albertini ('13)	PO Box 25, Thetford		785-2778
Diana K. Anderson ('12)	PO Box 211, E Thetford		785-4404
Diane Hagewood ('13)	PO Box 51, N. Thetford		
Stephen Hoffman ('11)	61 New Boston Rd, Thetford Ctr		785-4039
Joanne Kirsten ('14)	341 Woods Lane, Thetford Ctr		785-4613
Lynn O'Hara ('12)	1656 Five Corners Rd, Thetford Ctr		333-4846
Janet Shepler ('14)	852 Quail John Rd, E Thetford		785-2431
VACANCY			

Trustee of Peabody Library – 3 year (one elected trustee required)

Jill Koppers ('14)	249 Robinson Hill Rd, Fairlee	peabody@jillanddirk.com	333-3268
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Trustees of Trust Funds – 3 year

Elmer Brown ('11)	PO Box 237, Thetford Ctr		785-2167
J. Rick Hoffman ('13)	68 Cobble Hill Rd, E Thetford		785-2438
Joe Tofel ('12)	2549 Academy Road, Thetford Ctr		649-1434

APPOINTED OFFICERS

Agency on Aging – White River Council

Ruel Barrett ('11)	PO Box 184, Thetford	785-2867
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Animal Control Officer

Doug Stone ('11)	PO Box 126, Thetford Ctr	785-4679
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Assistant Town Clerk

Lori Magoon	PO Box 126, Thetford Ctr	785-2922
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Assistant Treasurer

Rebecca Buchanan	PO Box 126, Thetford Ctr	785-2922
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Budget Committee

William Furness ('12)	588 Latham Road, E Thetford	
Bethany Larue ('12)	PO Box 112, Post Mills	
Lelia Mellen ('13)	2360 Academy Rd, Thetford Ctr	
Warren Shumway ('11)	PO Box 74, Thetford	785-2855
Vacancy		

Conservation Commission

Heather Carlos ('13)	478 Colby Rd N, Thetford Ctr	heather.a.carlos@dartmouth.edu	785-4853
Stephanie Carter ('12)	PO Box 7, N Thetford		333-9147
Ann Lavanway, Sec. ('12)	376 Poor Farm Rd, Thetford Ctr	ann.m.lavanway@dartmouth.edu	785-9814
Amy McElroy, ('11)	3534 Sawnee Bean Rd, Thetford Ctr		785-2291
Robert Pulaski, Treas. ('11)	1006 Barker Rd, Thetford Ctr	bob.pulaski@valley.net	333-4627
Eric Pyle ('13)	360 Cadwell Rd, E Thetford		785-2606
Li Shen, Chair ('11)	851 Poor Farm Rd, Thetford Ctr	lilian.shen@dartmouth.edu	785-4950
Connie Snyder ('12)	338 Cranberry Hill Rd, E Thetford	c.crovosnyder@valley.net	785-2729
Skip Sturman ('12)	PO Box 24, Thetford		785-2423

Development Review Board

Bill Bridge ('11)	3836 Route 5, Thetford Ctr	unharried@gmail.com	785-2964
Sherry Crossley ('11)	616 Turnpike Rd N, Fairlee	scrossley@wavecomm.com	333-9579
Don Longwell ('12)	1550 Stevens Rd, E Thetford	vtlongwell@aol.com	785-4971
Sean Mullen, Chair ('12)	1562 Poor Farm Rd, Thetford Ctr	mullharvey@valley.net	785-4373
Tim Taylor ('12)	811 West Fairlee Rd, Fairlee	tim.taylor@valley.net	333-4455

Emergency Management

Don Fifield ('11)	PO Box 161, Thetford Ctr	785-2604
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Energy Committee

Ellen Blumberg ('12)	189 Jackson Brook Rd	mjblumberg@valley.net	785-9883
Chris Hebb ('13)	767 Barker Rd, Thetford Ctr	chris.hebb@valley.net	333-9689
Paul Gerke ('11)	1414 Stowell Rd, Thetford Ctr	paulgerke@thetfordenergy.org	649-2587
Joel Legunn ('12)	PO Box 130, Post Mills	joel.legunn@gmail.com	785-3041
Alice Stewart ('11)	38 Old Strong Rd, Thetford Ctr	afs@finowen.net	785-3087
Bob Walker, Chair ('11)	432 Ulman Rd, Thetford Ctr	robert.j.walker@valley.net	785-4126
Scott Zens ('13)	1321 Tucker Hill Rd, Thet. Ctr	michael.s.zens@dartmouth.edu	785-4012

Fire Warden

Jeff Sirjane (06/2013)	1854 Sawnee Bean Rd, Thet. Ctr	jsirjane@worldcupsupply.com	785-4405
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Greater UV Solid Waste District Representative

Ben Bradley ('12)	168 Tucker Hill Rd, Thetford Ctr		785-4245
Jim Masland, Alt ('12)	714 Pero Hill Rd, Thetford Ctr	jmasland@leg.state.vt.us	785-4146

Health Officer

Alford Stone	PO Box 126, Thetford Ctr		785-4503
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Historian

Terry Longo ('11)	PO Box 12, Thetford	Tjl0516@yahoo.com	785-9807
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Historic Preservation Committee

Stephen Branchflower ('11)	PO Box 38, Thetford		785-2667
Clark Graff ('11)	PO Box 345, Thetford Ctr		333-9441
John Hall ('12)	PO Box 148, Post Mills	jwhallvt@gmail.com	333-4077
Roney Hoffman ('11)	68 Cobble Hill Rd, E Thetford		785-2438
William Thrane ('12)	PO Box 633, Thetford		785-2520

Planning Commission

Liora Alschuler ('11)	PO Box 177, E Thetford	liora@alschulerasociates.com	785-2623
Stuart Blood ('11), V. Chair	851 Poor Farm Rd, Thetford Ctr	stuart.blood@valley.net	785-4950
Lori Howard ('13)	PO Box 82, E Thetford	lori.howard@wgmlegal.com	333-9291
Rick Howard ('11)	PO Box 82, E Thetford		333-9291
Kevin O'Hara ('12)	1646 Five Corners Rd, Thetford Ctr	kevin@oharagerke.com	333-4846
Wayne Parks ('12), Chair	895 Turnpike Rd N, Fairlee	wayneparksvt@yahoo.com	333-9761
Vacancy (2)			

Police Department

Jim Lancot, Chief	PO Box 126, Thetford Ctr	jlanctot@dps.state.vt.us	785-2200
Bridget Tweedie, Sergeant		btweedie@dps.state.vt.us	
Wayne Briggs, Patrol Officer			
Mark Boles, Part-time Patrol Officer			
Mike Scruggs, Part-time Patrol Officer			

Pound Keeper

Ruth Dwyer Kent ('11)	2604 Sawnee Bean Rd, Thetford Ctr		785-2817
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Recreation Advisory Council

Linsey Borst ('11)			333-4625
Andrew Davis ('11)	98 Alton Drive, E Thetford	andrew.davis@snocountry.org	333-9557
Mike Gaffney ('12)	91 Patsy Lane, Thetford Ctr	rgaff25509@aol.com	785-4395
Marlo Ianello ('11)	1408 Route 113, E Thetford	maria.ianello@gmail.com	785-2912
Douglas Kennedy ('11)	2330 Gove Hill Rd, Thetford Ctr.	douglas.j.kennedy@valley.net	
Dirk Koppers ('13)	249 Robinson Hill Rd, Fairlee		333-3268
Leila Mellen ('12)	2360 Academy Rd, Thetford Ctr	lelia_mellon@nps.gov	785-2855
Jeff Vaughan ('11)	199 Rock Pine Drive, E. Thetford		785-9839
Mike Wells ('13)	632 Miller Pond Rd, Thetford Ctr		785-4731
Scott & Ann O'Hearn	Ex-officio		333-3507
Hilary Linehan	Ex-officio	recreation@thetfordvermont.us	785-2922
3 vacancies			

Recreation Director

Hilary Linehan ('11)	PO Box 126, Thetford Ctr	785-2922
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Road Foreman

Doug Stone ('11)	PO Box 126, Thetford Ctr	Pager 290-5527	785-4679
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Highway Commissioner

John Bacon ('11)	551 Lower Bailey Rd, Thet. Ctr	johnebacon@wildblue.net	785-4831
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Senior & Affordable Housing Committee

Betty Campbell ('13)	PO Box 282, E Thetford	785-2407
Sean Dalton ('12)		
David Fisk ('13)	PO Box 166, Post Mills	333-9607
Dale Gephart ('11)	PO Box 29, Post Mills	333-9748
Manny Grewal ('12)	PO Box 99, Post Mills	333-3292
Mark McMahon ('11)	64 Sugarhouse Lane, E Thetford	MoMMc5@aol.com 603-667-0335
Tom Monego ('13)	PO Box 71, East Thetford	785-4402
Joe Tofel ('11)	2459 Academy Rd, Thetford Ctr	joseph.tofel@valley.net 649-1434

Thetford Elder Network

Joe Biddle	1849 Gove Hill Rd, Thetford Ctr	785-4508
Betty Campbell	PO Box 282, E Thetford	785-2407
Roger Daum	PO Box 64, Post Mills	333-4082
Martha Daum	PO Box 64, Post Mills	333-4082
Dale Gephart	PO Box 29, Post Mills	333-9748
Tipi Halsey	PO Box 181, Thetford	785-4978
Roberta Howard ('11)	PO Box 63, N Thetford	333-3725
Jan Mousley	582 Pavilion Rd, E Thetford	785-4458
Susan Rump	PO Box 174, Thetford Ctr	785-4029
Gina Sonne ('11)	565 Poor Farm Rd S, Thetford Ctr	785-4220
Inge Trebitz ('11)	480 Colby Road, Thetford Ctr	785-2129

Town Service Officer

Roberta Howard ('11)	PO Box 126, Thetford Ctr	333-3725
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Two Rivers-Ottawquechee RPC

Jim Masland ('11)	714 Pero Hill Rd, Thetford Ctr	jmasland@leg.state.vt.us	785-4146
Donn Downey, Altrnt ('11)	PO Box 228, Thetford Ctr	donndowney@mac.com	785-4216

Tree Warden

Ehrhard Frost ('11)	6078 Route 113, Thetford Ctr	785-4749
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Upper Valley Ambulance

Mark McMahon ('11)	64 Sugarhouse Lane, E Thetford	MoMMc5@aol.com	603-667-0335
Tod Protzman, Altrnt ('11)	PO Box 185, Post Mills		
Craig McKinney, member at large ('11)			

Zoning Administrator – 3 year

Richard Blacklow ('11)	PO Box 126, Thetford Ctr	zoning@thetfordvermont.us	785-2922
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Notaries Public

Karin Bonnett	761 Route 113, E Thetford	kghonnett@gmail.com	785-2543
Mike Brown	437 Burnham Rd, E Thetford	mjbrown@gmail.com	785-4536
Wendy Cole	146 Jackson Brk Rd, Thet. Ctr	wendy.s.cole@valley.net	785-2698
Kate Cone	3836 Route 5, Thetford Ctr	kccone@valley.net	785-2964
Lynn J. Daley	358 Picknell Rd, Thetford Ctr		785-4336
Emily S. Davis	185 Norford Lake Rd, Thetford Ctr		649-2729
Dana C. Grossman	PO Box 106, E Thetford	dana.c.grossman@hitchcock.org	785-4074
Daniel F. Grossman	PO Box 106, E Thetford		785-4074
Mary M. Hathorn	541 Ely Rd, Fairlee	scooter.hathorn@gmail.com	333-9176
Lynn Irwin	665 Godfrey Rd, E Thetford	lynn.irwin@valley.net	785-4581
Brenda Magoon	PO Box 25, N Thetford	I91x14@myfairpoint.net	785-4054
Kathy McQueen	Gove Hill Rd, Thetford Ctr		785-4493
Sherry Merrick	PO Box 21, Post Mills		333-9598
Gloria Thurston	Thetford Academy		785-4805
Paul Raymond	PO Box 223, Thetford Ctr		785-4953

2011 CANDIDATES FOR TOWN AND SCHOOL OFFICES	
Agent to Convey Real Property, 1 year	
Agent to Prosecute/Defend Suits, 1 year	
Cemetery Commissioner, 3 year	John Wilmot
Cemetery Commissioner, 1 year to complete 3 year	
Collector of Delinquent Taxes, 3 year	Jill Graff
Grand Juror, 1 year	
Library Trustee, Latham 4 year	Adele Bassett
Library Trustee, Latham 4 year	Pauline Cole
Lister, 3 year	Diane C. Osgood
Town Treasurer, 3 year	Jill Graff
Select Board, 3 year	John E. Bacon
Select Board, 2 year	Wayne Briggs Casey Huling
Town Moderator, 1 year	Mark McMahon
Trustee of Trust Funds, 3 year	Elmer C. Brown
School Director, 3 year	Elise Tillinghast
School Director, 2 year	Shannon H. Darrah
School Director, 1 year to complete 2 year	Howard S. Sussman
School Moderator	Mark McMahon

TOWN MEETING INFORMATION

The annual Town and School Meeting will be held on

Saturday, February 26, 2011 at 9:00 AM

Gymnasium, Thetford Academy

Anticipated Meeting Schedule: School Meeting 9-11 am, Town Meeting at 11:30 am

A snack bar, benefiting the PTO, will be open for the morning session.

Childcare will be available free of charge from 9 am to 3 pm.

Luncheon will be provided.

Proceeds will benefit the Thetford Academy Language Department trip to Peru.

MODERATOR'S MUSINGS

Why Robert's Rules of Order?

"A prime value of parliamentary procedure is that it provides processes through which an organization, large or small, can work out satisfactory solutions to the greatest number of questions in the least amount of time. It can do this whatever detail or complexity may be involved. It makes meetings go smoothly when everyone is in agreement, and allows the group to come to decisions fairly when issues are bitterly contested."

Town Meeting is a wonderful celebration of freedom and a great opportunity to make informed decisions for your community.

VOTER INFORMATION NOTICE TO VOTERS BEFORE ELECTION DAY

Applications to the voter checklist for Town Meeting and March Elections are accepted no later than 5 pm on Wednesday, February 23. Apply at the Town Clerk's office. You must be on the checklist to vote February 26 (Town Meeting) and March 1 (Australian ballot).

Clerk's Office Hours

6-8pm Monday

8:00am to 4:00pm Tuesday – Thursday

Friday 8:00 – Noon

Special hours due to election requirements:

February 23 open until 5:00pm

February 28 open 3:00pm to 5:00pm

March 1 – Polls are open 8am-7pm at Town Hall

Early or Absentee Voting

Any registered voter that cannot make it to the polling place on voting day may request an absentee ballot – no explanation necessary. Absentee Ballots may be requested by phone, in writing, or in person by the voter's family member (a voter's spouse, children, brothers, sisters, parents, spouse's parents, grandparents and spouse's grandparents). Requests by others (on behalf of a voter) must be in person or in writing.

Deadline to request absentee Australian ballots for yourself or on behalf of another voter:

February 28 by 5 pm

Town offices open from 3:00 pm to 5:00 pm

Absentee Ballots may be voted in three ways:

- 1) In person at the Town Clerk's Office.
- 2) Mailed to you and mailed or delivered back to the Town Clerk's office by 7 pm on Election Day (March 1, 2011).
- 3) Brought to you (in the case of illness or physical disability) by two Justices of the Peace on the day of or day before election. Must be requested by 5 pm on February 28.

Pre-Town Meeting – February 21, 2011, 7:30 pm, Thetford Town Hall

Town & School Meeting – February 26, 2011, 9:00 am, Gymnasium, Thetford Academy

Anticipated meeting schedule: School Meeting 9-11 am, then Town Meeting at 11:30 am

Voting by Australian Ballot - Tuesday, March 1, 2011

Town and School Officers, School Budget

Thetford Town Hall

3910 VT Route 113

Thetford Center, VT 05075-0126

Polls open 8:00 am to 7:00 pm

2011 WARNING

The legal voters of the Town of Thetford in the County of Orange and the State of Vermont are hereby warned to meet in the gym of Thetford Academy, in the town of Thetford, on Saturday, February 26th, 2011 at 9:00 a.m., to transact the following business:

- ARTICLE 1** To hear and act on the reports of the Town..
- ARTICLE 2** Shall the Town have all taxes raised in the Treasurer's Office on or before October 17th, 2011 by 8:00 pm. After this deadline, interest of 1% per month or fraction thereof for the first three months and thereafter 1.5% per month or fraction and 8% penalty will be due the Town?
- ARTICLE 3** Shall the Town authorize the Selectboard to pay off any outstanding debts ahead of schedule if funds are available and the authority to spend unanticipated funds, such as grants and gifts?
- ARTICLE 4** Shall the voters designate the Town of Thetford as a Clean Energy Assessment District, also known as a Property Assessed Clean Energy District, as authorized by 24 VSA, Ch. 87, sec. 3261 or any superseding statute, allowing the Town to secure financing to operate a program enabling participating property owners to incur indebtedness for eligible energy efficiency and renewable energy projects, with the costs repaid as special district assessments placed only on the specific participating properties?
- ARTICLE 5** Shall the Town raise the sum of \$959,009 for the budgeted expenditures of the Town General Fund?
- ARTICLE 6** Shall the Town raise the sum of \$442,572 for the budgeted expenditures of the Highway Department?
- ARTICLE 7** Shall the Town raise the sum of \$85,000 to be added to the Highway Capital Equipment Replacement Fund and \$61,000 to be added to the Fire Capital Equipment Replacement Fund?
- ARTICLE 8** Shall the Town finance through the Highway Capital Equipment Replacement Fund up to a total of \$256,000 for a new grader?
- ARTICLE 9** Shall the Town raise the sum of \$15,000 for the purpose of hiring a part-time Selectboard assistant?
- ARTICLE 10** Shall the Town, for the purposes of providing required matching funds for grants won, raise and place into an existing permanent fund the sum of \$8,600 for two federal stimulus grants; \$4,000 for the replacement of the Route 132 bridge over the Ompompanoosuc; and \$21,000 for the provision of traffic calming and a sidewalk on Thetford Hill?
- ARTICLE 11** Shall the Town raise the sum of \$15,000 to be added to the General Fund to provide liquidity for general town operations?
- ARTICLE 12** To transact any other business.

The following article shall be voted on by Australian Ballot on Tuesday March 1st, 2011. The Australian Balloting will take place from 8:00 a.m. to 7:00 p.m., at the Thetford Town Hall, 3910 Vt. Rt 113, Thetford Ctr., Vt., located across from the Town Highway Garage.

ARTICLE 13 To elect Town and School Officers.

Dated: January 17, 2011

Town Clerk
Tracy Borst

Selectboard
John Bacon
Cathee Daum Clement
Donn Downey
Mike Pomeroy
Tig Tillinghast, Chair



Melissa Maxwell Photography

SELECTBOARD REPORT

We owe a great debt of gratitude to the volunteers of Thetford, and we include in their number the town's employees who plainly see their work partly as a job and partly as a civic service. We estimate that about 30 percent of the work performed by the town, including committee work, is done free of charge. Thetford is a federation of small communities, engendering a very strong sense of service and closeness. The Selectboard feels very lucky to live and serve here.

The core budget will again show a decrease in moneys raised in taxes, without reducing service levels. The Town previously lowered total taxes in both 2009 and 2010. This has come about largely through careful coordination to create savings, aggressive service contracting and the increase of non-tax revenue streams – primarily through grants. The Town is currently executing on more than \$2.5 million in approved grants, most of which require a match from the taxpayers. With an increase in potential warned items expenses primarily due to these matches, if all items pass, total taxes based on an unchanged Grand List would increase by 0.6 percent.

Larger Items Accomplished in 2010:

Trails

Thetford obtained from both the state and federal governments grants to complete a sidewalk and traffic calming project. Not wishing to lose the benefit of both, a public process was held to determine how best to repurpose the federal funds. A great many people came out to help brainstorm on a beautiful summer evening, breaking up into respective village groups to come up with priorities and long-term desires. From this process, it was determined that we had almost a town-wide consensus for the development of a long-term trails plan, with the brunt of the money spent on developing one or two key routes. That process has moved forward from the RFP stage to the master planning phase, and a great deal of additional public input will be sought through 2011.

Sidewalk

The state grant will be applied to the sidewalk project – an effort extending back some years to help correct some safety issues on Thetford Hill. Using state funds for this project will keep the costs down by about 50 percent due to different engineering standards applied for federal projects. The Town hopes to finish permitting and break ground on that project in 2011.

Treasure Island/Recreation Structure

The Town has opted to combine the roles of Recreation Coordinator and Treasure Island Manager, opening up the application process to the public. The board has determined that employing the house at the Treasure Island as a residence for a caretaker may not be a good use of that asset. We will be convening a public process through 2011 to help best determine how to deploy these assets to maximize Treasure Island's function and minimize its Fairlee and West Fairlee property tax liabilities. This remains an area with quite a wide variety of options, and the Board will be seeking wide input in a formal process outside of Town Meeting.

Zoning Bylaw

The Board wants to thank the Planning Commission members for the extraordinary amount of time and work they put into developing new zoning bylaws. A public process for considering the new draft will be held soon after Town Meeting.

Town Asset Policy

Over the course of 250 years, Thetford has come into the possession of many properties, and sold off almost as many. The 24 pieces we own today are, for the most part, an arbitrary collection. The Town hopes to institute a policy process whereby its priorities for land ownership and disposition are explicitly stated and revisited, with the hope that over the next 250 years, we can maximize the effectiveness of our purchases, conservation efforts and use for town purposes. This process is in the draft phase, with more input and discussion to come.

Clean Energy Assessment District

CEAD or “PACE” districts allow homeowners who opt in to receive financing up to \$30,000 to improve energy efficiency, so long as the money saved from these improvements is greater than the cost of the changes. The money is paid back over 20 years as an assessment attached to the property, akin to an additional tax assessment. PACE programs have stalled across the country due to federal banking regulatory concerns. Vermont is one of two states whose enabling statutes may allow PACE programs to proceed, provided that the contracts and financing instruments are written in a particular manner. Thetford is one of two towns that both received a planning grant for this purpose and whose legislative body expressed in 2010 the desire to continue to move forward. The Town has worked with consultants, lawyers, legislators, the bank lobby and the State Treasurer and the State Auditor to help determine whether PACE can be realized. It is anticipated that there will be further changes to the state PACE legislation during the current session.

Dangerous Buildings

The Town passed an ordinance that for the first time allows a Building Safety Officer to inspect and possibly condemn structures that may pose a danger to the public.

Solid Waste District

Thetford’s representative to our local solid waste district and the Selectboard was very involved in the recent GUVSWD decision to defer opening the new landfill site, preserving the opportunity to open it at a future date that will likely generate a greater return and likely fill with a higher proportion of local, rather than imported, trash. This decision resulted in the recently passed bond vote.

New Computers

We replaced almost all of the Town’s computers with new models, also contributing a sum in the budget to an existing permanent fund account to gradually build up a replacement fund for the next round in five years.

Letter to Law Enforcement

The Selectboard drafted an open letter currently circulating with other Orange County selectboards asking state law enforcement officials, judges, prosecutors and legislators to take into account the potential negative local effects of pleading down cases and issuing symbolic sentences that give to a subset of offenders a sense of impunity.

Revolving Loan Fund

Building on the work done by previous selectboards, the Town established a Thetford Revolving Loan Fund with proceeds returned to the town from a previous business development loan. The board created a loan committee, contracted the Green Mountain Economic Development Commission to administer the program, and will be soliciting applications in the near future.

Personnel Policy

The Town's Personnel Policy was revamped, with the major changes dealing with vacation calculations and moving the healthcare benefits system to a "cafeteria style" plan, without reducing the current benefit.

Salary Administration

Where the Town has previously given ad hoc raises or general cost of living adjustments, the Board established a new Salary Administration Policy that takes into account a new chart of job grades, seniority and job evaluations to administer salary changes on an ongoing basis.

Ancient Roads and Map Changes

Stemming from the completed Ancient Roads Process, which found no roads in Thetford that technically conformed to the "unidentified corridor" definition, several segments of roads were noted to be loose ends that might need adjusting. A series of hearings were held through 2010 to identify the various neighborhoods' preferences for certain roads. A few unused ways were thrown up. Others were changed from Class 4 to Trail, which preserves the Town's future ability to use them as public ways, but eliminates their current use for motorized traffic.

Community Garden

The Thetford Community Garden established a water spigot and a year-round fence on the Thetford Center Green to enclose their plot. A good amount of food was distributed to the Thetford Food Shelf, and several dozen people participated in the effort, either helping set the plot up, gardening or taking classes offered by the group.

Recycling Hearings and Reduced Trash Charges

An idea brought up at last year's Town Meeting was implemented, switching trash haulers to a cheaper vendor, and passing some of the savings on to users (\$4 per bag rather than \$4.85), while retaining \$0.50 per bag as a margin to plow back into subsidizing recycling efforts. After holding two warned discussions on the issue of recycling permit fees, the Board opted to retain the \$18 annual permit price. Commodity prices also stopped sinking during 2010, helping stem losses. The combined effect was a net operating loss of \$7,816 in 2010 versus \$25,932 in 2009.

New Pet Ordinance

The Town has a new Pet Ordinance. The biggest change was putting sharper teeth into the enforcement mechanisms. Additional changes were made to the parts dealing with dog bites, excessive barking and a few other items, generally making the enforcement provisions clearer.

Police Document

Thetford is one of only two towns in Vermont that retain the pure Selectboard form of government and also have a police department. In an effort to make explicit the governing relationship between the civilian elected government of the town and the PD, the Selectboard created a Thetford Policing Document draft. This document, to be revisited regularly, establishes protocol, defines the general police services that the town wishes to procure; and makes explicit the civilian controls, and their bounds, over police power.

Senior Housing Points of Agreement

Given all the work and discussion involving senior and affordable housing planning, the Selectboard opted to make explicit the areas in which it has a consensus regarding these types of projects, in the hopes that it might help focus efforts.

CVPS Dealings

Thetford will soon be replacing its streetlights with efficient LED fixtures. This is being done with federal stimulus dollars. As part of that process, the Town experimented with turning off a good portion of the streetlights first, to help determine if some or all of these should be permanently shut off. Only three lights were determined to be best turned off. Lights on Thetford Hill still remain in discussion, as the Town is considering the replacement of road-oriented lights to pedestrian and path-oriented lights.

The Town has spent some time making sure that when CVPS next revisits its rates for town-owned streetlights, we are made party to the Public Service Board's considerations. We expect that the rates will be significantly reduced, thus making the LED project very profitable for the town.

CVPS has again asked the Town to consider allowing power lines to be moved to Academy Road, into the viewshed of the Town's Scenic Byway. After a good faith process including the convening of an ad hoc residents' committee, the Town again declined to grant such permission. CVPS has indicated that it may use Vermont courts to establish that the Town does not have power to prevent their desired move. The Town believes that the Academy Road case presents a fact pattern very beneficial to the explicit establishment of towns' rights were this matter to be made into a legal issue.

Internet Options Determination

Unwilling to accept that Thetford needs to wait for broadband service, the Selectboard has been actively exploring options –technically, financially and legally – for the establishment of broadband service in town neighborhoods that are currently unserved. There appear to be options to push existing providers further into Thetford, and these will continue to be explored in 2011.

Big issues to be decided in the coming year:

We look forward to another busy year next in 2011, with several important policy questions to be answered, and many programs to be further executed. The Selectboard meets on Mondays at 7 p.m., a time almost always reserved for public comment. We welcome everyone to visit, meet the board and give us your opinion on agenda items or any other concern. Draft agendas for the board can be seen on our Google Calendar page at:

https://www.google.com/calendar/embed?src=selectboard@thetfordvermont.us&ctz=America/New_York%22&gsessionid=OK

A final note: throughout our terms, we've enjoyed speaking with individuals, perhaps at the Village Store, perhaps at the Recycling Center, maybe by email. Many of the things we do to make things run somewhat smoothly come directly from ideas borne of these conversations. A meeting never goes by without one of the Selectboard mentioning a conversation, and an idea coming out of it turned over by the group. We are fortunate to enjoy such an involved community, and the more people we hear from, the better we are able to do our jobs. Thank you for your participation and contributions.

Respectfully,

John Bacon
Cathee Daum Clement
Donn Downey
Mike Pomeroy
Tig Tillinghast, Chair

Lori Magoon, Assistant Town Clerk

Animal Licenses	600	Land Records processed	2860
DMV Registration renewals	94	Notarizations	60
Excess Weight Permits	58	Tobacco and Liquor Licenses	4
Fish and Game Licenses	60	Vital Records	32
Voter Checklist: additions	82	Treasure Island Passes	46
removals	54	Amusement Park Tickets	35

In 2011, I'd like to ask that the residents to get more involved with their local elections and town meetings. The impact on your overall daily life is greater than you'd think. Please contact me for information on how to get involved.

****Please note the information about the new animal ordinance on Page 24.****

TOWN OF THETFORD, VERMONT
MINUTES OF THE ANNUAL TOWN MEETING
February 27, 2010

The legal voters of the Town of Thetford in the County of Orange and the State of Vermont are hereby warned to meet in the gym of Thetford Elementary School, in the town of Thetford, on Saturday, February 27th, 2010 at 9:00 am, to transact the following business:

After a presentation of the flag, pledge and National Anthem, the meeting was called to order by Mark McMahon, Town Moderator. The Civic Pride Award was awarded to Charles Latham, presented by Tig Tillinghast, Selectboard Chairman.

Moved and seconded to suspend the Rules and go to the school district portion of the meeting. Town Meeting recessed.

The meeting was called back to order at 12:30 pm.

ARTICLE 1 To hear and act on the reports of the Town. The article was moved and seconded. Tig Tillinghast spoke to the article; offered thanks to Mike Brown for his long service to the town in many capacities, to Andrew Toler, selectboard member who managed the budget this year, and offered thanks and recognition to the Town employees and public officials who don't just do their jobs but go beyond the call. It was noted that the Recreation Advisory Council was not listed in the town report; their names were read and they were thanked for their service. A moment of silence in remembrance to those who have passed was observed. **The article passed.**

ARTICLE 2 Shall the Town have all taxes raised in the Treasurer's Office on or before October 15th, 2010 by 5:00 p.m. After this deadline, interest of 1% per month or fraction thereof for the first three months and thereafter 1.5% per month or fraction and 8% penalty will be due the Town? The article was moved and seconded. No discussion. **Article passed.**

ARTICLE 3 Shall the Town authorize the Selectboard to pay off any outstanding debts ahead of schedule if funds are available and the authority to spend unanticipated funds, such as grants and gifts? The article was moved and seconded. **Article passed.**

ARTICLE 4 Shall the Town raise the sum of \$500 for the restoration of some of the town's older gravestones? The article was moved and seconded. Tig Tillinghast spoke to the article which came to the selectboard by request of the seventh grade class at Thetford Academy. After a school unit which had them researching in grave yards, they suggested to the town some repairs be made, and they lined up grant funds. **Article passed.**

ARTICLE 5 Shall the Town raise the sum of \$952,925 for the budgeted expenditures of the Town General Fund? Article was moved and seconded. Andrew Toler spoke to the article and thanked everyone who worked on the budget. The increase in selectboard budget is due to health benefits being moved to one line. Beth Young questioned the possibility of removing the charge for recycling stickers and continuing the enforcement. The Moderator ruled that out of order; it is an ordinance that creates that charge and the selectboard would have to change that amount. He suggested she raise this topic during Article 12, "Any other business". **Article passed.**

ARTICLE 6 Shall the Town raise the sum of \$468,000 for the budgeted expenditure of the Highway Department? Article was moved and seconded. After a very brief discussion, **the article passed.**

ARTICLE 7 Shall the Town raise the sum of \$42,000 to be added to the Highway Capital Equipment Replacement Fund? The article was moved and seconded. Tig Tillinghast, selectboard chair spoke to the article explaining that this fund, currently \$165,000, allows us to purchase with out borrowing. This budget proposes splitting the fund into separate funds for town trucks and fire department trucks. **Article passed.**

ARTICLE 8 Shall the Town raise the sum of \$123,000 to be added to the Fire Capital Equipment Replacement Fund? The article was moved and seconded. No discussion. **Article passed.**

ARTICLE 9 Shall the Town raise the sum of \$15,000 to be added to the General Fund to provide liquidity for general town operations? Article was moved and seconded. Andrew Toler, Selectboard, spoke to the article. Our funds have run low creating a situation to borrow money to keep cash flow going. These funds are to help create liquidity to avoid borrowing, but will take years to build up. **Article passed.**

ARTICLE 10 Shall the Town agree to release to the General Fund all of the funds held in the Bridge Fund, which amounted to \$28,341.54 at the end of 2009? The article was moved and seconded. Donn Downey, Selectboard, spoke to the article. In 2002, a fund began to rebuild the Union Village Bridge, which the town raised twenty percent to match funds, then only needed ten percent. The funds have been stuck in the bridge fund. Goal is to release the money into the general fund, not to use, just to help with the fund balance. **Article passed.**

ARTICLE 11 Shall the voters of Thetford request the Vermont legislature to:

1. Deny approval for the operation of Vermont Yankee after March of 2012, which marks the end of its 40-year design life;
2. Require that the Energy Corporation of Louisiana fulfill its pledge to fully fund the cleanup and decommissioning costs of closing Vermont Yankee;
3. Seek safe, renewable, regional sources of electricity combined with efficiency and conservation measures to replace the power presently provided by Vermont Yankee?

The article was moved and seconded. Tig Tillinghast spoke first to the article, explaining that it was a petitioned item, if passed, we send a letter to the Vermont legislature. Bob Walker spoke in favor of the article. Much discussion ensued. Motion to call the question is seconded and passed unanimous. **The article passed.**

ARTICLE 12 To transact any other business. The article was moved and seconded. Beth Young requested a sense of the meeting on requesting the selectboard reduce the fee to Thetford residents to zero and keep enforcement in place. Many spoke in support or against the new \$18 fee for recycling permits. Moderator pointed out that no binding action can be taken under "any other business" only advisory votes. After much discussion, a motion to recommend to the selectboard they seek input and reconsider recycling fee and fee structures. Motion to call the question passed unanimous. **The motion passed.**

Motion to adjourn is seconded and passed at 3:05 pm .

A True record, Attest:

Mark McMahon
Town Moderator

Tig Tillinghast
Selectboard Chair

Respectfully submitted: Tracy Borst, Town Clerk

MARCH 2, 2010 AUSTRALIAN BALLOT RESULTS

Agent to Convey Real Property	
Write Ins	17
Blank	708
Spoiled	3
Total	728

Agent to Prosecute/Defend Suits	
Write Ins	14
Blank	712
Spoiled	2
Total	728

Cemetery Commissioner, 3 year	
Bruce Avery	575
Write Ins	5
Blank	146
Spoiled	2
Total	728

Cemetery Commissioner, 2 year	
Write Ins	30
Blank	695
Spoiled	3
Total	728

Grand Juror, 1 year	
Write Ins	18
Blank	707
Spoiled	3
Total	728

Lister, 3 year	
Janet Stowell	615
Write Ins	2
Blank	106
Spoiled	5
Total	728

Town Clerk, 3 year	
Tracy Borst	658
Write Ins	4
Blank	64
Spoiled	2
Total	728

Peabody Library Trustee, 3 year	
Jill Koppers	624
Write Ins	0
Blank	101
Spoiled	3
Total	728

Latham Library Trustee, 1 year		
Stephen Hoffman	621	
Write Ins	9	
Blank	822	
Spoiled	4	
Total	Vote 2	1456

Latham Library Trustee, 4 year		
Joanne Kirsten	568	
Janet Shepler	547	
Write Ins	0	
Blank	335	
Spoiled	6	
Total	Vote 2	1456

Selectboard, 3 year	
Mike Pomeroy	490
Write Ins	26
Blank	204
Spoiled	8
Total	728

Selectboard, 2 year	
Donn Downey	551
Write Ins	3
Blank	172
Spoiled	2
Total	728

Trustee of Trust Funds, 3 year	
J. Rick Hoffman	606
Write Ins	1
Blank	118
Spoiled	3
Total	728

Town Moderator, 1 year	
Mark McMahon	644
Write Ins	4
Blank	78
Spoiled	2
Total	728

STATE REPRESENTATIVE'S REPORT

As this report is being written in mid-January, Vermont has just sworn in a new governor and the Legislature has convened a new biennium. While we look forward to working with new faces and in a new spirit of cooperation with the administration, one large problem remains. That is, we are in the third year of the economic downturn, and we begin working on the new budget with a \$150 million deficit.

During the past two years, we cut hundreds of state jobs and nearly \$250 million in spending. In retrospect, that was the easy part. Further cuts will be even more difficult, with sacrifices to be made in every quarter. In education, due to rising costs and declining enrollment, there will be extreme pressure to increase the school spending burden on the property tax. We are working very hard to prevent this from happening. We won't know for sure what the statewide property tax rates will be until April or May.

The good news is that there are creative efforts under way to improve Vermont's future. For the past two years, a Blue Ribbon Commission has been examining the state's tax structure, from sales to income taxes, and has just issued its final report. We will consider the recommendations with the goal that they be improvements to the current system – in terms of simplicity, fairness, and our relative competitiveness with other states – rather than change for its own sake. We suggest that anyone who is concerned about the recommendations look at them as a whole rather than piecemeal.

In other economic areas, Vermont's "Farm to Plate" and "Local First" initiatives are leading the nation. We continue to move forward on the renewable energy front, with the twin goals of increasing our proportion of clean, in-state generation and reaping the economic opportunity that goes with it, in job growth, manufacturing, and sales. And finally, on January 15 we will receive the much-anticipated report on three options for designing a statewide health-care system to provide affordable coverage to all Vermonters. The Governor and the Legislature expect to adopt one of these designs during this session, with the goal of implementing it in phases beginning no later than July 1, 2012.

As always, it is a privilege and an honor to serve you in Montpelier. We look forward to hearing from you by phone, letter, or email on any matter, large or small. Our contact information is below.

Sincerely,

Margaret and Jim

Margaret Cheney, Norwich
649-3039
margaret.cheney@gmail.com

Jim Masland, Thetford Center
785-4146
jmasland@leg.state.vt.us

DEVELOPMENT REVIEW BOARD REPORT

The Development Review Board (DRB) is a five member quasi-judicial board appointed by the Select board. The DRB conducts hearings and issues decisions on all subdivision applications, certain zoning applications and appeals from actions of the zoning administrator. The second and fourth Tuesdays of each month are regularly scheduled meeting dates, unless there are no matters requiring hearings. Agendas are posted on the bulletin board outside the zoning office, at local post offices and on the list serve.

The DRB and the zoning office encourage applicants to plan ahead and initiate the application process as soon as possible because the zoning office is part-time, and a hearing may be necessary. The applicant is responsible for understanding and following the zoning ordinances and subdivision regulations both of which may be purchased at both the zoning and clerk's office; they may also be found on-line at www.thetfordvermont.us

	2005	2006*	2007**	2008	2009	2010
Subdivision Plats Approved	9	6	6	9	7	1
Number of Lots Created	27	19	14	8	13	2
Annexations	3	1	1	0	1	1
Boundary Adjustments	1	1	1	1	1	0
Residences	15	11	8	10	8	9
Additions	13	14	22	12	13	11
Decks & Porches	8	14	15	12	4	20
Accessory Buildings	37	36	39	33	21	31
Businesses	0	1	6	4	4	3
Mobile Homes	3	4	1	1	1	1
Telecommunication Facility	1	1	1	2	0	1
Home Occupation	0	4	0	0	2	2
Driveways	18	16	10	5	6	6

* Figures are through the month of November 2006

** Figures are from December 2006 through December 2007

Zoning Office hours are Tuesdays, 8:00 am to Noon, and Thursdays, 1:00 pm to 5:00 pm. During these hours, you will find Richard Blacklow, the Zoning Administrator, or his Assistant, Diane Osgood, available to assist you. Your calls and inquiries are invited.

Sean Mullen, Chair
 Development Review Board
 Telephone: (802)785-2922, Ext.3
 E-mail: Zoning@ThetfordVermont.us

PLANNING COMMISSION REPORT

2010 has been a busy and fruitful year for the Planning Commission. The past two-plus years have resulted in an initial draft of the Zoning By-laws. In April, we held our first of two Informational Sessions, informing the Town of what we had done so far, the rationale for that work, and what we had left to accomplish. By November, we had our formal draft of the Zoning By-laws, which we first presented at our second Informational Session on November 16th. On November 30th, we held our formal hearing. We captured comments from both November meetings and accepted written comments up to our December 7th meeting.

From that point on, we have looked at every comment and suggestion and decided what action was called for, from no action, to making a change to the draft, to suggesting that the topic be looked at with the writing of the new Town Plan. We hope to be finished with this process in January 2011 and present our final draft of the Zoning By-laws to the Selectboard for their adoption process. The remainder of 2011 will be spent working on a new Town Plan since our current Town Plan expires in March of 2012.

Since June of 2006, we have completed the current Town Plan, the Flood Plain By-law, the Telecommunications By-law and now the Zoning By-law. I would personally like to thank the members, both past and present, of the Planning Commission for their dedication, hard work and long hours.

Respectfully Submitted,

Wayne R. Parks, Chair



BOARD OF LISTERS REPORT

Beginning in the spring of 2011, the Listers with the assistance of Vermont Appraisal Company will be doing a town-wide reappraisal of all the properties in Thetford. This is necessary to avoid a State mandate that will be set if the Town's CLA (Common Level of Assessment) falls below 80%. It is also more beneficial to the taxpayers if the town's CLA is kept as close to 100% as possible and that the COD (Coefficient of Dispersion), a measure of equality and fairness in the Grand List, stays below 20%. Currently, our CLA is at 86.46% and our COD is at 22.59%.

All property owners with improvements will be receiving a letter from the Listers Office. This letter will state the date and time of their appointment with instructions for changes if needed. Your assistance and cooperation in helping us perform our duties is greatly appreciated.

If you have any questions or concerns about the upcoming town-wide reappraisal, please feel free to contact the Listers Office.

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Homestead declarations are no longer required to be filed annually. Homeowners will file declarations only if they sell/buy or change the use of their property. The taxpayer still needs to file for a property tax adjustment credit annually.

As a Board, we must abide by changing state statutes and fixed and constrained timetables. We are here to assist you with any questions or concerns that you may have. Our office hours are Tuesdays and Wednesdays, 8:30 AM – 4:00 PM. Telephone: 785-2922, Ext. 4; Email: [listers@thetfordvermont.us](mailto:listers@thetfordvermont.us) or visit our website at [www.thetfordvermont.us/listers](http://www.thetfordvermont.us/listers)

As individuals and as a group, we take great pride in our ongoing commitment to fulfill our duties and responsibilities, and to serve our community to the utmost of our capabilities.

Respectfully Submitted,

Thetford Board of Listers



## ANIMAL CONTROL OFFICER REPORT

I am new to this job. I took it on because I care about the welfare of animals. First I would like to thank Sharon Harkay for her files and equipment to perform these duties. I am already working closely with the police and you can call either me at night 785-2140 or pager 296-5670 or Hanover dispatch at 333-4347.

Please remember to register your dogs and wolf hybrids and keep collars and tags on them so they can be returned easily if they become lost. Keep all outside animals spayed or neutered to prevent unwanted offspring. If you are having a rough time taking care of your pets, please call. I will try to help in any way I can, your pet does not have to suffer.

Respectfully Submitted,

Douglas Stone  
Animal Control Officer



*"Where's my town dog tag?"*

### **Please Send in Your Dog Registration to Prevent Penalties**

Thetford has a new Pet Ordinance, putting more teeth into its provisions requiring people register their dogs. Residents must register their dogs or wolf hybrids by April 1 of each year (\$8 for a fixed animal, \$12 otherwise), or else they will be assessed a \$25 late fee. Failing to pay will result in additional fines, and ultimate the revocation of the owner's driver's license.

The Town is starting the enforcement of the new policy with a one-time amnesty program for existing unregistered animals. The town will waive past penalties for people registering dogs prior to April 1, 2011. After that time an automatically increasing series of penalties (\$50, \$100 and \$300) will be imposed until payment. After the fifth month of non-compliance, the Town will refer the owner of the unregistered animal to the Judicial Bureau for proceedings to revoke their driver's license.

To register your dog, you can visit Town Hall during the Clerk's business hours (Monday 6-8pm, Tues-Thurs 8-4, Friday 8-noon). You will be required to show proof of rabies vaccination from your vet. This can be done by asking your vet to fax such certification directly to the Town's fax machine at (802) 785-2031. For additional information on animal registration, please call the Town Clerk's office at 785-2922.



## RECYCLING CENTER REPORT

**Hours—Saturday Only**  
*Year-round 8:30 am – 12:00 pm*

The year 2010 was a great year for recycling. We had many changes, but came out of them all with a fresh start for 2011. Annie and I took over this summer, after the retirement of long-time Recycling Gurus, Frank and Sandra. We hit a bit of a learning curve, but made it through with a few tweaks to the way things work.

### Things to Know:

1. We take all recyclables #1- #7.
2. Caps and lids are recyclable; they just need to be removed.
3. We don't take the plastic shopping bags, but grocery stores do.
4. We currently make money on paper and metal.
5. Waxed or foiled paper can not be recycled and, in fact, "ruins" the load.
6. Most appliances can be recycled, ask for specific details.
7. REDEEMABLES - one of our best money makers - if you can't sort - we will!!!!
8. Clothing, stuffed items, electronics - any items that can't take the weather - CAN'T be left at the "store". ASK FIRST.
9. We take all Styrofoam - peanuts go in shed, big pieces in co-mingle.
10. Through some transitions, Casella Waste was replaced and our beloved Augie is no longer here on Saturdays. Our new solid waste hauler, "More Waste Solutions", is owned and staffed by the Searle's a local family of 4, they are just as peppy on Saturdays and we love how the whole family helps out. They take cash or their own punch cards and they will take big items, just ask. If they have the space, we've seen them take everything from couches to sand boxes.
11. CHARITIES - we have a bunch of on-going charities - please try to remember them if you can - they are collected in a big bowl outside the shed:
  - a. Box Tops - you find them on all sorts of items and the money goes to TES.
  - b. Pink Yogurt Tops - They go to help fight Breast Cancer.
  - c. Aluminum Can Tabs - they raise money for Dialysis patients.

We have one of the largest recycling operations in the area! Our drivers inform us they grab more "full bins" from us than anyone our size (though I hear Lyme is close). Keep up the great work and if you have any questions don't hesitate to ask!!

Diana and Annie

## SENIOR AND AFFORDABLE HOUSING COMMITTEE

### Vision Statement 2010

*'Thetford Senior and Affordable Housing enable members of our community, of all ages, to remain in Thetford in the face of changing conditions or circumstances. We wish to allow people to stay in their homes as long as possible. Then, when they otherwise would have to leave home due to limitations of age, medical requirements, disability, lack of family support, or reduced income - dwelling units will be available to meet their needs and will be within their means.'*

*Thetford senior and affordable housing should be integrated into the life of the community, fabric of the town and balances values such as self-reliance, privacy, thrift, and access to needed services including health care.*

*Some units of affordable housing are planned to provide for the physical, mental and social needs of seniors and incorporates in the plan the contingency of future decline, loss of independence or transfer to an assisted living facility.*

*Housing supported by the Thetford community promotes a diversity of backgrounds, interests, aspirations and income levels that represents a cross section of Thetford.'*

The past year saw a good deal of effort on the part of many that has so far not produced concrete results. The committee still hopes to develop a property in East Thetford and the former Malmquist Mill property into Senior and Affordable Housing. Both sites present challenges and their development is certainly not straightforward or simple. However, with the support and assistance of our community, we are confident that great progress will be made in 2011.

We are currently working with Leete Ware, of Mink Brook Management Company, to establish 10 senior housing units in East Thetford. This will be funded through a joint effort of private sector funds and state agencies grant money.

We continue to work with Mr. Malmquist with the hope to purchase the former mill site for senior and affordable housing, potential for retail and commercial space, open community space, conservation/recreation areas and a park and ride area for carpooling/bus pick-up. Regarding environmental contamination, the phase II Brownfield assessment has been completed and is currently under review and we are confident that the site can be developed successfully.

The committee welcomes your input and participation.

## **TEN: THETFORD ELDER NETWORK**

**TEN Wood Project:** TEN provides firewood in case of need during the winter months. We are fortunate to have a group of volunteers who gather, split, and distribute firewood, which is available upon request. Last year we delivered 8 cords; this year so far, 3 cords. Three sources currently provide wood. If you are willing to help with this project, please contact Roger Daum, 333-4082 or email:

[Roger.Daum@valley.net](mailto:Roger.Daum@valley.net).

**Volunteer Helpers:** Are you a Thetford-area senior who needs help with a task you can't manage by yourself? TEN will contact volunteers and affordably priced skilled helpers. Do you want to contribute some energy for the good of community elders? Call Inge Trebitz at 785-2129 to request help or to offer a specific service.

**Senior Meal:** In order to build community, the TEN Committee continues monthly luncheons. We celebrated our 25<sup>th</sup> in October! Often 40-some folks gather at the North Thetford Church to enjoy a tasty lunch. Pam Mainville guides the preparations, and volunteers of all ages, from 12 to 90, serve and clean up. A grant from the Council on Aging funds the meals. Our programs draw on talented local artists and experts. Join us on the fourth Wednesday of the month at 11:30 am in North Thetford on Route 5! Call Martha Daum at 333-4082 for more information.

**Walking Group:** Throughout 2010, the TEN Walking Group sallied forth every Friday but two on roads, trails, wilder places, and a few hilltops that invited curiosity and exploration, all right in our town! We numbered from two to a dozen. Interested? We'll walk each Friday midmorning of 2011- starting from Latham Library parking lot. Check the listserv or call us for the exact hour. Why not mark your calendar and join us.

Susan Rump, 785-4029 and Inge Trebitz, 785-2129



## THETFORD CONSERVATION COMMISSION

In 2010, the commission made headway on a variety of projects. We were pleased to assist in the conservation of the Willey Farm on Academy Road. This ensures that the commanding view of the Connecticut River valley and Smarts Mountain, the main reason that Academy Road is designated a scenic byway, will remain open. The land will continue to be farmed on its prime and state-recognized agricultural soil.

One of the commission's responsibilities is to manage town-owned lands, all of which are infested to various degrees with invasive, non-native plants. Commissioners took training in invasive plant control with The Nature Conservancy and used TNC guidelines to identify priority sites for treatment. We cut and treated bush honeysuckle on the Post Mills Nature Area and along the Pond at the Hughes Forest. We also organized a talk on 22 invasive plant species given by Gary Pelton of the Army Corps of Engineers. Altogether, 100 hours of volunteer time went into invasive plant control in 2010. We also took training in boundary marking so we can renew boundary blazes around town properties. We re-blazed a portion of the boundary at Post Mills and have another section flagged in preparation for blazing.

We finished regenerating the stand of alders that provides habitat for woodcock on the Post Mills Nature Area. We also saw some exciting positive results from our management of the fields at Post Mills. Bobolinks, grassland-nesting birds that are suffering region-wide decline due to habitat loss, were seen there for the first time.

Submitted by Li Shen, Chair



**TREASURE ISLAND***Season: June-Labor Day, Hours: 10AM-8PM Daily*

Season Passes Sold:      Resident: 105  
                                         Non-Resident: 33  
                                         Total: 138

The Town of Thetford's Treasure Island is a town recreational facility located on the shore of Lake Fairlee on Route 244. The park offers wide beachfront swimming with lifeguards, a bathhouse, a location for group picnics and birthday parties, picnicking (including covered areas), hiking trails, nature exploration, a clay tennis court (no fee), playground, and boat rentals (canoe and paddleboat). People may launch their own canoes and kayaks from the park to the right of the swimming area. In winter, ice fishing, cross-country skiing and general exploration on Lake Fairlee is available.

This year, Treasure Island was well-utilized by townspeople, area residents and groups. American Red Cross Learn-to-Swim lessons were offered during summer weekdays and Saturday mornings (new) this year. The town served 135 children, with lessons beginning at age 4 and continuing through to Junior Lifesaver. As usual, lessons ran all summer from June through August. The July 4<sup>th</sup> holiday was hot, and Treasure Island was a terrific destination. On July 10, the first annual LakeFest took place at Treasure Island and Horizon's Day Camp. This was a wide reaching event designed to bring together residents of the three towns that share the lake (Thetford, West Fairlee, and Fairlee) along with campers and staff of lakefront camps (Camp Aloha Hive and Camp Lochearn) to celebrate and enjoy the lake in a spirit of camaraderie, fun and friendly competition. Many local individuals and organizations contributed to the event, including area businesses that participated and offered amazing raffle prizes. Thank you to volunteers, resident Libby Chapin for spearheading and organizing the entire event, and to the LakeFest committee members.

The Thetford Recreation Department developed and ran a summer day camp for children for two weeks in July at Treasure Island. Hilary Linehan, Thetford Recreation Director, offered a "Learn-to-Camp" program. A Pilot Pen Tennis Tournament was offered for adults, children and families. Resident tennis pro Diane Ferriter ran a week-long tennis clinic for children and adults in July (beginners or experienced). The Peabody Library held its weekly storytime on the beach along with providing a book basket of summer reading for children. Arts and Crafts took place weekly on Tuesday mornings. The island was rented for graduation parties and a family reunion. Many area organizations came as groups to Treasure Island for recreational purposes throughout the summer, often repeatedly. In August, the 8<sup>th</sup> annual Beach Party took place with fun and games, music and a community cookout. In September, the first-ever Fall Festival was held which offered terrific canoe and kayaking demos and instruction, live music, and family events. Thank you to volunteers Bonna Weiler and Rick Barrows, respectively, for kayaking instruction and live music.

Thank you to the lifeguards and swim instructors, the Thetford Highway Department, the Thetford Fire Department, the Thetford Town Hall Administrators, community volunteers, the Thetford Recreation Department, and the Thetford Selectboard. We feel fortunate to serve and work with Thetford residents who visit Treasure Island and enjoy the park for its various uses. Thank you, and we look forward to seeing you at the beach in 2011.

Respectfully Submitted,

Scott and Ann O'Hearn, Managers, Treasure Island

## **RECREATION DEPARTMENT**

This year, the Recreation Department has again increased programming for Thetford residents. We continued to offer the traditional youth sports of soccer, basketball, baseball, softball and the winter Ski and Snowboard Program, and we were able to add both tennis and soccer in the spring, with more than 20 kids in each. We also began a new long-term program for the over 30 crowd in the form of a basic strength training class. This class is designed for the prevention of osteoporosis and of bone loss, although many of the regular participants also have noticed increased strength when doing other activities. Expect this program to continue into the future.

The summer brought a successful Family Camping Night held at Treasure Island, with 5 tents and lots of food and fun. Although it did thunderstorm in the middle of the night, everyone held tight and had a fantastic breakfast, and it showed that camping can still be fun if it rains.

We continued several other programs this year, including Old School PE, moonlight snowshoe hikes, Thetford Quest, The Summer Hiking Challenge (this year was the Cross-Rivendell Trail) and began a new summer camp program and teen adventure camp, both of which were very successful and we hope to grow for the upcoming year.

The Recreation Department is always open to and looking for new ideas for programs. If you have any ideas or suggestions, please send them in so we can get them going.

Respectfully submitted,

Hilary Linehan, Recreation Coordinator

## **THETFORD FOOD SHELF THETFORD TOWN SERVICE OFFICER**

I am pleased to take this opportunity to acknowledge the many contributions made to the Food Shelf during 2010 and to thank everyone for their continuing support and generosity. We serve 38 to 40 households each month, some being referrals from neighboring towns. We are fortunate to be able to provide families with a wide variety of foods for healthy, well-balanced meals. We have had an abundance of fresh fruits and vegetables from the Community Garden, local market gardens, home gardens, and Willing Hands. We also receive a case of bananas each week from a 'friend'. The local Brownie Troop provided the Food Shelf with many festive part bags containing all the provisions for a birthday celebration - a special treat for many.

The response to our holiday gifting program was overwhelming; many parents were very grateful to select toys and gifts for their families. We plan to keep some gifts on the shelves to be available during the year. And our mini-clothing section has an abundance of winter wear for adults and children. These are just a few of the highlights of our program, a most rewarding project that continues to grow with your support and the help of our volunteers.

Respectfully submitted,

Roberta C. Howard

## THETFORD ENERGY COMMITTEE

The Thetford Energy Committee (TEC) worked on the following projects in 2010 to help the town, its residents and businesses reduce energy use, save money and protect the environment:

**Community Center Weatherization** – TEC, Sustainable Energy Resource Group (SERG), and 59 community volunteers worked over 500 hours to complete renovations and weatherization retrofits on the Thetford Center Community Center. Upgrades included installation of: air sealing; attic, walls and basement insulation; foundation repaired; exterior drainage, ventilation systems, emergency smoke and CO detectors, and a new high-efficiency sealed-combustion furnace. The building's air leakage reduced almost 80%, making it much more comfortable and energy efficient.

**Educational Films, Workshops and Tips**– The TEC organized an educational series, including the films “Transforming Energy” and “The Lorax” and a talk by Thetford resident and Vt. Law School professor, Pat Parenteau about the hazards of coal, including CO<sub>2</sub> release and mountain top removal. Each event was attended by 30-40 participants. TEC submitted monthly Energy Tips to the Thetford Newsletter. TEC also organized three free workshops on making insulated window coverings, bicycle tune-ups and efficient driving techniques. TEC also worked with Thetford Academy and Elementary School students to organize and promote 350.org events that took place on 10/10/10 to combat and promote awareness of climate change.

**No Idling Signs** – The TEC coordinated the purchase of 11 “No Engine Idling Please” signs by Thetford businesses, banks and Latham library. We hope all of these signs will be installed before 2011 to encourage energy conservation and reduced emissions.

**Streetlights** – Thetford received a federal stimulus grant to upgrade town streetlights to more energy efficient LEDs (Light Emitting Diodes), which will cut electric use for streetlights by one third to one half. Before purchasing new lights, TEC worked with the Selectboard to see if any existing lights could be removed. Three lights have been permanently removed and four others on Thetford Hill are being considered for removal and replacement by sidewalk lights. The new LEDs should be installed in 2011.

**PACE Grants** – Thetford received a second federal stimulus grant to investigate and put before the Town for vote in 2011 the option of forming, or joining a **Property Assessed Clean Energy** district. This would allow the Town to bond, and individuals to borrow against the bond to install energy efficiency or renewable energy measures on their homes. The Selectboard and TEC are currently working on this proposal.

**Promoting Efficient New Building** – TEC worked with the Thetford Planning Commission to create new zoning amendments to encourage greater efficiency in Planned Unit Developments.

**Energy Efficient Light Bulbs** – The TEC and SERG sold 44 energy-efficient compact fluorescent light bulbs (CFLs) at the 2010 town meeting, which over their lifetimes should save 20,340 KWH, \$2,644 in electrical use and 15.26 tons of CO<sub>2</sub> to atmosphere.

**TEC Education and Networking** – Four TEC members attended the annual day-long Vermont Energy and Climate Action Network conference as well as two Upper Valley roundtables of energy committees organized by SERG.

Respectfully submitted by the Thetford Energy Committee



## THETFORD POLICE DEPARTMENT

Thetford Police Department welcomes Officer Wayne Briggs back from military deployment in Afghanistan. We thank Wayne for his service to our country and we are proud to have him in our department.

We did our best to remain a proactive Police Department in 2010 while Wayne was deployed, but admittedly found it way too easy to fall behind due to being short staffed. DUI arrests went down from a lack of proactive patrols which is the most concerning stat to us. The economy woes are most likely responsible for an increase in thefts and family disturbances.

We continue to apply for grants whenever available and are currently attempting to secure funding to replace the cruiser radios that have begun to fail and need frequent repair. This will be a priority in the early part of 2011 as it is a tremendous safety issue.

Sgt. Bridget Tweedie and I continue to share the administrative duties along with patrols and case investigations. The remainder of our roster is made of Ofc. Briggs, part-time Ofc. Mark Boles, and part-time Ofc. Mike Scruggs.

We thank everyone for their patience while we were short handed for 2010, but with Wayne's return we are now back to full staff. We thank you for your support and look forward to serving you in 2011.

Respectfully,

James B. Lanctot  
Chief of Police





## THETFORD POLICE DEPARTMENT STATISTICS

| Nature of Incident    | # of Incidents |
|-----------------------|----------------|
| 911 Hang up           | 12             |
| Abandoned Vehicle     | 1              |
| Accident w/damage     | 24             |
| Accident w/injury     | 5              |
| Agency Assist         | 56             |
| Alarm                 | 15             |
| Animal Problem        | 12             |
| Assault               | 3              |
| ATV Incident          | 2              |
| Bad Check             | 3              |
| Burglary              | 3              |
| Citizen Assist        | 50             |
| Citizen Dispute       | 23             |
| Custodial Dispute     | 3              |
| Dead Body             | 2              |
| Directed Patrol       | 46             |
| Family Fight/Domestic | 22             |
| Fingerprints          | 3              |
| DUI                   | 3              |
| Fireworks             | 1              |
| Found Property        | 5              |
| Fraud                 | 5              |
| Information           | 2              |
| Juvenile Problem      | 3              |
|                       |                |

| Nature of Incident             | # of Incidents |
|--------------------------------|----------------|
| Littering                      | 1              |
| Lockout                        | 12             |
| Lost Property                  | 4              |
| Medical                        | 5              |
| Motor Vehicle Complaint        | 30             |
| Noise Disturbance              | 1              |
| Parking Problem                | 1              |
| Phone Problem                  | 4              |
| Property Watch                 | 3              |
| Public Speaking                | 5              |
| Recovered Property             | 1              |
| Restraining Order Service      | 7              |
| Search Warrant                 | 2              |
| Sec Offender Registry          | 2              |
| Suicide Attempt                | 5              |
| Suspicious Person/Circumstance | 60             |
| Theft                          | 25             |
| Threatening                    | 6              |
| Traffic Hazard                 | 20             |
| Trespassing                    | 2              |
| Vandalism                      | 15             |
| VIN Inspection                 | 70             |
| Wanted Person/Fugitive         | 2              |
| Welfare Check                  | 6              |
| <b>Total Incidents</b>         | <b>593</b>     |

## VERMONT STATE POLICE STATISTICS TOWN OF THETFORD

The Vermont State Police continue to provide dedicated police coverage for your town. Troopers responded to 261 calls for service in 2010 with a staff of seven Troopers and three Sergeants. Troopers responded to a broad range of calls and still remained active in the area schools and participated in a variety of community functions.

The Vermont State Police ask all community members to stay vigilant and work together to keep our communities safe.

Enclosed is a list of incidents that the Vermont State Police responded to in your town from January 1, 2010 to December 30, 2010.

Stay safe and watch out for one another.

Respectfully,

LT Russell Robinson  
Station Commander  
Bradford Barracks



|                                   |    |
|-----------------------------------|----|
| 911 Hang up Call                  | 5  |
| Consent Search                    | 15 |
| Assault: Simple, not aggravated   | 1  |
| Burglary, Force Residence         | 1  |
| Burglary, No Force Residence      | 2  |
| Larceny, Auto Parts/Accessories   | 1  |
| Larceny, All Other                | 1  |
| Fraud, Checks and Other           | 1  |
| Vandalism of Motor Vehicles       | 3  |
| Regulated Drugs – Sale of         | 1  |
| Regulated Drugs – Possession of   | 13 |
| Regulated Drugs – Cultivation of  | 1  |
| Cont. Substance/Drug Equip. Viol. | 9  |
| Domestic Abuse Order Violation    | 1  |
| Driving Under the Influence       | 7  |
| Family Disturbance                | 2  |
| Disorderly Conduct, Other         | 1  |
| Impeding Police Officer           | 1  |
| False Information to Police       | 2  |
| Trespassing Violation             | 1  |
| Cruelty to Animals                | 1  |
| Arrest on Warrant, Police Check   | 3  |

|                                 |    |
|---------------------------------|----|
| Accident w/Injury – DMV report  | 5  |
| Accident w/Damage – DMV report  | 15 |
| Motor Vehicle, Disturbances     | 37 |
| Careless & Negligent Motor Veh. | 2  |
| Attempting to Elude Police      | 2  |
| DLS criminal                    | 5  |
| Littering                       | 1  |
| Fire – Undetermined Cause       | 1  |
| Canine Use (Police Dogs)        | 4  |
| Alarm                           | 5  |
| Agency Assist                   | 29 |
| Citizen Dispute                 | 14 |
| Citizen Assist                  | 8  |
| Juvenile Problem                | 2  |
| Motorist Assistance             | 14 |
| Not Classified                  | 3  |
| Suspicious Person/Circumstance  | 19 |
| Search Warrant                  | 2  |
| Traffic Crash, Non-reportable   | 1  |
| Traffic Hazard                  | 12 |
| Traffic Offense                 | 4  |
| Welfare Check                   | 3  |

**TOTAL INCIDENTS FOR THETFORD 261**

## **THETFORD VOLUNTEER FIRE DEPARTMENT**

The Thetford Volunteer Fire Department is a non-profit corporation that was chartered in 1960 to provide emergency services to the Town of Thetford. A nine member Board of Trustees manages the financial side of the business, and appoints a Fire Chief who organizes and runs the department. In 2010, we reached an important milestone of 50 years of providing emergency services to the community of Thetford. We celebrated this milestone with an Open House on December 4<sup>th</sup> that was well attended by our community members. Thank you for sharing in this important event.

TVFD is an entirely volunteer department and is staffed by 20 to 25 dedicated members who carry pagers 24 hours a day, every day of the year. Upon an emergency tone, our members will literally stop whatever they are doing and respond to their station. We respond to all calls with fully staffed apparatus and work hard to provide the Town with a professional level of service.

In 2010, we responded to 115 fire and 139 medical emergencies. A typical emergency run lasts at least 30 minutes and can often be over 6 hours. Members often leave their paid jobs to volunteer time at daytime runs. Last year, members gave well over 2200 man-hours on emergency calls, and another 3500 on training, maintenance, and meetings. This represents a significant donation to Thetford of over 5700 hours of labor.

Training and firefighter safety are priorities, and are required by OSHA, EPA, and numerous other State and Federal agencies. We also adhere to the standards of the National Fire Protection Administration. In their first year, new members must reach the Level One Certification through Vermont Fire Training. Many have reached Level Two, most are also registered EMT's, and the Officer Corp is working to comply with new National Standards for Incident Management. The traditional 40 hour Fire School has been replaced by 200 hour courses that lead to standardized firefighter certification. Continued training and re-certification is required. Like many emergency service providers, TVFD provides emergency medical service and over half of our members are certified Emergency Medical Technicians. The basic Emergency Medical Technician training is an additional 120 hours of training.

Over the past few years, we have added several young men and women to our roster and now one-third of our members are under thirty years old. Most of these members are certified Firefighters and EMT's and many joined through the Junior Firefighter program. One challenge facing the older members is to pass on the history, values and culture of the fire service and to be proud of a job done well.

Training for and responding to emergencies does not appeal to everyone. Some of our members provide support by providing food and beverages to the firefighters on emergency scenes. The Support Staff have pagers and monitor our emergency calls. When needed, the staff prepares and delivers food and drink to the emergency responders. The support staff may go to the emergency scene to provide assistance, or have a meal ready at the station. In addition, they hold fundraisers to maintain an inventory of food, supplies, and equipment.

If you would like to help TVFD protect and serve the Thetford community, please consider joining as an EMT, Firefighter, or Support Staff. A sincere thank you to all members, past and present as well.

Donald Sayre Fifield, Jr.  
Fire Chief

## THETFORD EMERGENCY MANAGEMENT

The Emergency Management Director is responsible for planning and managing Town-wide emergencies and disasters. These are events beyond the scope and scale normally handled by the fire department. Examples include natural events like major storms or flooding that disrupt services and transportation for extended periods. Also included are hazardous material spills and train derailments.

A small group has been meeting monthly to develop action plans to help handle these events. This past year, we completed the steps to register the elementary school as a Red Cross Evacuation Shelter. This included training several people as shelter managers.

Planning for major disasters is a never-ending task and we need more help. Please call if you are interested in learning more about planning, management or response.

Donald Sayre Fifield, Jr.  
Emergency Management Director

## HIGHWAY DEPARTMENT REPORT

In my six years of being road foreman, I am finally seeing a difference in the roads, our ditching and commitment to culvert replacement has been paying off. The brush cutting and mowing has made a difference, too. It lets sunlight in to help dry the roads and less low branches to damage high vehicles. This is also the first year I felt we could spend some time on Class 4 roads and hope to work on Class 4s more next summer.

The Highway Department has replaced many street signs in the last three to four years, some more than once, and this is costing you a lot of tax dollars. It is also dangerous because street signs are part of the 911 system. If you see someone messing with a sign, please call the police. There is a new federal law about sign replacement. This will cost us more also so we hope they will stay where we put them.

The famous beaver culvert on Godfrey Road was done this summer. So far, it has worked perfect, even when the beaver dam upstream broke during heavy rains. After the box culvert, we were able to pave the intersection of Godfrey and Quail John up to the interstate bridge and Old Stone Road as well as guard rail work was done in that area. We also paved the apron on Cadwell Road 113 end, the 244 end of Robinson and Bridge Street in North Thetford. We hired Pike Industries to do this work and are happy with the outcome.

I would like to thank all the people that support us and the highway crew.

Respectfully submitted,

Douglas Stone  
Highway Foreman

Highway Crew-Lynn King, Corinth; Rocky Clark, Fairlee; Jack Ward, Thetford; Logan Paige, Thetford

## **LATHAM MEMORIAL LIBRARY AND PEABODY LIBRARY**

### **Latham Library**

In 2010, more people used the Latham Memorial Library than the year before. The total number of library materials borrowed from this library was 11,545 with 12,095 people coming to use the library. 134 visitors came to view the exhibits in the Bicentennial Gallery.

From two visits to the Regional Library, the Town Library borrowed 869 books and these state books were taken out 1,417 times. Books featuring Large Type were also borrowed from the state. 3,058 videos were borrowed from the library. 911 audio-books circulated this year. 95 requests for books were made through Inter-Library Loan and 15 of our books were sent around the state on loan this past year.

The library depends on voluntary efforts from many members of the community. More new titles in a variety of formats (audio, movies, and books) were made available each week due to the concentrated efforts of your volunteers.

Your continued support through the annual appeal improved your library. If you need common tax forms come to your library. Come visit in 2011. If we don't have what you need, we can get it for you. Trustee meetings are held the first Wednesday of every month at 6:30 pm and you are always welcome.

### **Peabody Library**

In its 144th year, more people came to the library than the year before. The library hosted twelve programs including two book discussion series which were made possible by the Vermont Humanities Council. Volunteers opened the library every Saturday morning during the summer months.

A summer Film series was offered in July and August. The Fifteenth Annual Penny Carnival brought a happy crowd of 95 folks to enjoy a sunny afternoon.

Emily Zollo began as Children's Librarian in September. Programs concluded in December with the Solstice Stories led by Emily Zollo while the Librarian read for older folks at the Twenty-second Annual Holiday Readings.

The Library had 1,218 visitors borrowing 436 books from the library collection with 44 state books lent from the Regional Library. 146 audio-books also circulated from the library to enrich hours spent driving, ironing, and gardening. 157 movies were enjoyed from Peabody. A total of 789 titles circulated from the library in 2010. Come discover one of the most elegant public rooms in town.

Your faithful support maintains the wish of George Peabody "that the library shall be enjoyed by those who may be in the village of Post Mills and its environs."

Let your libraries change your life.

Peter Blodgett, Librarian

**Library Hours listed inside the back cover of this report.**

## THETFORD LIBRARY FEDERATION

Our member libraries have continued to encourage reading at all levels, by book discussion groups, visiting speakers and authors, story-telling, and by working cooperatively with classroom teachers at both schools. New books have been obtained by purchase, by regular borrowing from the state regional libraries, and by interlibrary loan. We continue to use LibraryWorld for circulating and cataloging materials into the town-wide database, which also includes more records from Peabody Library.

Our other major purpose is to operate the Bicentennial Building as a free home for Latham Memorial/Thetford Town Library and the Historical Society's library and archives. In 2010, the original fire alarm panel (from 1976) was replaced and the building passed an inspection by the State Fire Marshal. The exterior of the building was also repainted.

Our main source of income is a yearly grant voted by the Town, which provides a major portion of the operating budgets for our two public libraries, Peabody and Latham, and supports ThetNet, the fiber-optic link among the libraries on Thetford Hill. For our other expenses, including operation of our building, we depend on income from the endowment and from our annual fund campaign which, thanks to your continued support, was sufficient to meet our expenses in 2010.

Peter Blodgett, Acting Clerk



## TOWN OF THETFORD BUDGET REPORT

### On the FY2011 Town Budget

The Selectboard and Budget Committee are pleased to present a budget for general fund and highway spending that will result in a decrease of 1.4% from the 2010 budget. This is the third consecutive year that there will be a reduction in spending while not reducing town services. This percentage does not include the possible affect of warned articles, and is independent of the school budget.

There are a number of reasons that this decrease can occur, but the most significant is the diligence of our department managers who continue to find savings in their operating activities and find efficiencies in their labor. We extend a sincere thanks to each of them.

In an effort to more thoroughly illustrate the combined spending for proposed general and highway expenses *and* additional warned articles, the following table shows the sum of *all* spending, which will yield a total increase in spending of 0.6% from 2010 to 2011.

#### Proposed Spending on Town Warning

|                       | 2008      | 2009      | 2010      | 2011      |
|-----------------------|-----------|-----------|-----------|-----------|
| General expenses      | 853,657   | 895,552   | 952,925   | 959,009   |
| Highway expenses      | 541,469   | 551,876   | 468,000   | 442,572   |
| Other warned articles | 230,700   | 221,393   | 180,500   | 209,600   |
| Total                 | 1,625,826 | 1,668,821 | 1,601,425 | 1,611,181 |

#### General Fund update

In part a result of last year's warned article to add \$15,000 to the town's general fund balance, and also due to 2010 expenditures being less than budgeted and revenues being more than budgeted, the town has managed to increase it's fund balance, the size of which is critical to avoid short-term borrowing and the associated interest charges. Good accounting practices recommend maintaining a general fund balance of between 5 and 10% of total expenditures, and we are nearing the 10% goal.

#### Notes

The Selectboard held wages level for 2010, but a new Personnel Policy and Salary Administration Policy is being implemented for 2011. This will allow for consistency in wage levels and the policy accounts for skill levels, departmental demands, and job experience. The new policies will be implemented this year, and budgeted payrolls for 2011 have been increased as we anticipate this change taking place.

Relating to the revised Personnel Policy, the Selectboard also chose to pay out Earned Leave Time that had accumulated for many town employees. Under the previous policy, this financial liability was allowed to increase each year, and the liability was roughly \$26,000 by the end of 2010. This liability was paid and the new policy will not allow this to recur.

You will find the following changes of note in the 2011 Budget:

#### Selectboard

1. 100-3000-15.02 Medical & Dental Benefits: Health premiums are budgeted to increase 15%, however the new high deductible insurance plan continues to save money from the previous plan.
2. 100-3000-27.00 IT Systems: This line item is no longer being used. Rather than expensing computer systems on an annual basis, funds will be put into 100-3710-84.00 Town Hall Fund Contribution and IT systems will be purchased from this capital fund.
3. 100-3000-85.00 Planning & Consulting: There is one consulting project scheduled for 2011, which is assistance in writing the Town Plan.
4. 100-3800-95.00 USDA Contract: This item represents an arrangement to maintain fields at the Post Mills Natural Area and was previously funded by the Conservation Commission.
5. Town Lands Maintenance: This new line item was created to fund the maintenance of the four undeveloped town land parcels (Hughes Forest, Town Forest, Post Mills Natural Area, and Taylor Tract). As the Town Land Management Plans specify, there is a large volume of invasive plant control that needs to be performed on these parcels, and a plan is being drafted to address these concerns.

#### Police & Animal Control

- 100-4100-10.02 Police Officers F.T.: The town and police department is pleased to welcome the return of Wayne Briggs from his deployment to Afghanistan. Our police department was understaffed by one-third during this absence and are very much looking forward to a return to normalcy. This line item will return to 2009 levels.
- 100-4100-10.03 Police Officers P.T.: The return of Officer Briggs will result in fewer hours scheduled for part time officers.
- 100-4100-10.05 Call Out/OT: The town will begin paying overtime wages to the police chief (salaried position) when called out for service calls while not on duty.
- 100-4100-25.00 Uniforms: The variation in this line item reflects the service rotation schedules of ballistic vests.



Miscellaneous

- 100-9300-00.00 County & Extension Service: This change reflects the a change in policy regarding the collection of large fund balances, as well as funding changes due to new state legislation.

Fire Department & Emergency Management

- 100-4500-00.00 Fire Department: This increase reflects the increasing costs of SCBA equipment that are required to be replaced on a designated schedule.

Recreation & Treasure Island

- 100-7000-10.00 Recreation Coordinator: It is likely that the pending turnover in this position will result in some overlap during the new coordinators' training period.
- 100-7000-40.01 Skiing Program: The manner in which the annual ski sale was accounted for has changed. A corresponding increase is expected on the revenue side of this program.
- 100-7005-10.00 Recreation Wages: It is likely that the pending structural change in management at Treasure Island will result in higher wage costs in the near term.
- 100-7005-79.00 Misc. training & certification: We are expecting a higher-than-average number of lifeguard trainings and certifications.

Libraries

- 100-8000-00.00 Libraries: Historically, the Libraries have requested a large increase every three years and no increases in the intermediate years. 2008 was the last year that there was an increase. We anticipate changing this process in order to smooth out the changes.

Clerk/BCA/Elections/Operations/Physical Plant

- 100-3500-10.00 Town Clerk's Salary: The town clerk requested a reduction in hours for town clerk staff for 2011. Town Clerk office hours will not change.
- 100-3210-20.00 Town Office Supplies: Historically, the town clerk purchased office supplies that are shared by several town office departments. Beginning this year, each department will procure their own supplies, and corresponding increases are noted in Police, Zoning, Listers, and Treasurers budgets.
- 100-3210-26.00 Computer Software/Support: The town is planning an upgrade to the town's web site.

- 100-3710.68.00 Repairs & Maintenance: Historically, major repairs to the town hall (floor refinishing, painting, siding repairs, etc) have been funded by this line item, but beginning in 2011 these repairs will be funded by 100-3710-84.00 Town Hall Fund.

#### Recycling & Solid Waste

- 100-6320-00.00 GUVSWMD Dues: This increase reflects the increase in the bond payment voted on in 2010.
- 100-6340-10.00 Recycling Salaries: Increased traffic at the Recycling Center has required greater levels of staffing.
- 100-6340-40.00 Bin lease/Comingled: Commodity values increased in 2010 resulting in lower hauling costs.
- 100-6340-75.00 Facility Const & Maint: There are no major projects planned at the Recycling Center in 2011.

#### Treasurer & Tax Collection

- 100-3400-10.00 Treasurer: This decrease reflects a more accurate accounting of the hours spent on Treasurer duties versus Tax Collection duties (100-3440-04.00), which are two distinct elected positions that are often performed by the same individual.
- 100-3400-11.00 Asst. Treasurer: This change reflects the increased hours required to perform the duties of this position, which continue to increase with the complexity of the financial world in which our town operates.

#### Zoning Department & Planning Commission

- 100-3620-10.01 Zoning Admin Asst: This change reflects the increasing volume of building activity in town and the Administrators' effort to more efficiently use the Assistant.
- 100-3620-35.00 Zoning Postage: Many correspondences from the Zoning Department must be sent by Certified Mail. This change reflects the increase in permitting activity.

#### Single Year Appropriations

- The town did not receive funding requests from Acorn, CVCAC, and Geo D Aiken CRDC.
- The Selectboard wishes to appropriate \$250 for the American Red Cross, who was instrumental in establishing the town's new Emergency Response Center and conducted related training.

Listers

- 100-3430-10.00 Listers Salaries: The town will be undergoing a town-wide reappraisal in 2011-2012. As such, the Listers will be spending less time on their usual operating tasks. The reappraisal project is funded by the State out of The Reappraisal Fund, therefore it does not appear in the general fund expenses.

Conservation

- 100-3800-80.00 Conservation Fund Appropriation: The annual Fund Appropriation will return to its 2005-2008 levels.
- 100-3800-90.00 Project Support: Historically, the Conservation Commission has been required to spend its own operating budget on maintenance of town-owned lands. This financial burden will now be borne in the Selectboard budget.
- 100-3800-95.00 Cost Sharing USDA Contract: Related to the above, this line item was moved into the Selectboard budget.

Highways & Public Works

- 200-5100-15.00 Hwy Benefits: Health premiums are budgeted to increase 15%.
- 200-5280-00.00 Streetlights: As a result of turning off some unnecessary streetlights and upgrading others to higher-efficiency LED bulbs, these costs should be reduced in 2011.
- 200-5330-68.00 Vehicle Maintenance & Repairs: Due to purchasing extended warranties on our new vehicles, the highway department has been successful in reducing maintenance costs.

Revenues

- 100-2110-00.00 Dog Penalties and 100-2120.00.00 Dog Licenses: As a result of the more stringent Animal Ordinance that was recently passed, it is likely that the town will see more participation in dog licensing.
- 100-2121-01.00 Zoning Permits: 2010 saw an increase in permitting activity and we expect this activity to continue through 2011.
- 100-2634-02.00 Recycling Receipts: With the recent change in how trash stickers are sold, the town now receives revenue from solid waste disposal in order to offset recycling costs.
- 100-2700-00.00 Treasure Island Receipts: The Recreation Coordinator has more programming planned for Treasure Island, which should increase revenue.

*It should be noted that for the purposes of the Annual Report, the Selectboard discusses and presents departmental revenues and expenditures using the cash method of accounting. This means that revenues and expenditures are shown when the funds arrive in or leave the general fund (bank account). This is the format that the Report has always been, and the way that most department managers look at the finances.*

*However, the town's accounting firm uses a modified accrual method of accounting, which means revenues and expenditures are accounted for when the liabilities occur. For this reason, there are discrepancies in the Annual Report between how numbers are presented in the detailed budget summaries versus the official "Statement of Revenues, Expenditures... for the Year Ending" and other individual reports. See the "Notes to Financial Statements" for a more thorough explanation.*

*In short, we are attempting to put square numbers into round holes, and it is not a perfect science. The goal, however, is to continue to present numbers in the most simple and consistent way possible, therefore we are always making apples to apples comparisons between time periods in the Annual Report.*

Sincerely,

The Selectboard and Budget Committee



***FINANCIAL REPORTS***

***YEAR ENDING  
DECEMBER 31, 2010***

| <b>All Town Departments</b>              | <b>2009<br/>Actual</b> | <b>2010<br/>Actual</b> | <b>2010<br/>Budget</b> | <b>2011<br/>Budget</b> | <b>%<br/>Change</b> |
|------------------------------------------|------------------------|------------------------|------------------------|------------------------|---------------------|
| Police & Animal Control                  | 224,222                | 180,741                | 174,324                | 209,813                | 20.4%               |
| Selectboard                              | 111,114                | 186,728                | 195,406                | 199,536                | 2.1%                |
| Miscellaneous                            | 123,573                | 145,063                | 148,939                | 138,200                | -7.2%               |
| Fire Dept. & Emergency Management        | 104,510                | 111,060                | 114,085                | 120,035                | 5.2%                |
| Recreation & Treasure Island             | 87,880                 | 86,865                 | 94,315                 | 104,794                | 11.1%               |
| Libraries                                | 66,920                 | 66,920                 | 66,920                 | 88,859                 | 32.8%               |
| Clerk/BCA/Elections/Operations           | 107,502                | 87,219                 | 89,318                 | 84,800                 | -5.1%               |
| Town Hall – Physical Plant               | 61,665                 | 60,669                 | 67,730                 | 67,905                 | 0.3%                |
| Recycling & Solid Waste                  | 49,475                 | 45,284                 | 61,015                 | 62,515                 | 2.5%                |
| Treasurer & Tax Collection               | 68,224                 | 62,370                 | 61,643                 | 63,383                 | 2.8%                |
| Zoning Dept. & Planning Commission       | 24,755                 | 28,799                 | 31,908                 | 31,459                 | -1.4%               |
| Single Year Appropriations               | 36,393                 | 35,213                 | 35,213                 | 34,561                 | -1.9%               |
| Listers                                  | 44,997                 | 38,934                 | 42,824                 | 29,025                 | -32.2%              |
| Conservation                             | 4,718                  | 5,296                  | 5,425                  | 5,425                  | 0.0%                |
| <b>General Fund Expenses</b>             | <b>1,115,949</b>       | <b>1,141,161</b>       | <b>1,189,065</b>       | <b>1,240,310</b>       | <b>4.3%</b>         |
| Less Previous Year Surplus Applied       | -30,000                |                        |                        | -35,000                |                     |
| Less Non-tax Revenues                    | -227,305               | -254,898               | -236,356               | -246,301               | 4.2%                |
| <b>Town Funds to Raise</b>               | <b>895,334</b>         | <b>952,925</b>         | <b>952,925</b>         | <b>959,009</b>         | <b>0.6%</b>         |
| Highways & Public Works Expense          | 705,134                | 649,473                | 686,433                | 690,572                | 0.6%                |
| Less Non-Tax Revenues                    | -165,260               | -202,610               | -219,036               | -248,000               | 13.2%               |
| <b>Highway Funds to Raise</b>            | <b>551,876</b>         | <b>468,000</b>         | <b>468,000</b>         | <b>442,572</b>         | <b>-5.4%</b>        |
| <b>Town &amp; Highway Funds to Raise</b> | <b>1,447,210</b>       | <b>1,420,925</b>       | <b>1,420,925</b>       | <b>1,401,581</b>       | <b>-1.4%</b>        |

| Selectboard                            | 2009<br>Actual | 2010<br>Actual | 2010<br>Budget | 2011<br>Budget | %<br>Change |
|----------------------------------------|----------------|----------------|----------------|----------------|-------------|
| 100-3000-10.01 Selectboard Stipend     | 3,500          | 3,500          | 3,500          | 3,500          | 0%          |
| 100-3000-11.00 Selectboard Clerk       | 3,228          | 2,463          | 2,850          | 2,850          | 0%          |
| 100-3000-14.00 Selectboard S.S.        | 268            | 273            | 270            | 230            | -15%        |
| 100-3000-15.00 Selectboard Contingency | 725            | 3,417          | 6,000          | 6,000          | 0%          |
| 100-3000-15.01 Selectboard Clerk S.S.  | 248            | 187            | 220            | 172            | -22%        |
| 100-3000-15.02 Med. & Dental Benefits  | 0              | 52,362         | 66,885         | 76,825         | 15%         |
| 100-3000-27.00 IT Systems              | 2,294          | 15,800         | 5,000          | 0              | -100%       |
| 100-3000-30.00 Advertising             | 1,416          | 2,169          | 1,000          | 1,500          | 50%         |
| 100-3000-40.00 V.L.C.T.                | 2,940          | 3,341          | 3,341          | 3,428          | 3%          |
| 100-3000-40.01 Dues and Meetings       | 825            | 370            | 1,000          | 750            | -25%        |
| 100-3000-42.00 Unemployment            | 5,338          | 5,618          | 5,340          | 6,111          | 14%         |
| 100-3000-48.00 PACIF Insurance         | 52,293         | 53,533         | 57,000         | 52,851         | -7%         |
| 100-3000-49.00 PACIF Deductibles       | 0              | 0              | 500            | 500            | 0%          |
| 100-3000-50.00 Tax Mapping             | 1,950          | 1,900          | 1,950          | 1,950          | 0%          |
| 100-3000-60.00 Legal Services          | 2,915          | 5,622          | 4,000          | 3,500          | -13%        |
| 100-3000-74.00 Travel                  | 1,073          | 0              | 1,000          | 500            | -50%        |
| 100-3000-80.00 Professional Audit      | 13,775         | 14,379         | 12,000         | 14,379         | 20%         |
| 100-3000-85.00 Planning & Consulting   | 5,000          | 10,000         | 10,000         | 5,000          | -50%        |
| 100-3000-90.00 Mowing                  | 2,503          | 1,559          | 2,750          | 3,000          | 9%          |
| 100-3000-92.00 Retirement              | 9,042          | 8,331          | 8,500          | 8,500          | 0%          |
| 100-3800-95.00 USDA Contract *         |                |                |                | 690            |             |
| 100-9990-04.00 Real Est. Abatements ** | 0              | 584            | 800            | 800            | 0%          |
| 100-9990-06.00 Bank Fees **            | 1,782          | 1,321          | 1,500          | 1,500          | 0%          |
| Town Lands Maintenance ***             |                |                |                | 5,000          |             |
| <b>Totals</b>                          | <b>111,114</b> | <b>186,728</b> | <b>195,406</b> | <b>199,536</b> | <b>2.1%</b> |

\* moved from Conservation budget in 2011

\*\* moved from Misc budget in 2011

\*\*\* new expense line item for 2011

| Conservation                                | 2009<br>Actual | 2010<br>Actual | 2010<br>Budget | 2011<br>Budget | %<br>Change |
|---------------------------------------------|----------------|----------------|----------------|----------------|-------------|
| 100-3800-20.00 Conservation Supplies        | 143            | 155            | 125            | 125            | 0%          |
| 100-3800-40.00 Dues, Meetings               | 75             | 37             | 200            | 200            | 0%          |
| 100-3800-80.00 Cons. Fund appropriations    | 4,500          | 3,810          | 3,810          | 5,000          | 31%         |
| 100-3800-90.00 Project Support              | 0              | 794            | 600            | 100            | -83%        |
| 100-3800-95.00 Cost Sharing USDA Contract * |                | 500            | 690            |                | -100%       |
| <b>Total</b>                                | <b>4,718</b>   | <b>5,296</b>   | <b>5,425</b>   | <b>5,425</b>   | <b>0.0%</b> |

\* moved to Selectboard budget for 2011

| <b>Clerk, BCA, Elections and Town Hall</b>     | <b>2009<br/>Actual</b> | <b>2010<br/>Actual</b> | <b>2010<br/>Budget</b> | <b>2,011<br/>Budget</b> | <b>%<br/>Change</b> |
|------------------------------------------------|------------------------|------------------------|------------------------|-------------------------|---------------------|
| <b>CLERK</b>                                   |                        |                        |                        |                         |                     |
| 100-3500-10.00 Town Clerk's Salary             | 34,479                 | 37,065                 | 34,266                 | 31,380                  | -8%                 |
| 100-3500-10.01 Asst Town Clerk Wages           | 18,878                 | 18,409                 | 18,872                 | 17,282                  | -8%                 |
| 100-3500-14.00 Social Security-Clerk           | 2,334                  | 2,705                  | 2,621                  | 2,401                   | -8%                 |
| 100-3500-14.01 Social Security-Asst Clerk      | 1,444                  | 1,427                  | 1,444                  | 1,322                   | -8%                 |
| 100-3500-15.00 Town Clerk Benefits             | 11,102                 | 728                    | 840                    | 840                     | 0%                  |
| 100-3500-15.02 Town Clerk Dental               | 1,816                  | 0                      | 0                      | 0                       |                     |
| 100-3500-15.50 Town Clerk Deductibles          | 3,968                  | 0                      | 0                      | 0                       |                     |
| 100-3500-40.00 CLK. Dues/Meetings/travel       | 1,386                  | 1,630                  | 2,100                  | 2,100                   | 0%                  |
| <b>RECORDS</b>                                 |                        |                        |                        |                         |                     |
| 100-3080-62.00 Town Report                     | 5,406                  | 3,622                  | 5,300                  | 4,000                   | -25%                |
| 100-3080-65.00 Restoration of Records          | 2,000                  | 2,000                  | 2,000                  | 2,000                   | 0%                  |
| <b>BCA</b>                                     |                        |                        |                        |                         |                     |
| 100-3300-10.02 BCA Expenses                    | 208                    | 208                    | 250                    | 250                     | 0%                  |
| 100-3300-40.00 BCA Ed. Workshops & Meetings    | 0                      | 0                      | 100                    | 100                     | 0%                  |
| <b>ELECTIONS</b>                               |                        |                        |                        |                         |                     |
| 100-3310-10.00 Election Officials              | 267                    | 520                    | 300                    | 300                     | 0%                  |
| 100-3310-21.00 Election Supplies               | 67                     | 37                     | 75                     | 75                      | 0%                  |
| <b>TOWN OFFICES-OPERATIONS</b>                 |                        |                        |                        |                         |                     |
| 100-3210-20.00 Town Office Supplies            | 3,987                  | 3,960                  | 4,000                  | 2,000                   | -50%                |
| 100-3210-23.00 Copier Contract Support         | 509                    | 527                    | 600                    | 600                     | 0%                  |
| 100-3210-24.00 Copier Maintenance/Supply       | 386                    | 336                    | 500                    | 400                     | -20%                |
| 100-3210-26.00 Computer Software/Support       | 3,896                  | 3,070                  | 3,400                  | 6,000                   | 76%                 |
| 100-3210-27.00 Computer Maintenance            | 0                      | 637                    | 500                    | 500                     | 0%                  |
| 100-3210-28.00 Computer Supplies/Equipment     | 209                    | 221                    | 400                    | 300                     | -25%                |
| 100-3210-34.00 Telecommunications *            | 6,753                  | 5,495                  | 4,500                  | 5,500                   | 22%                 |
| 100-3210-35.00 Town Office Postage             | 4,464                  | 4,356                  | 4,300                  | 4,000                   | -7%                 |
| 100-3210-68.00 Equipment Maint/Repairs         | 0                      | 0                      | 200                    | 200                     | 0%                  |
| 100-3210-83.00 Tools & Equipment               | 3,944                  | 269                    | 2,750                  | 3,250                   | 18%                 |
| <b>TOWN HALL-PHYSICAL PLANT</b>                |                        |                        |                        |                         |                     |
| 100-3710-10.00 Custodian                       | 1,691                  | 1,652                  | 1,700                  | 1,700                   | 0%                  |
| 100-3710-14.00 Social Security – Custodian     | 129                    | 126                    | 130                    | 130                     | 0%                  |
| 100-3710-20.00 Town Hall Phys. Plant Supplies  | 352                    | 0                      | 1,800                  | 900                     | -50%                |
| 100-3710-56.00 Rubbish Removal/Recycling       | 893                    | 932                    | 1,000                  | 1,000                   | 0%                  |
| 100-3710-68.00 Repairs & Maintenance           | 2,096                  | 1,912                  | 3,250                  | 1,500                   | -54%                |
| 100-3710-70.00 Grounds Maintenance             | 0                      | 25                     | 150                    | 25                      | -83%                |
| 100-3710-76.00 Town Hall Utilities             | 4,969                  | 6,064                  | 6,000                  | 5,400                   | -10%                |
| 100-3710-80.00 Town Hall Alarm Service         | 200                    | 0                      | 200                    | 200                     | 0%                  |
| 100-3710-83.00 Town Hall Phys. Plant Equipment | 1,101                  | 783                    | 2,500                  | 2,500                   | 0%                  |
| 100-3710-84.00 Town Hall Fund Contribution     | 2,000                  | 2,000                  | 2,000                  | 8,500                   | 325%                |
| 100-3710-90.00 Town Hall Bond Payment          | 48,234                 | 47,175                 | 49,000                 | 46,050                  | -6%                 |
| * renamed from "Telephone" in 2010             |                        |                        |                        |                         |                     |
| <b>Clerk/Records</b>                           | <b>82,813</b>          | <b>67,585</b>          | <b>67,443</b>          | <b>61,325</b>           | <b>-9%</b>          |
| <b>BCA/Elections</b>                           | <b>541</b>             | <b>765</b>             | <b>725</b>             | <b>725</b>              | <b>0%</b>           |
| <b>Town Office Operations</b>                  | <b>24,148</b>          | <b>18,870</b>          | <b>21,150</b>          | <b>22,750</b>           | <b>8%</b>           |
| <b>Subtotal</b>                                | <b>107,502</b>         | <b>87,219</b>          | <b>89,318</b>          | <b>84,800</b>           | <b>-5%</b>          |
| <b>Town Hall – Physical</b>                    | <b>61,665</b>          | <b>60,669</b>          | <b>67,730</b>          | <b>67,905</b>           | <b>0%</b>           |
| <b>Total</b>                                   | <b>169,167</b>         | <b>147,888</b>         | <b>157,048</b>         | <b>152,705</b>          | <b>-2.8%</b>        |



| <b>Treasurer</b>                          | <b>2009<br/>Actual</b> | <b>2010<br/>Actual</b> | <b>2010<br/>Budget</b> | <b>2011<br/>Budget</b> | <b>%<br/>Change</b> |
|-------------------------------------------|------------------------|------------------------|------------------------|------------------------|---------------------|
| 100-3400-10.00 Treasurer                  | 32,320                 | 34,210                 | 32,190                 | 29,176                 | -9%                 |
| 100-3400-11.00 Asst. Treasurer            | 16,187                 | 18,017                 | 15,855                 | 18,000                 | 14%                 |
| 100-3400-14.00 Social Security-Treasurer  | 2,175                  | 2,719                  | 2,500                  | 2,232                  | -11%                |
| 100-3400-14.01 Social Sec.-Asst Treas.    | 1,236                  | 1,398                  | 1,213                  | 1,377                  | 14%                 |
| 100-3400-15.00 Treasurer's Benefits       | 11,999                 | 1,641                  | 1,785                  | 1,675                  | -6%                 |
| 100-3400-15.02 Treasurer Dental           | 1,816                  | 0                      | 0                      | 0                      |                     |
| 100-3400-15.50 Deductible-Treasurer       | 1,206                  | 0                      | 0                      | 0                      |                     |
| 100-3400-20.00 Treasurer supplies         | 685                    | 642                    | 650                    | 1,400                  | 115%                |
| 100-3400-40.00 Treasurer Dues & Mtgs.     | 598                    | 742                    | 800                    | 800                    | 0%                  |
| 100-3440-01.00 Tax Sale - Publication     |                        | 0                      | 600                    | 600                    | 0%                  |
| 100-3440-02.00 Tax Sales - Legal Fees     |                        | 0                      | 3,000                  | 0                      | -100%               |
| 100-3440-04.00 Tax Collection             |                        | 3,000                  | 3,000                  | 7,500                  | 150%                |
| 100-3440-14.00 Tax Collection Soc. Sec. * |                        | 0                      | 0                      | 574                    |                     |
| 100-3440-74.00 Travel                     |                        |                        | 50                     | 50                     | 0%                  |
| <b>Total</b>                              | <b>68,224</b>          | <b>62,370</b>          | <b>61,643</b>          | <b>63,383</b>          | <b>2.8%</b>         |

\* new line item in 2011

| <b>Fire and Emergency Management</b>      | <b>2009<br/>Actual</b> | <b>2010<br/>Actual</b> | <b>2010<br/>Budget</b> | <b>2011<br/>Budget</b> | <b>%<br/>Change</b> |
|-------------------------------------------|------------------------|------------------------|------------------------|------------------------|---------------------|
| 100-3900-30.00 Emergency Management       | 1,608                  | 4,475                  | 7,000                  | 7,000                  | 0%                  |
| 100-3900-31.00 transfer out               | 5,725                  | 0                      | --                     |                        |                     |
| 100-4500-00.00 Fire Department            | 96,785                 | 106,585                | 106,585                | 112,535                | 6%                  |
| 100-4500-10.01 Fire Warden                | 393                    | 0                      | 500                    | 500                    | 0%                  |
| <b>Subtotal Fire/Emergency Operations</b> | <b>104,510</b>         | <b>111,060</b>         | <b>114,085</b>         | <b>120,035</b>         | <b>5.2%</b>         |

| <b>Listers - Regular Duties</b>             | <b>2009<br/>Actual</b> | <b>2010<br/>Actual</b> | <b>2010<br/>Budget</b> | <b>2011<br/>Budget</b> | <b>%<br/>Change</b> |
|---------------------------------------------|------------------------|------------------------|------------------------|------------------------|---------------------|
| 100-3430-10.00 Listers Salaries             | 34,540                 | 28,039                 | 30,118                 | 18,510                 | -39%                |
| 100-3430-11.00 Lister Clerk Salary          | 3,526                  | 4,127                  | 4,855                  | 4,893                  | 1%                  |
| 100-3430-14.00 Listers Social Security      | 2,646                  | 2,177                  | 2,304                  | 1,392                  | -40%                |
| 100-3430-14.01 Lister Clerk Soc. Security   | 264                    | 321                    | 371                    | 368                    | -1%                 |
| 100-3430-20.00 Listers Supplies             | 462                    | 534                    | 500                    | 400                    | -20%                |
| 100-3430-23.00 Lister Service Contracts     | 1,721                  | 2,123                  | 2,126                  | 2,312                  | 9%                  |
| 100-3430-34.00 Listers – Advertising        | 0                      | 0                      | 150                    |                        | -100%               |
| 100-3430-35.00 Lister Postage               | 389                    | 150                    | 150                    | 300                    | 100%                |
| 100-3430-40.00 Lister Dues & Meetings       | 224                    | 370                    | 700                    | 350                    | -50%                |
| 100-3430-68.00 Lister Professional Services | 495                    | 630                    | 900                    |                        | -100%               |
| 100-3430-74.00 Listers Travel               | 403                    | 207                    | 400                    | 200                    | -50%                |
| 100-3430-83.00 Lister Equipment             | 325                    | 256                    | 250                    | 300                    | 20%                 |
| <b>Total</b>                                | <b>44,997</b>          | <b>38,934</b>          | <b>42,824</b>          | <b>29,025</b>          | <b>-32.2%</b>       |

**Listers - Reappraisal 2011 \***

|                                                      | <b>2011<br/>Budget</b> | <b>%<br/>Change</b> |
|------------------------------------------------------|------------------------|---------------------|
| 100-3430-10.00 Listers Salaries                      | 27,367                 |                     |
| 100-3430-11.00 Lister Clerk Salary                   | 3,223                  |                     |
| 100-3430-14.00 Listers Social Security               | 2,094                  |                     |
| 100-3430-14.01 Lister Clerk Soc. Security            | 247                    |                     |
| 100-3430-20.00 Listers Supplies                      | 1,000                  |                     |
| 100-3430-23.00 Lister Service Contracts              | 11,981                 |                     |
| 100-3430-34.00 Listers – Advertising                 | 0                      |                     |
| 100-3430-35.00 Lister Postage                        | 0                      |                     |
| 100-3430-40.00 Lister Dues & Meetings                | 0                      |                     |
| 100-3430-68.00 Lister Professional Services (ProVal) |                        |                     |
| 100-3430-74.00 Listers Travel                        | 1,000                  |                     |
| 100-3430-83.00 Lister Equipment                      | 3,500                  |                     |
| New Line Item – GIS Tax Maps                         | 1,500                  |                     |
| <b>Total</b>                                         | <b>53,412</b>          |                     |

**Recycling and Solid Waste**

|                                             | <b>2009<br/>Actual</b> | <b>2010<br/>Actual</b> | <b>2010<br/>Budget</b> | <b>2011<br/>Budget</b> | <b>%<br/>Change</b> |
|---------------------------------------------|------------------------|------------------------|------------------------|------------------------|---------------------|
| <b>SOLID WASTE</b>                          |                        |                        |                        |                        |                     |
| 100-6320-00.00 GUVSWMD Dues                 | 15,702                 | 21,590                 | 21,591                 | 33,105                 | 53%                 |
| <b>RECYCLING</b>                            |                        |                        |                        |                        |                     |
| 100-6340-10.00 Recycling Salaries           | 7,004                  | 7,363                  | 7,286                  | 8,500                  | 17%                 |
| 100-6340-14.00 Social Security-Recycling    | 536                    | 563                    | 558                    | 560                    | 0%                  |
| 100-6340-20.00 Recycling supplies           | 80                     | 824                    | 150                    | 500                    | 233%                |
| 100-6340-40.00 Bin lease/Comingled NRRA     | 15,083                 | 5,448                  | 17,280                 | 8,000                  | -54%                |
| 100-6340-42.05 Glass pick up                | 5,645                  | 4,471                  | 5,200                  | 5,200                  | 0%                  |
| 100-6340-42.07 Scrap metal pick up          | 278                    | 0                      | 500                    | 500                    | 0%                  |
| 100-6340-50.00 Community Education          | 0                      | 0                      | 50                     | 50                     | 0%                  |
| 100-6340-74.00 Travel                       | 58                     | 24                     | 100                    | 100                    | 0%                  |
| 100-6340-75.00 Facility Const & Maintenance | 90                     | 0                      | 3,300                  | 1,000                  | -70%                |
| 100-6340-90.00 Capital Reserve              | 5,000                  | 5,000                  | 5,000                  | 5,000                  | 0%                  |
| <b>Totals</b>                               | <b>49,475</b>          | <b>45,284</b>          | <b>61,015</b>          | <b>62,515</b>          | <b>2.5%</b>         |

| <b>Zoning and Planning</b>                 | <b>2009<br/>Actual</b> | <b>2010<br/>Actual</b> | <b>2010<br/>Budget</b> | <b>2011<br/>Budget</b> | <b>%<br/>Change</b> |
|--------------------------------------------|------------------------|------------------------|------------------------|------------------------|---------------------|
| <b>ZONING</b>                              |                        |                        |                        |                        |                     |
| 100-3620-10.00 Zoning Administrator        | 11,494                 | 12,257                 | 13,937                 | 13,024                 | -7%                 |
| 100-3620-10.01 Zoning Admin. Asst.         | 4,694                  | 5,923                  | 4,811                  | 5,925                  | 23%                 |
| 100-3620-14.00 Social Security-Zoning      | 876                    | 949                    | 1,066                  | 996                    | -7%                 |
| 100-3620-14.01 Admin. Asst. Soc. Security  | 363                    | 453                    | 368                    | 453                    | 23%                 |
| 100-3620-20.00 Zoning Supplies             | 284                    | 371                    | 400                    | 600                    | 50%                 |
| 100-3620-30.00 Zoning Advertising          | 621                    | 1,061                  | 1,400                  | 1,100                  | -21%                |
| 100-3620-35.00 Zoning postage              | 670                    | 1,634                  | 800                    | 1,600                  | 100%                |
| 100-3620-40.00 Zoning Dues & Meetings      | 205                    | 45                     | 250                    | 150                    | -40%                |
| 100-3620-74.00 Zoning Travel               | 231                    | 61                     | 240                    | 150                    | -38%                |
| 100-3620-83.00 Zoning Equipment            | 534                    | 390                    | 400                    | 400                    | 0%                  |
| <b>Zoning</b>                              | <b>19,973</b>          | <b>23,143</b>          | <b>23,672</b>          | <b>24,399</b>          | <b>3%</b>           |
| <b>PLANNING</b>                            |                        |                        |                        |                        |                     |
| 100-3650-10.01 Clerical Support            | 1,476                  | 1,909                  | 1,831                  | 1,700                  | -7%                 |
| 100-3650-14.01 Clerk Support Soc. Security | 108                    | 153                    | 143                    | 143                    | 0%                  |
| 100-3650-20.00 Plan. Com. Supplies         | 64                     | 0                      | 125                    | 75                     | -40%                |
| 100-3650-21.00 Plan. Com. Printing         | 0                      | 400                    | 1,300                  | 1,300                  | 0%                  |
| 100-3650-30.00 Plan. Com. Advertisting     | 0                      | 84                     | 575                    | 500                    | -13%                |
| 100-3650-33.00 Plan. Com. Internet Service | 25                     | 0                      | 75                     | 0                      | -100%               |
| 100-3650-35.00 Plan. Com. Postage          | 0                      | 0                      | 200                    | 0                      | -100%               |
| 100-3650-40.00 Plan. Com. Dues & Meetings  | 90                     | 180                    | 350                    | 100                    | -71%                |
| 100-3650-42.00 Plan. Com. Training         | 100                    | 0                      | 450                    | 100                    | -78%                |
| 100-3650-58.00 Plan. Com. RPC Dues         | 2,892                  | 2,892                  | 2,892                  | 2,892                  | 0%                  |
| 100-3650-74.00 Plan. Com. Travel           | 27                     | 38                     | 195                    | 250                    | 28%                 |
| 100-3650-83.00 Plan. Com. Equipment        | 0                      | 0                      | 100                    | 0                      | -100%               |
| <b>Planning</b>                            | <b>4,783</b>           | <b>5,656</b>           | <b>8,236</b>           | <b>7,060</b>           | <b>-14%</b>         |
| <b>Total</b>                               | <b>24,755</b>          | <b>28,799</b>          | <b>31,908</b>          | <b>31,459</b>          | <b>-1.4%</b>        |

| <b>Police and Animal Control</b>            | <b>2,009<br/>Actual</b> | <b>2,010<br/>Actual</b> | <b>2,010<br/>Budget</b> | <b>2,011<br/>Budget</b> | <b>%<br/>Change</b> |
|---------------------------------------------|-------------------------|-------------------------|-------------------------|-------------------------|---------------------|
| <b>POLICE</b>                               |                         |                         |                         |                         |                     |
| 100-4100-10.00 Police Chief                 | 52,766                  | 60,690                  | 52,551                  | 53,471                  | 2%                  |
| 100-4100-10.01 Police Officers F.T.         | 69,249                  | 47,271                  | 39,751                  | 78,951                  | 99%                 |
| 100-4100-10.02 Police overtime              | 10,141                  | 6,991                   | 8,000                   | 6,000                   | -25%                |
| 100-4100-10.03 Police Officers P.T.         | 7,694                   | 6,593                   | 14,240                  | 6,500                   | -54%                |
| 100-4100-10.05 Call Out/OT *                |                         | 344                     |                         | 4,000                   |                     |
| 100-4100-10.06 Contracted Detail *          |                         | 450                     |                         |                         |                     |
| 100-4100-14.00 Social Security-Police Ch    | 4,020                   | 4,626                   | 4,020                   | 4,020                   | 0%                  |
| 100-4100-14.01 Police Officer Soc. Security | 6,051                   | 4,331                   | 3,041                   | 5,936                   | 95%                 |
| 100-4100-14.02 Spec. Off. Soc. Sec. P.T.    | 589                     | 426                     | 1,089                   | 497                     | -54%                |
| 100-4100-14.05 Call Out/OT Soc. Security *  |                         | 34                      |                         | 306                     |                     |
| 100-4100-15.00 Police Benefits              | 21,991                  | 2,378                   | 2,415                   | 2,415                   | 0%                  |
| 100-4100-15.02 Police Dental                | 1,992                   | 0                       | 0                       |                         |                     |
| 100-4100-15.50 Medical Deductibles          | 1,706                   | 0                       | 0                       |                         |                     |
| 100-4100-20.00 Police supplies              | 1,267                   | 901                     | 850                     | 1,200                   | 41%                 |
| 100-4100-25.00 Uniforms                     | 2,134                   | 3,718                   | 3,750                   | 2,000                   | -47%                |
| 100-4100-34.00 Police Telecommunications    | 3,946                   | 5,007                   | 4,000                   | 4,000                   | 0%                  |
| 100-4100-36.00 Radio/Dispatch               | 10,009                  | 10,241                  | 10,000                  | 10,000                  | 0%                  |
| 100-4100-40.00 Police Dues & Meetings       | 42                      | 170                     | 150                     | 150                     | 0%                  |
| 100-4100-42.00 Police Training              | 568                     | 262                     | 1,000                   | 900                     | -10%                |
| 100-4100-60.00 Contracted Services          | 325                     | 325                     | 300                     | 300                     | 0%                  |
| 100-4100-68.00 Vehicle Repair               | 3,752                   | 3,578                   | 3,000                   | 3,500                   | 17%                 |
| 100-4100-74.00 Police Fuel                  | 8,072                   | 7,375                   | 9,000                   | 8,500                   | -6%                 |
| 100-4100-83.00 Equipment/ Repair/Radio      | 4,599                   | 2,336                   | 3,000                   | 3,000                   | 0%                  |
| 100-4100-90.00 Vehicle Replacement          | 10,000                  | 10,000                  | 10,000                  | 10,000                  | 0%                  |
| 100-4100-91.00 Police small equip. fund     | 1,500                   | 1,500                   | 1,500                   | 1,500                   | 0%                  |
| <b>ANIMAL CONTROL</b>                       |                         |                         |                         |                         |                     |
| 100-6150-10.00 Animal Control Wages         | 987                     | 473                     | 1,200                   | 1,200                   | 0%                  |
| 100-6150-14.00 Social Security-AC           | 75                      | 36                      | 92                      | 92                      | 0%                  |
| 100-6150-15.00 Pound Fees                   | 185                     | 85                      | 600                     | 600                     | 0%                  |
| 100-6150-22.00 Humane Supplies              | 64                      | 29                      | 200                     | 200                     | 0%                  |
| 100-6150-37.00 Licensing Supplies           | 226                     | 539                     | 225                     | 225                     | 0%                  |
| 100-6150-40.00 Dues, Meetings, Inoculations | 0                       | 0                       | 75                      | 75                      | 0%                  |
| 100-6150-50.00 Animal Damage                | 0                       | 0                       | 0                       |                         |                     |
| 100-6150-74.00 Animal Cont. Travel          | 273                     | 33                      | 275                     | 275                     | 0%                  |
| <b>Police Subtotal</b>                      | <b>222,413</b>          | <b>179,546</b>          | <b>171,657</b>          | <b>207,146</b>          | <b>21%</b>          |
| <b>Animal Control Subtotal</b>              | <b>1,809</b>            | <b>1,195</b>            | <b>2,667</b>            | <b>2,667</b>            | <b>0%</b>           |
| <b>Total</b>                                | <b>224,222</b>          | <b>180,741</b>          | <b>174,324</b>          | <b>209,813</b>          | <b>20.4%</b>        |

\* new line item for 2010

| <b>Recreation and Treasure Island</b>           | <b>2009<br/>Actual</b> | <b>2010<br/>Actual</b> | <b>2010<br/>Budget</b> | <b>2011<br/>Budget</b> | <b>%<br/>Change</b> |
|-------------------------------------------------|------------------------|------------------------|------------------------|------------------------|---------------------|
| <b>RECREATION</b>                               |                        |                        |                        |                        |                     |
| 100-7000-10.00 Recreation Coordinator           | 13,274                 | 14,204                 | 13,121                 | 15,624                 | 19%                 |
| 100-7000-14.00 Rec. Coordinator Social Security | 1,015                  | 1,100                  | 1,004                  | 1,004                  | 0%                  |
| 100-7000-20.00 Recreation Admin Supplies        | 557                    | 3,506                  | 3,000                  | 3,000                  | 0%                  |
| 100-7000-20.01 Youth Sports Equipment           | 4,092                  | 4,304                  | 4,000                  | 4,200                  | 5%                  |
| 100-7000-30.00 Advertising                      | 273                    | 0                      | 0                      | 0                      | 0%                  |
| 100-7000-34.00 Telephone, Utilities             | 849                    | 416                    | 600                    | 900                    | 50%                 |
| 100-7000-40.00 Dues and Meetings                | 384                    | 497                    | 900                    | 900                    | 0%                  |
| 100-7000-40.01 Skiing Program                   | 9,537                  | 8,922                  | 8,000                  | 13,000                 | 63%                 |
| 100-7000-40.02 Cross-Country Skiing Program     | 101                    | 224                    | 150                    | 150                    | 0%                  |
| 100-7000-40.03 Adult Programs                   | 0                      | 93                     | 100                    | 100                    | 0%                  |
| 100-7000-40.10 Special Events                   | 0                      | 0                      | 600                    | 600                    | 0%                  |
| 100-7000-50.00 Officials Fees                   | 0                      | 0                      | 100                    | 100                    | 0%                  |
| 100-7000-50.01 Tournaments & Fees               | 1,160                  | 1,195                  | 1,350                  | 1,350                  | 0%                  |
| 100-7000-50.03 Instructor & Registration        | 1,475                  | 1,528                  | 2,500                  | 2,000                  | -20%                |
| 100-7000-50.04 Summer Camp Fees                 | 0                      | 868                    | 250                    | 250                    | 0%                  |
| 100-7000-50.90 Capital Improvements Fund        | 3,000                  | 3,000                  | 3,000                  | 3,000                  | 0%                  |
| 100-7000-68.00 Repairs & Maintenance            | 4,646                  | 5,244                  | 8,200                  | 8,200                  | 0%                  |
| <b>TREASURE ISLAND</b>                          |                        |                        |                        |                        |                     |
| 100-7005-10.00 Recreation Wages                 | 10,597                 | 9,950                  | 11,775                 | 14,130                 | 20%                 |
| 100-7005-14.00 Social Security-TI               | 799                    | 761                    | 800                    | 1,081                  | 35%                 |
| 100-7005-17.00 Property Taxes                   | 20,819                 | 20,739                 | 22,500                 | 22,500                 | 0%                  |
| 100-7005-22.00 T.I. Supplies                    | 1,068                  | 967                    | 1,125                  | 1,125                  | 0%                  |
| 100-7005-30.00 T.I. Advertising                 | 92                     | 95                     | 100                    | 100                    | 0%                  |
| 100-7005-34.00 Treasure Island Telephone        | 0                      | 0                      | 220                    | 205                    | -7%                 |
| 100-7005-68.00 Facility Maint./Repairs-T        | 8,540                  | 6,288                  | 7,000                  | 7,000                  | 0%                  |
| 100-7005-70.00 Residence Maint./Repairs         | 4,218                  | 2,282                  | 2,420                  | 2,675                  | 11%                 |
| 100-7005-76.00 Utilities-Treasure Island        | 468                    | 483                    | 500                    | 500                    | 0%                  |
| 100-7005-79.00 Misc. train & certifications     | 915                    | 200                    | 400                    | 1,100                  | 175%                |
| 100-7005-85.00 Engineer Insp. of Facilities     | 0                      | 0                      | 600                    | 0                      | -100%               |
| <b>Recreation Subtotal</b>                      | <b>40,363</b>          | <b>45,102</b>          | <b>46,875</b>          | <b>54,378</b>          | <b>16%</b>          |
| <b>Treasure Island Subtotal</b>                 | <b>47,517</b>          | <b>41,764</b>          | <b>47,440</b>          | <b>50,416</b>          | <b>6%</b>           |
| <b>Total</b>                                    | <b>87,880</b>          | <b>86,865</b>          | <b>94,315</b>          | <b>104,794</b>         | <b>11.1%</b>        |

| <b>Libraries and Miscellaneous</b>           | <b>2009<br/>Actual</b> | <b>2010<br/>Actual</b> | <b>2010<br/>Budget</b> | <b>2,011<br/>Budget</b> | <b>%<br/>Change</b> |
|----------------------------------------------|------------------------|------------------------|------------------------|-------------------------|---------------------|
| <b>LIBRARIES</b>                             |                        |                        |                        |                         |                     |
| 100-8000-00.00 Thetford Libraries            | 66,920                 | 66,920                 | 66,920                 | 88,859                  | 33%                 |
| <b>Total</b>                                 | <b>66,920</b>          | <b>66,920</b>          | <b>66,920</b>          | <b>88,859</b>           |                     |
| <b>COMMITTEES</b>                            |                        |                        |                        |                         |                     |
| 100-4000-50.00 Energy Committee              | 368                    | 663                    | 750                    | 750                     | 0%                  |
| 100-6950-20.00 TEN Committee Expense         | 11                     | 0                      | 400                    | 400                     | 0%                  |
| <b>HEALTH OFFICER</b>                        |                        |                        |                        |                         |                     |
| 100-6140-10.00 Health Officer Wages          | 0                      | 140                    | 300                    | 300                     | 0%                  |
| 100-6140-14.00 Social Security               | 0                      | 11                     | 23                     | 23                      | 0%                  |
| 100-6140-40.00 Dues & Meetings               | 0                      | 55                     | 75                     | 75                      | 0%                  |
| 100-6140-74.00 Travel                        | 0                      | 32                     | 50                     | 50                      | 0%                  |
| <b>DANGEROUS BUILDINGS</b>                   |                        |                        |                        |                         |                     |
| 100-6120-50.00 Dangerous Bldg. Inspector     |                        | 0                      | 500                    | 500                     | 0%                  |
| <b>AMBULANCE</b>                             |                        |                        |                        |                         |                     |
| 100-6110-40.00 Upper Valley Ambulance        | 48,633                 | 55,580                 | 55,580                 | 55,580                  | 0%                  |
| <b>CEMETERIES</b>                            |                        |                        |                        |                         |                     |
| 100-6820-01.00 Cemeteries-Mowing             | 3,425                  | 3,105                  | 3,800                  | 3,800                   | 0%                  |
| 100-6820-02.00 Hillside Cemetery Association | 0                      | 0                      | 0                      |                         |                     |
| 100-6820-20.00 Cemeteries - Supplies         | 177                    | 183                    | 225                    | 200                     | -11%                |
| 100-6820-68.00 Repairs                       | 1,000                  | 1,000                  | 1,200                  | 1,200                   | 0%                  |
| 100-9900-01.00 Veterans' Flags               | 400                    | 400                    | 400                    | 400                     | 0%                  |
| <b>SCHOLARSHIPS</b>                          |                        |                        |                        |                         |                     |
| 100-9900-02.00 Scholarships                  | 500                    | 500                    | 500                    | 500                     | 0%                  |
| <b>COUNTY TAX</b>                            |                        |                        |                        |                         |                     |
| 100-9300-00.00 County & Extension Svc.       | 66,765                 | 81,896                 | 81,636                 | 72,422                  | -11%                |
| <b>INTEREST PAID</b>                         |                        |                        |                        |                         |                     |
| 100-9150-00.00 Interest on Loans             | 2,294                  | 1,499                  | 3,500                  | 2,000                   | -43%                |
| <b>Total Miscellaneous</b>                   | <b>123,573</b>         | <b>145,063</b>         | <b>148,939</b>         | <b>138,200</b>          | <b>-7.2%</b>        |

| <b>Highways &amp; Public Works</b>               | <b>2009<br/>Actual</b> | <b>2010<br/>Actual</b> | <b>2010<br/>Budget</b> | <b>2011<br/>Budget</b> | <b>%<br/>Change</b> |
|--------------------------------------------------|------------------------|------------------------|------------------------|------------------------|---------------------|
| <b>Non-Tax Revenue Sources</b>                   |                        |                        |                        |                        |                     |
| 200-2232-00.00 State Highway Aid                 | 124,319                | 128,934                | 125,000                | 128,000                | 2%                  |
| 200-2240-00.00 Other Grant Receipts              | 0                      | 73,000                 | 93,536                 | 100,000                | 7%                  |
| 200-2542-00.00 Sale of Town Equipment *          |                        | 141                    |                        |                        |                     |
| 200-2600-00.00 Insurance Claims Receipts         | 5,396                  | 0                      | 0                      |                        |                     |
| 200-2700-10.00 Overweight Permit Fees            | 545                    | 465                    | 500                    |                        |                     |
| 200-2990-00.00 Misc. Receipts                    |                        | 69                     |                        |                        |                     |
| Previous Year Surplus Applied **                 | 35,000                 |                        |                        | 20,000                 |                     |
| <b>Subtotal Non-Tax Revenue</b>                  | <b>165,260</b>         | <b>202,610</b>         | <b>219,036</b>         | <b>248,000</b>         | <b>13%</b>          |
| <b>Tax Revenue</b>                               |                        |                        |                        |                        |                     |
| 200-2000-00.00 Current Tax Levy-Highway          | 551,876                | 468,000                | 468,000                | 442,572                | -5%                 |
| <b>Subtotal Tax Revenue</b>                      | <b>717,136</b>         | <b>670,610</b>         | <b>687,036</b>         | <b>690,572</b>         | <b>1%</b>           |
| <b>Expenditures</b>                              |                        |                        |                        |                        |                     |
| 200-5000 HIGHWAY WAGES                           |                        |                        |                        |                        |                     |
| 200-5000-10.00 Highway Wages                     | 162,842                | 172,265                | 170,414                | 171,396                | 1%                  |
| 200-5000-11.00 Highway Dept Overtime             | 13,239                 | 13,187                 | 18,000                 | 18,000                 | 0%                  |
| 200-5100-05.01 Retirement                        | 6,951                  | 7,459                  | 7,537                  | 7,537                  | 0%                  |
| 200-5100-15.00 Hwy Benefits                      | 46,275                 | 58,233                 | 53,820                 | 63,027                 | 17%                 |
| 200-5100-15.01 Social Security                   | 14,130                 | 14,876                 | 14,412                 | 14,412                 | 0%                  |
| 200-5100-15.02 Highway Dental                    | 4,454                  | 0                      | 0                      | 0                      |                     |
| 200-5100-15.50 Deductibles                       | 2,869                  | 0                      | 0                      | 0                      |                     |
| 200-5100-17.03 Clothing Exp. - Highway           | 4,280                  | 2,812                  | 4,000                  | 3,500                  | -13%                |
| 200-5100-20.00 Office Supplies                   | 440                    | 126                    | 150                    | 0                      | -100%               |
| 200-5100-34.00 Telephone                         | 2,356                  | 714                    | 2,000                  | 1,500                  | -25%                |
| 200-5100-36.00 Radio Maintenance                 | 1,683                  | 2,156                  | 2,000                  | 1,500                  | -25%                |
| 200-5100-40.00 Dues and Meetings                 | 285                    | 681                    | 1,300                  | 1,300                  | 0%                  |
| 200-5100-74.00 Travel                            | 101                    | 0                      | 200                    |                        | -100%               |
| 200-5110-22.00 Maintenance. Supplies             | 51,411                 | 50,105                 | 50,000                 | 50,000                 | 0%                  |
| 200-5120-22.00 Repave/ditch/culverts/shoulders   | 64,331                 | 111,067                | 150,000                | 150,000                | 0%                  |
| 200-5120-50.00 Hwy Structures Expense ***        |                        | 63,400                 | 0                      | 0                      | 0%                  |
| 200-5130-56.00 Resurfacing Supplies-gravel       | 68,261                 | 16,686                 | 25,000                 | 25,000                 | 0%                  |
| 200-5180-22.00 Winter Road Supplies              | 66,913                 | 36,109                 | 80,000                 | 80,000                 | 0%                  |
| 200-5280-00.00 Streetlights                      | 5,900                  | 5,857                  | 5,500                  | 4,400                  | -20%                |
| 200-5310-22.00 Garage Supplies                   | 2,545                  | 2,496                  | 2,500                  | 2,500                  | 0%                  |
| 200-5310-56.00 Rubbish Removal - Garage          | 539                    | 477                    | 500                    | 500                    | 0%                  |
| 200-5310-68.00 Garage Repairs/Equip./Maintenance | 4,869                  | 5,146                  | 8,000                  | 8,000                  | 0%                  |
| 200-5310-76.00 Garage Utilities                  | 3,425                  | 4,200                  | 4,000                  | 4,000                  | 0%                  |
| 200-5310-80.00 Alarm Service                     | 739                    | 1,002                  | 400                    | 1,000                  | 150%                |
| 200-5330-20.00 Fuel/Oil                          | 36,024                 | 36,936                 | 40,000                 | 38,000                 | -5%                 |
| 200-5330-22.00 Vehicle supplies                  | 20                     | 26                     | 200                    | 0                      | -100%               |
| 200-5330-56.00 Equipment                         | 3,491                  | 7,432                  | 3,500                  | 3,500                  | 0%                  |
| 200-5330-68.00 Vehicle Maintenance & Rep         | 45,013                 | 33,632                 | 40,000                 | 35,000                 | -13%                |
| 200-5610-22.00 Highway Signs                     | 1,694                  | 2,393                  | 3,000                  | 3,500                  | 17%                 |
| 200-5630-95.00 Capital Reserve                   | 60,000                 | 0                      | 0                      | 0                      |                     |
| GIS Road Data Survey                             |                        |                        |                        | 3,000                  |                     |
| <b>Subtotal Expenditures</b>                     | <b>705,134</b>         | <b>649,473</b>         | <b>686,433</b>         | <b>690,572</b>         | <b>0.6%</b>         |

\* line item revived for 2010

\*\* as per recommendation of our auditor, applying the previous year's surplus should appear as a non-tax revenue line item

\*\*\* new line item in 2010

| <b>Appropriations</b>                            | <b>2009<br/>Actual</b> | <b>2010<br/>Actual</b> | <b>2010<br/>Budget</b> | <b>2011<br/>Budget</b> | <b>%<br/>Change</b> |
|--------------------------------------------------|------------------------|------------------------|------------------------|------------------------|---------------------|
| 100-6900-01.00 Clara Martin Center               | 4,266                  | 4,266                  | 4,266                  | 4,266                  | 0%                  |
| 100-6900-10.00 VNA/VNH                           | 11,536                 | 11,536                 | 11,536                 | 11,536                 | 0%                  |
| 100-6900-35.00 ACORN                             | 500                    | 500                    | 500                    | 0                      | -100%               |
| 100-6900-40.00 WR Council on Aging               | 4,950                  | 4,950                  | 4,950                  | 4,950                  | 0%                  |
| 100-6900-51.00 Vt. Center for Independent Living | 150                    | 150                    | 150                    | 150                    | 0%                  |
| 100-6900-52.00 Central VT Adult Basic Ed         | 800                    | 800                    | 800                    | 800                    | 0%                  |
| 100-6900-53.00 The Family Place                  | 300                    | 300                    | 300                    | 300                    | 0%                  |
| 100-6900-55.00 Headrest                          | 1,564                  | 1,564                  | 1,564                  | 1,564                  | 0%                  |
| 100-6900-56.00 CVCAC                             | 300                    | 300                    | 300                    | 0                      | -100%               |
| 100-6900-57.00 Geo D Aiken CRDC                  | 100                    | 100                    | 100                    | 0                      | -100%               |
| 100-6900-58.00 Orange County Diversion           | 175                    | 175                    | 175                    | 175                    | 0%                  |
| 100-6900-60.00 Upper Valley Services             | 700                    | 0                      | 0                      | 0                      | 0%                  |
| 100-6900-62.00 Safeline                          | 1,000                  | 1,000                  | 1,000                  | 1,000                  | 0%                  |
| 100-6900-65.00 Vermont Green Up, Inc.            | 150                    | 150                    | 150                    | 150                    | 0%                  |
| 100-6900-75.00 GMEDC                             | 1,392                  | 1,392                  | 1,392                  | 1,390                  | 0%                  |
| 100-6900-76.00 VT Assn for the Blind             | 1,000                  | 1,000                  | 1,000                  | 1,000                  | 0%                  |
| 100-6900-77.00 Maple Leaf Treatment Center       | 480                    | 0                      | 0                      | 0                      | 0%                  |
| 100-6900-78.00 Kids Place of Randolph            | 200                    | 200                    | 200                    | 200                    | 0%                  |
| 100-6900-79.00 VT. Trails and Greenways          | 30                     | 30                     | 30                     | 30                     | 0%                  |
| 100-6900-80.00 Little Rivers Health Care         | 1,000                  | 1,000                  | 1,000                  | 1,000                  | 0%                  |
| 100-6900-81.00 Orange County Parent Child        | 500                    | 500                    | 500                    | 500                    | 0%                  |
| 100-6900-82.00 Sustainable Energy Resource       | 300                    | 300                    | 300                    | 300                    | 0%                  |
| 100-6900-90.00 Lake Fairlee Association          | 5,000                  | 5,000                  | 5,000                  | 5,000                  | 0%                  |
| American Red Cross *                             |                        |                        |                        | 250                    |                     |
| <b>Totals</b>                                    | <b>36,393</b>          | <b>35,213</b>          | <b>35,213</b>          | <b>34,561</b>          | <b>-5.2%</b>        |

\* new line item in 2011



| Revenues                        |                           | 2009           | 2010           | 2010           | 2011           | %           |
|---------------------------------|---------------------------|----------------|----------------|----------------|----------------|-------------|
|                                 |                           | Actual         | Actual         | Budget         | Budget         | Change      |
| 100-2000-00.00                  | Current Tax Levy          | 837,493        | 958,111        | 952,925        | 959,009        | 0.6%        |
| <b>Non-Tax Revenues</b>         |                           |                |                |                |                |             |
| 100-2000-01.00                  | Hold Harmless Revenue     | 69,527         | 70,946         | 69,000         | 65,000         | -6%         |
| 100-2030-00.00                  | Interest Delinquent Taxes | 10,906         | 23,154         | 20,000         | 20,000         | 0%          |
| 100-2040-00.00                  | School Tax Billing Fee    | 9,150          | 9,000          | 9,150          | 9,150          | 0%          |
| 100-2101-00.00                  | Liquor Taxes              | 200            | 200            | 200            | 200            | 0%          |
| 100-2110-00.00                  | Dog penalties(late fee)   | 434            | 488            | 500            | 1,000          | 100%        |
| 100-2115-00.00                  | Dog Fines (tickets)       | 59             | 0              | 25             | 25             | 0%          |
| 100-2120-00.00                  | Dog Licenses              | 2,980          | 2,993          | 3,000          | 3,350          | 12%         |
| 100-2121-01.00                  | Zoning Permits            | 8,896          | 15,963         | 9,000          | 15,000         | 67%         |
| 100-2121-02.00                  | Subdivision Permits       | 0              | 0              | 500            | 500            | 0%          |
| 100-2211-00.00                  | Penalty on Taxes          | 15,244         | 17,138         | 20,000         | 20,000         | 0%          |
| 100-2310-00.00                  | Town Clerk Fees           | 28,069         | 30,530         | 28,000         | 28,000         | 0%          |
| 100-2351-00.00                  | Use of Town Records       | 500            | 393            | 250            | 350            | 40%         |
| 100-2353-00.00                  | Zoning Material Receipts  | 23             | 23             | 35             | 30             | -14%        |
| 100-2400-00.00                  | Traffic Fines             | 7,970          | 3,778          | 6,000          | 6,000          | 0%          |
| 100-2400-10.00                  | Police Receipts           | 2,983          | 760            | 2,500          | 1,000          | -60%        |
| 100-2630-00.00                  | Recycling Sticker Revenue | 3,586          | 12,190         | 9,000          | 9,000          | 0%          |
| 100-2634-02.00                  | Recycling Receipts        | 2,841          | 8,583          | 2,000          | 7,000          | 250%        |
| 100-2682-00.01                  | Cemetery Receipts         | 120            | 0              | 0              | 0              |             |
| 100-2690-00.00                  | Sale Town-Owned Property  | 0              | 225            | 0              | 0              |             |
| 100-2700-00.00                  | Treasure Island Receipts  | 19,522         | 20,634         | 18,000         | 20,000         | 11%         |
| 100-2750-00.00                  | Recreation Receipts       | 25,237         | 22,521         | 25,000         | 25,000         | 0%          |
| 100-2800-00.00                  | Insurance refunds         | 1,274          | 60             | 0              | 0              |             |
| 100-2810-00.00                  | Insurance Claim Receipts  | 1,553          | 0              | 0              | 0              |             |
| 100-2930-00.00                  | Bank Interest             | 1,048          | 2,911          | 1,000          | 2,000          | 100%        |
| 100-2985-00.00                  | Flood Cont-Water Resource | 3,675          | 3,675          | 3,675          | 3,675          | 0%          |
| 100-2987-00.00                  | Forest & Parks Tax        | 21             | 21             | 21             | 21             | 0%          |
| 100-2988-00.00                  | Railroad Tax              | 3,035          | 0              | 1,500          | 1,500          | 0%          |
| 100-2989-00.00                  | PILOT Revenues            | 8,448          | 8,625          | 8,000          | 8,500          | 6%          |
| 100-2990-00.00                  | Miscellaneous Receipts    | 3              | 87             | 0              | 0              |             |
| <b>Non-Tax Revenue Subtotal</b> |                           | <b>227,305</b> | <b>254,898</b> | <b>236,356</b> | <b>246,301</b> | <b>4.2%</b> |

## **TOWN OF THETFORD, VERMONT - NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2010**

### **Significant Accounting Policies:**

#### **A. Financial Reporting Entity:**

The Town of Thetford, Vermont, for financial reporting purposes, includes all funds relevant to the operations of the Town. The financial statements, presented herein, do not include agencies which are not controlled by the Town of Thetford. An example of such an agency is the Thetford School District. A separate report will be issued for the Thetford School District prior to its annual meeting.

#### **B. Fund Accounting:**

The accounting policies of the Town conform to generally accepted accounting principles as applicable to governments. Accordingly, the accounts of the Town are organized on the basis of funds each of which is considered as separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues and expenditures or expenses, as appropriate. Government resources are allocated to and accounted for on individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The various funds are grouped, in the financial statements in this report, into three broad categories, as follows:

##### **I. Governmental Funds (General Fund and Highway Fund):**

These funds are general operating funds of the Town, and are used to account for all financial resources, except those required to be accounted for in another fund.

##### **II. Special Revenue Funds:**

Special Revenue Funds are used to account for the proceeds of specific revenue sources (Other than expendable trusts) that are legally restricted to expenditures for specified purposes.

##### **III. Capital Project Funds:**

Capital Project Funds are to be used for the acquisition or construction of major capital facilities or equipment.

### **C. Measurement Focus and Basis of Accounting:**

#### **I. Measurement Focus:**

All government funds and Expendable Trust funds are accounted for on a spending, or “financial flow” measurement focus. This means that only current assets and current liabilities are generally included in their balance.

Because of their spending measurement focus, expenditure recognition for governmental funds types is limited to exclude amounts represented by non-current liabilities. Since they do not affect net current assets, such long-term amounts are not recognized as governmental fund type expenditures or fund liabilities.

**II. Basis of Accounting:**

Basis of Accounting refers to revenues or expenses that are recognized in the accounts and reported in the financial statements. Basis of Accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

**a. Modified Accrual Basis of Accounting:**

The Modified Accrual Basis of Accounting is followed in the governmental funds. Under the Modified Accrual Basis of Accounting, revenues are recorded when susceptible to accrual, i.e., both measurable and available. Available is intended to mean collectible within the current period, or soon enough thereafter to pay current liabilities. Intergovernmental revenues received as reimbursements for specific purposes or projects are recognized if the relevant expenditures have been recorded. Intergovernmental entitlements for unrestricted purposes are recorded as revenues at the time of receipt, or earlier if measurable and available.

Miscellaneous revenues are recorded as revenues when received in cash because they are generally not measurable until actually received.

Expenditures are recorded when the liability is incurred, except for: (a) interest on long-term debt, which is recorded when paid; and (b) accumulated unpaid vacation, sick pay, and other employee benefits which are not accrued.

Outlays for fixed assets are considered expenditures when paid. No provision is made for depreciation of these fixed assets. Outlays for retirement of general long-term debt are recorded when the debt is due.

**D. Total Column on Combined Statements - Overview:****I. Total Column on Combined Statements - Overviews:**

Captioned "Memorandum Only" to indicate that they are presented only to facilitate financial analysis. Data in these columns do not present financial position, results of operations, or changes in financial position in conformity with generally accepted accounting practices. Neither is such data comparable to a consolidation. Inter fund eliminations have not been made in the aggregation of this data.

**II. Long-Term Debt:**

As of December 31, 2010, the Town's long-term debt consisted of six notes payable and one bond payable:

- To State of Vermont, interest at 2.0%, annual principal payments of \$6,348.00 plus \$381 interest due December 31, 2012, total balance due \$12,696.
- To State of Vermont, interest at 2%, annual principal payments of \$19,100 plus \$1,910 interest due 2014 total balance due \$76,400.
- To Vermont Bond Bank, interest ranging from 1.55% to 5.00%, annual principal payments of \$30,000 plus interest, due December, 2022, total balance due \$360,000.

- To John Deere Credit, interest at 4.5%, annual principal payments of \$34,349 plus \$6,780 interest due October 29, 2013, total balance due \$112,810.
- To FSF, annual principal payments of \$51,293 plus interest of \$9,431 due December 2013 total balance due \$167,533 (This piece of debt is in the name of the Thetford Volunteer Fire Dept., but paid for by the Town of Thetford).
- To Ford Motor Credit principal payments of \$4,431 plus interest \$1,012 through July 20012 balance due \$9,828.

The total amount of long-term debt is \$739,267

### **III. Receivables:**

Taxes receivable and other receivables are recorded net of allowance for collectibles. In addition, a reserve for delinquent receivables is set aside in fund balances to account for receivables which are past due, but which may ultimately be collectible.

### **IV. Reserve for Delinquent Accounts:**

Reserves have been established to cover estimated receivables which won't be collected in 2010. State of Vermont statutes require that these reserves be subtracted from the current year surplus or deficit calculation.

| <b>TOWN HALL RENOVATION BOND REPAYMENT SCHEDULE</b> |             |                  |                 |                         |                            |
|-----------------------------------------------------|-------------|------------------|-----------------|-------------------------|----------------------------|
| <i>Year</i>                                         | <i>Rate</i> | <i>Principal</i> | <i>Interest</i> | <i>Annual P &amp; I</i> | <i>Balance (Principal)</i> |
| 2002                                                |             |                  | 7,630.06        | 7,630.06                | 600,000.00                 |
| 2003                                                | 1.55 %      | 30,000.00        | 22,701.00       | 52,701.00               | 570,000.00                 |
| 2004                                                | 1.92 %      | 30,000.00        | 22,236.00       | 52,236.00               | 540,000.00                 |
| 2005                                                | 2.38 %      | 30,000.00        | 21,660.00       | 51,660.00               | 510,000.00                 |
| 2006                                                | 2.71 %      | 30,000.00        | 20,946.00       | 50,946.00               | 480,000.00                 |
| 2007                                                | 3.01 %      | 30,000.00        | 20,133.00       | 50,133.00               | 450,000.00                 |
| 2008                                                | 3.32 %      | 30,000.00        | 19,230.00       | 49,230.00               | 420,000.00                 |
| 2009                                                | 3.53 %      | 30,000.00        | 18,234.00       | 48,234.00               | 390,000.00                 |
| 2010                                                | 3.75 %      | 30,000.00        | 17,175.00       | 47,175.00               | 360,000.00                 |
| 2011                                                | 3.86 %      | 30,000.00        | 16,050.00       | 46,050.00               | 330,000.00                 |
| 2012                                                | 3.96 %      | 30,000.00        | 14,892.00       | 44,892.00               | 300,000.00                 |
| 2013                                                | 4.07 %      | 30,000.00        | 13,704.00       | 43,704.00               | 270,000.00                 |
| 2014                                                | 4.20 %      | 30,000.00        | 12,483.00       | 42,483.00               | 240,000.00                 |
| 2015                                                | 4.33 %      | 30,000.00        | 11,223.00       | 41,223.00               | 210,000.00                 |
| 2016                                                | 4.43 %      | 30,000.00        | 9,924.00        | 39,924.00               | 180,000.00                 |
| 2017                                                | 4.53 %      | 30,000.00        | 8,595.00        | 38,595.00               | 150,000.00                 |
| 2018                                                | 4.63 %      | 30,000.00        | 7,236.00        | 37,236.00               | 120,000.00                 |
| 2019                                                | 4.73 %      | 30,000.00        | 5,847.00        | 35,847.00               | 90,000.00                  |
| 2020                                                | 4.83 %      | 30,000.00        | 4,428.00        | 34,428.00               | 60,000.00                  |
| 2021                                                | 4.93 %      | 30,000.00        | 2,979.00        | 32,979.00               | 30,000.00                  |
| 2022                                                | 5.00 %      | 30,000.00        | 1,500.00        | 31,500.00               | 0.00                       |
| <b>Totals:</b>                                      |             | 600,000.00       | 278,806.06      | 878,806.06              |                            |

## TRUSTEES OF TRUST FUNDS

### FARM TRUST

Established initially by Anna Poore, the Farm Trust provides emergency funds where needed.

|                                             |              |
|---------------------------------------------|--------------|
| Original investment – 12/4/57 -             | \$4,001.07   |
| 12/18/09 – 32,377.96 shares of Puritan Fund | \$516,428.46 |
| 12/17/10 – 33,069.30 shares of Puritan Fund | \$586,980.08 |
| December 31, 2009 cash on hand              | \$18,093.98  |

#### Expenditures

|                                 |            |            |
|---------------------------------|------------|------------|
| 1/11/10 Thetford Emergency Fund | \$2,255.20 |            |
| 1/21/10 Thetford Emergency Fund | 1,417.00   |            |
| 1/27/10 Willing Hands           | 1,000.00   |            |
| 2/12/10 Thetford Emergency Fund | 1,105.41   |            |
| 5/06/10 Thetford Emergency Fund | 3,300.00   |            |
| 9/21/10 Willing Hands           | 1,558.47   |            |
| 11/1/10 Thetford Emergency Fund | 5,657.26   |            |
| Bank interest                   |            | \$20.74    |
| December 31, 2010 cash on hand  |            | \$1,821.38 |

### CEMETERY TRUST

Established by funds left by Anna Poore – helps to maintain various Thetford Cemeteries

|                                          |             |
|------------------------------------------|-------------|
| Original investment – 12/4/57 -          | \$1,300.20  |
| 12/18/09 – 1,070.67 shares @ \$15.95 ea. | \$17,073.84 |
| 12/17/10 – 1,094.67 shares @ \$17.95 ea. | 19,430.39   |
| 12/31/09 cash on hand                    | \$623.76    |
| Bank interest                            | \$3.13      |
| 12/31/10 cash on hand                    | \$626.89    |

**LATHAM LIBRARY SCHOLARSHIP TRUST FUND**

Started anonymously on 3/10/89, the fund, as of 12/31/10, has a **value of \$ 188,012.89**.

The Latham Memorial Scholarship Trust provides scholarships to Thetford Academy graduates who, among other things, have:

- lived in Thetford for, at least, one year
- demonstrated high scholastic ability
- demonstrated financial need to meet the costs of a college education

During 2010, the fund distributed three (3) \$2,000.00 scholarships, or \$6,000.00 total. (Awards are usually for \$2,000.00 per year for 4 years, or, \$8,000.00 per recipient.) Since its inception, the fund has awarded a total of **\$69,000.00** in scholarships.

Trustees of Trusts:    Elmer C. Brown  
                              Joseph S. Tofel  
                              J. Rick Hoffman

| GOVERNMENTAL CAPITAL ASSETS        |             |               |         |                                         |             |               |
|------------------------------------|-------------|---------------|---------|-----------------------------------------|-------------|---------------|
| December 31, 2010                  |             |               |         |                                         |             |               |
| Item                               | Department  | Date Acquired | Cost    | Item                                    | Department  | Date Acquired |
| 2010 Freightliner                  | Highway     | 11/19/2009    | 116,368 | Recycling Center Shed                   | Solid Waste | 6/30/1993     |
| 2007 International                 | Highway     | 3/9/2007      | 119,649 | Academy Road                            | Highway     | 9/30/2009     |
| 2007 Freightliner Body             | Highway     | 9/13/2006     | 103,875 | Latham Road                             | Highway     | 8/3/2005      |
| 2002 Ford 550                      | Highway     | 11/5/2001     | 54,499  | Godfrey Road                            | Highway     | 9/7/2005      |
| 2006 Freightliner Body             | Highway     | 10/11/2005    | 91,689  | Tucker Hill Road                        | Highway     | 10/5/2005     |
| 1997 Gallion Grader 870            | Highway     | 4/9/1997      | 121,700 | Robinson Hill and Barker                | Highway     | 11/1/2004     |
| Thawer Pressure Washer             | Highway     | 9/18/2005     | 5,096   | Quail John Road                         | Highway     | 9/8/2010      |
| Diesel Tank-2000 Gallon            | Highway     | 11/10/2005    | 4,915   | Stowell Road Bridge                     | Highway     | 6/30/2004     |
| Yamaha Generator                   | Highway     | 6/30/2003     | 15,000  | Tucker Hill Bridge                      | Highway     | 11/30/2004    |
| Wisconsin Equipment Trailer        | Highway     | 6/30/1988     | 10,000  | Pedestrian Path                         | General     | N/A           |
| York Road Rake                     | Highway     | 6/30/1999     | 5,500   | Treasure Island Residence Roof          | Recreation  | 12/31/2005    |
| 2008 John Deere Backhoe            | Highway     | 9/16/2008     | 98,500  | Land - Treasure Island                  | Recreation  | 9/30/1972     |
| 2009 John Deere Loader             | Highway     | 9/16/2008     | 118,500 | Land - Town Garage                      | N/A         | 6/30/1935     |
| 2006 John Deere Tractor            | Highway     | 4/14/2006     | 60,750  | Land - Town Hall                        | N/A         | N/A           |
| Diamond mower                      | Highway     | 7/19/2006     | 35,409  | Land - Recycling Ctr. & PM Cons Area    | N/A         | 6/30/2004     |
| Sweepster broom                    | Highway     | 7/19/2006     | 6,500   | Land - Town Forest                      | N/A         | 4/24/1905     |
| Valby Farmy Chipper                | Highway     | 7/19/2006     | 14,070  | Land - Stowell Road                     | N/A         | 6/30/1950     |
| Schraeder Air Compressor           | Highway     | 2/24/2010     | 2,456   | Land - Old Dump Site                    | N/A         | 6/30/1957     |
| 2009 Chevy Impala                  | Police      | 2/27/2009     | 19,275  | Land - Elementary School Site           | N/A         | 6/30/1961     |
| 2009 Chevy Impala                  | Police      | 7/27/2009     | 19,238  | Land - School Leach Field               | N/A         | 6/30/1974     |
| 2005 Chevy Impala                  | Police      | 5/12/2005     | 18,332  | Land - T & J Taylor Property            | N/A         | 6/30/1997     |
| Army Cots                          | Emerg.Mgmt. | 8/19/2010     | 1,207   | Land - Hughes (Center Common)           | N/A         | 6/30/1998     |
| Computers                          | General     | 10/21/2010    | 11,443  | Land - Uihlein Property (Turnpike Road) | N/A         | N/A           |
| Roller Shelves                     | General     | 10/9/2010     | 4,800   | Land - Decola Property (Cranberry Hill) | N/A         | 6/30/2005     |
| Copier                             | General     | 2/13/2009     | 3,695   | Land - Poor Farm Rd. Nature Cons.)      | N/A         | 6/30/2004     |
| Copier                             | General     | 6/30/2003     | 3,500   | Land - Sawnee Bean Cemetery             | N/A         | N/A           |
| Police Radios                      | Police      | 5/11/2005     | 10,492  | Land - Judd Cemetery                    | N/A         | N/A           |
| Mobil Data Computers (2)           | Police      | 6/5/2009      | 8,691   | Land - by Trussell's                    | N/A         | N/A           |
| Town Hall                          | General     | 6/30/2003     | 681,770 | Land - East Thetford Cemetery           | N/A         | N/A           |
| Generator E.Mgt.                   | General     | 12/31/2009    | 52,123  | Land - Thetford Hill Common             | N/A         | N/A           |
| Generator Town Hall                | General     | 8/28/2008     | 10,273  | Land - Rice's Mills Cemetery            | N/A         | N/A           |
| Highway Garage Salt Shed           | Highway     | 6/30/1974     | 44,060  | Land - Kinney Cemetery                  | N/A         | N/A           |
| Treasure Island-Original Buildings | Recreation  | 9/30/1972     | 36,900  | Land - Follett Cemetery                 | N/A         | N/A           |
| Treasure Island Facilities         | Recreation  |               | 0       | Land - Post Mills Green                 | N/A         | N/A           |
| Treasure Island Shop/Crafts        | Recreation  |               | 0       | Land - Thetford Cemter Cemetery         | N/A         | N/A           |
| Recycling Container                | Recycling   | 10/15/2010    | 4,600   | Land - Poor Farm Road So.               | N/A         | 6/30/1994     |
| <b>Total Assets</b>                |             |               |         | <b>Total Assets</b>                     |             |               |
|                                    |             |               |         | <b>1,914,875</b>                        |             |               |



## BALANCE SHEET GOVERNMENTAL FUNDS DECEMBER 31, 2010

|                                             | GENERAL<br>FUND | HIGHWAY<br>FUND | HWY.<br>EQUIP.<br>FUND | FIRE<br>EQUIP.<br>FUND | OTHER<br>GOVERNMENTAL<br>FUNDS | TOTAL     |
|---------------------------------------------|-----------------|-----------------|------------------------|------------------------|--------------------------------|-----------|
| <b><u>ASSETS</u></b>                        |                 |                 |                        |                        |                                |           |
| Investment in Cash Management Pool          | 420,367         | 40,671          | 30,326                 | 62,275                 | 189,647                        | 743,286   |
| Receivables                                 | 167,985         | 73,500          | 0                      | 0                      | 517,398                        | 758,883   |
| Inventory                                   | 1,715           | 40,602          | 0                      |                        | 0                              | 42,317    |
| Total Assets                                | 590,067         | 154,773         | 30,326                 | 62,275                 | 707,045                        | 1,544,486 |
| <b><u>LIABILITIES AND FUND BALANCES</u></b> |                 |                 |                        |                        |                                |           |
| Liabilities                                 | 479,015         | 10,027          | 0                      | 0                      | 516,282                        | 1,005,324 |
| <b>FUND BALANCES</b>                        |                 |                 |                        |                        |                                |           |
| Unreserved-Designated                       | 111,052         | 144,746         | 30,326                 | 62,275                 | 190,763                        | 539,162   |
| <b>TOTAL LIABILITIES AND FUND BALANCE</b>   | 590,067         | 154,773         | 30,326                 | 62,275                 | 707,045                        | 1,544,486 |



## MARSTON/SMITH GRAVESITE FUND REPORT

This fund was established by a bequest from Mary B. Hoisington in 1972, with interest used for care of four graves, to include cleaning of stones and for floral pieces each Memorial Day. Graves included are located in the William and Caroline Marston and Eugene and Isadore Smith lots, Post Mills Cemetery.

|                        |             |                                          |
|------------------------|-------------|------------------------------------------|
| Balance on Hand 1/1/10 | \$1,061.10  | Grave upkeep and floral pieces - Donated |
| Interest Accrued       | <u>2.61</u> |                                          |

Balance on hand 12/31/10    \$1,063.71

Jill Graff, Town Treasurer

**STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES  
GOVERNMENTAL FUNDS  
FOR THE YEAR ENDING DECEMBER 31, 2010**

|                                                  | <b>General<br/>Fund</b> | <b>Highway<br/>Fund</b> | <b>Hwy.<br/>Equip.<br/>Fund</b> | <b>Fire<br/>Equip.<br/>Fund</b> | <b>Other<br/>Governmental<br/>Funds</b> | <b>Total<br/>Governmental<br/>Funds</b> |
|--------------------------------------------------|-------------------------|-------------------------|---------------------------------|---------------------------------|-----------------------------------------|-----------------------------------------|
| <b>REVENUES:</b>                                 |                         |                         |                                 |                                 |                                         |                                         |
| Property Taxes                                   | 973,111                 | 468,000                 | 42,000                          | 123,000                         | 0                                       | 1,606,111                               |
| Penalties and Interest                           | 43,691                  | 0                       | 0                               | 0                               | 0                                       | 43,691                                  |
| Intergovernmental Revenues                       | 92,249                  | 201,934                 | 0                               | 0                               | 74,214                                  | 368,397                                 |
| Charges for Services                             | 86,266                  | 0                       | 0                               | 0                               | 3,067                                   | 89,333                                  |
| Investment Income                                | 2,910                   | 0                       | 0                               | 0                               | 43                                      | 2,953                                   |
| Fines and Forfeits                               | 3,778                   | 0                       | 0                               | 0                               | 0                                       | 3,778                                   |
| Licenses and Permits                             | 19,156                  | 465                     | 0                               | 0                               | 0                                       | 19,621                                  |
| Other Revenue                                    | 6,848                   | 70                      | 0                               | 0                               | 19,394                                  | 26,312                                  |
| <b>Total Revenues</b>                            | <b>1,228,009</b>        | <b>670,469</b>          | <b>42,000</b>                   | <b>123,000</b>                  | <b>96,718</b>                           | <b>2,160,196</b>                        |
| <b>EXPENDITURES:</b>                             |                         |                         |                                 |                                 |                                         |                                         |
| Current:                                         |                         |                         |                                 |                                 |                                         |                                         |
| General Government                               | 507,016                 | 0                       | 0                               | 0                               | 84,158                                  | 591,174                                 |
| Highway and Streets                              | 0                       | 467,575                 | 0                               | 0                               | 5,967                                   | 473,542                                 |
| Public Safety                                    | 336,118                 | 0                       | 0                               | 0                               | 6,598                                   | 342,716                                 |
| Recreation                                       | 152,271                 | 0                       | 0                               | 0                               | 0                                       | 152,271                                 |
| Solid Waste and Recycling                        | 40,284                  | 0                       | 0                               | 0                               | 0                                       | 40,284                                  |
| Cemetery                                         | 4,288                   | 0                       | 0                               | 0                               | 0                                       | 4,288                                   |
| Capital Outlay:                                  |                         |                         |                                 |                                 |                                         |                                         |
| General Government                               | 15,800                  | 0                       | 0                               | 0                               | 0                                       | 15,800                                  |
| Solid Waste and Recycling                        | 0                       | 0                       | 0                               | 0                               | 4,650                                   | 4,650                                   |
| Highway and Streets                              | 0                       | 181,899                 | 0                               | 0                               | 0                                       | 181,899                                 |
| Debt Service:                                    |                         |                         |                                 |                                 |                                         |                                         |
| Principal                                        | 30,000                  | 0                       | 87,725                          | 51,294                          | 4,431                                   | 173,450                                 |
| Interest                                         | 18,674                  | 0                       | 9,875                           | 9,431                           | 1,012                                   | 38,992                                  |
| <b>Total Expenditures</b>                        | <b>1,104,451</b>        | <b>649,474</b>          | <b>97,600</b>                   | <b>60,725</b>                   | <b>106,816</b>                          | <b>2,019,066</b>                        |
| Excess/(Deficiency) of Revenues                  |                         |                         |                                 |                                 |                                         |                                         |
| Over Expenditures                                | 123,558                 | 20,995                  | (55,600)                        | 62,275                          | (10,098)                                | 141,130                                 |
| Other Financing Sources/(Uses):                  |                         |                         |                                 |                                 |                                         |                                         |
| Proceeds from Sale of Equipment                  | 0                       | 141                     | 0                               | 0                               | 0                                       | 141                                     |
| Transfers In                                     | 0                       | 0                       | 0                               | 0                               | 37,310                                  | 37,310                                  |
| Transfers Out                                    | (37,310)                | 0                       | 0                               | 0                               | 0                                       | (37,310)                                |
| <b>Total Other Financing Sources/(Uses)</b>      | <b>(37,310)</b>         | <b>141</b>              | <b>0</b>                        | <b>0</b>                        | <b>37,310</b>                           | <b>141</b>                              |
| Net Change in Fund Balances                      | 86,248                  | 21,136                  | (55,600)                        | 62,275                          | 27,212                                  | 141,271                                 |
| Fund Balances January 1, 2010                    | 24,804                  | 123,610                 | 85,926                          | 0                               | 163,551                                 | 397,891                                 |
| Fund Balances - December 31, 2010                | 111,052                 | 144,746                 | 30,326                          | 62,275                          | 190,763                                 | 539,162                                 |
| Anticipated Balance Contribution to Defray Taxes | 35,000                  | 20,000                  |                                 |                                 |                                         |                                         |
| Fund Balances - December 31, 2011 Est.           | 76,052                  | 124,746                 | 30,326                          | 62,275                          | 190,763                                 | 484,162                                 |

| COMBINING SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES |              |              |               |            |               |               |               |              |                     |                  |                          |            |                  |   |
|---------------------------------------------------------------------------|--------------|--------------|---------------|------------|---------------|---------------|---------------|--------------|---------------------|------------------|--------------------------|------------|------------------|---|
| SPECIAL FUNDS                                                             |              |              |               |            |               |               |               |              |                     |                  |                          |            |                  |   |
| FOR THE YEAR ENDED DECEMBER 31, 2010                                      |              |              |               |            |               |               |               |              |                     |                  |                          |            |                  |   |
|                                                                           |              |              |               |            |               |               |               |              |                     |                  |                          |            |                  |   |
|                                                                           | Cruiser      | Restoration  | Recycling     | Energy     | Bridges       | Conservation  | Reappraisal   | Town Hall    | Planning Consulting | Lister Education | Rec. Capital Improvement | Rec. Park  | Police Sm. Equip |   |
| <b>Revenues:</b>                                                          |              |              |               |            |               |               |               |              |                     |                  |                          |            |                  |   |
| Intergovernmental                                                         |              |              |               |            |               |               |               |              |                     |                  |                          |            |                  |   |
| Investment                                                                |              |              |               |            |               |               | 13,291        |              |                     | 397              |                          |            |                  |   |
| Trust Contribution                                                        |              |              |               |            |               | 43            |               |              |                     |                  |                          |            |                  |   |
| Fund Revenue                                                              |              |              |               |            |               |               |               |              |                     |                  |                          |            |                  |   |
| Donations                                                                 |              |              |               | 394        |               |               |               |              |                     |                  |                          |            |                  |   |
| Charges for Services                                                      |              | 3,067        |               |            |               |               |               |              |                     |                  |                          |            |                  |   |
| Property Taxes                                                            |              |              |               |            |               |               |               |              |                     |                  |                          |            |                  |   |
| <b>Total Revenues</b>                                                     |              | 3,067        | 0             | 394        | 0             | 43            | 13,291        | 0            | 0                   | 397              | 0                        | 0          | 0                | 0 |
| <b>Expenditures:</b>                                                      |              |              |               |            |               |               |               |              |                     |                  |                          |            |                  |   |
| Current                                                                   |              |              |               |            |               |               |               |              |                     |                  |                          |            |                  |   |
| General Government                                                        |              | 11,035       |               | 155        |               | 5,000         | 120           | 2,166        | 2,796               |                  |                          |            |                  |   |
| Highway                                                                   |              |              |               |            | 5,967         |               |               |              |                     |                  |                          |            |                  |   |
| Public Safety                                                             | 5,541        |              |               |            |               |               |               |              |                     |                  |                          |            |                  |   |
| Solid Waste                                                               |              |              | 4,650         |            |               |               |               |              |                     |                  |                          |            |                  |   |
| <b>Total Expenditures</b>                                                 | 5,541        | 11,035       | 4,650         | 155        | 5,967         | 5,000         | 120           | 2,166        | 2,796               | 0                | 0                        | 0          | 0                | 0 |
| <b>Other Financing Sources:</b>                                           |              |              |               |            |               |               |               |              |                     |                  |                          |            |                  |   |
| Transfer in                                                               | 10,000       | 2,000        | 5,000         |            |               | 3,810         |               | 2,000        | 10,000              |                  | 3,000                    |            | 1,500            |   |
| Transfer out                                                              |              |              |               |            |               |               |               |              |                     |                  |                          |            |                  |   |
| <b>Total Other Financing</b>                                              | 10,000       | 2,000        | 5,000         | 0          |               | 3,810         | 0             | 2,000        | 10,000              | 0                | 3,000                    | 0          | 1,500            |   |
| Net Change in Fund Balance                                                | 4,458        | (5,968)      | 350           | 239        | (5,967)       | (1,147)       | 13,171        | (166)        | 7,204               | 397              | 3,000                    | 0          | 1,500            |   |
| Fund Balances/(Deficit) 12/31/09                                          | 3,108        | 14,868       | 33,165        | 0          | 28,341        | 22,673        | 57,854        | 2,000        | 0                   | 0                | 6,522                    | 550        | 0                | 0 |
| <b>Fund Balances/(Deficit) 12/31/10</b>                                   | <b>7,567</b> | <b>8,900</b> | <b>33,515</b> | <b>239</b> | <b>22,374</b> | <b>21,526</b> | <b>71,025</b> | <b>1,834</b> | <b>7,204</b>        | <b>397</b>       | <b>9,522</b>             | <b>550</b> | <b>2,178</b>     |   |

| COMBINING SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES |                   |         |                |        |       |                       |                       |                 |              |  |  |
|---------------------------------------------------------------------------|-------------------|---------|----------------|--------|-------|-----------------------|-----------------------|-----------------|--------------|--|--|
| GRANTS                                                                    |                   |         |                |        |       |                       |                       |                 |              |  |  |
| FOR THE YEAR ENDED DECEMBER 31, 2010                                      |                   |         |                |        |       |                       |                       |                 |              |  |  |
|                                                                           | Homeland Security | Milfoil | Mascoma Police | T.E.N. | Whip  | Community Development | Sr.Affordable Housing | Wetland Mapping | Garden Grant |  |  |
| Revenues:                                                                 |                   |         |                |        |       |                       |                       |                 |              |  |  |
| Intergovernmental                                                         | 379               | 57,385  |                |        | 1,240 | 1,901                 |                       |                 |              |  |  |
| Investment                                                                |                   |         |                |        |       |                       |                       |                 |              |  |  |
| Grant Revenue                                                             |                   |         |                | 1,500  |       |                       |                       | 5,515           | 750          |  |  |
| Property Taxes                                                            |                   |         |                |        |       |                       |                       |                 |              |  |  |
| Trust Contribution                                                        |                   |         |                |        |       |                       |                       |                 |              |  |  |
| Fund Revenue                                                              |                   |         |                |        |       | 8,682                 |                       |                 |              |  |  |
| Donations                                                                 |                   |         |                | 2,553  |       |                       |                       |                 |              |  |  |
| Charges for Services                                                      |                   |         |                |        |       |                       |                       |                 |              |  |  |
| <b>Total Revenues</b>                                                     | 0                 | 57,385  | 0              | 4,053  | 1,240 | 10,583                | 0                     | 5,515           | 750          |  |  |
| Expenditures:                                                             |                   |         |                |        |       |                       |                       |                 |              |  |  |
| Current                                                                   |                   |         |                |        |       |                       |                       |                 |              |  |  |
| General Government                                                        |                   | 57,385  |                | 1,991  | 1,175 | 1,901                 |                       | 5,515           | 700          |  |  |
| Highway                                                                   |                   |         |                |        |       |                       |                       |                 |              |  |  |
| Public Safety                                                             | 718               |         | 339            |        |       |                       |                       |                 |              |  |  |
| <b>Total Expenditures</b>                                                 | 379               | 57,385  | 339            | 1,991  | 1,175 | 1,901                 | 0                     | 5,515           | 700          |  |  |
| <b>Net</b>                                                                | (379)             | 0       | (339)          | 2,062  | 65    | 8,682                 | 0                     | 0               | 50           |  |  |
| Other Financing Sources                                                   |                   |         |                |        |       |                       |                       |                 |              |  |  |
| Transfer in                                                               |                   |         |                |        |       |                       |                       |                 |              |  |  |
| <b>Total Other Financing</b>                                              | 0                 | 0       | 0              | 0      | 0     | 0                     | 0                     | 0               | 0            |  |  |
| Net Change in Fund Balance                                                | (379)             | 0       | (339)          | 2,062  | 65    | 8,681                 |                       | 0               | 50           |  |  |
| <b>Fund Balances/(Deficit) 12/31/09</b>                                   | 339               | 0       | 339            | 2,913  | 0     | 161                   | (10,000)              | 0               | 0            |  |  |
| <b>Fund Balances/(Deficit) 12/31/10</b>                                   | 0                 | 0       | 0              | 4,975  | 65    | 8,843                 | (10,000)              | 0               | 50           |  |  |

**COMBINING SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES  
IN FUND BALANCES**

**CAPITAL PROJECTS FUNDS  
FOR THE YEAR ENDING DECEMBER 31, 2010**

|                                       | Town Hall<br>Fund | Bridge<br>Fund | Cruiser<br>Fund | Recycling<br>Fund | Recreation<br>Fund |
|---------------------------------------|-------------------|----------------|-----------------|-------------------|--------------------|
| Expenditures:                         |                   |                |                 |                   |                    |
| Capital Outlay                        |                   |                |                 | 4,650             |                    |
| General Government                    | 2,166             | 5,967          |                 |                   |                    |
| Public Safety                         |                   |                | 5,541           |                   |                    |
| <b>Total Expenditures</b>             | <b>2,166</b>      | <b>5,967</b>   | <b>5,541</b>    | <b>4,650</b>      | <b>0</b>           |
| Other Financing Sources:              |                   |                |                 |                   |                    |
| <b>Transfers in</b>                   | <b>2,000</b>      | <b>0</b>       | <b>10,000</b>   | <b>5,000</b>      | <b>3,000</b>       |
| <b>Net Change in Fund Balances</b>    | <b>-166</b>       | <b>-5,967</b>  | <b>4,459</b>    | <b>350</b>        | <b>3,000</b>       |
| Fund Balance January 1 2009           | 2,000             | 28,342         | 3,108           | 33,165            | 6,522              |
| <b>Fund Balance December 31, 2010</b> | <b>1,834</b>      | <b>22,375</b>  | <b>7,567</b>    | <b>33,515</b>     | <b>9,522</b>       |

## CAPITAL EQUIPMENT FUND

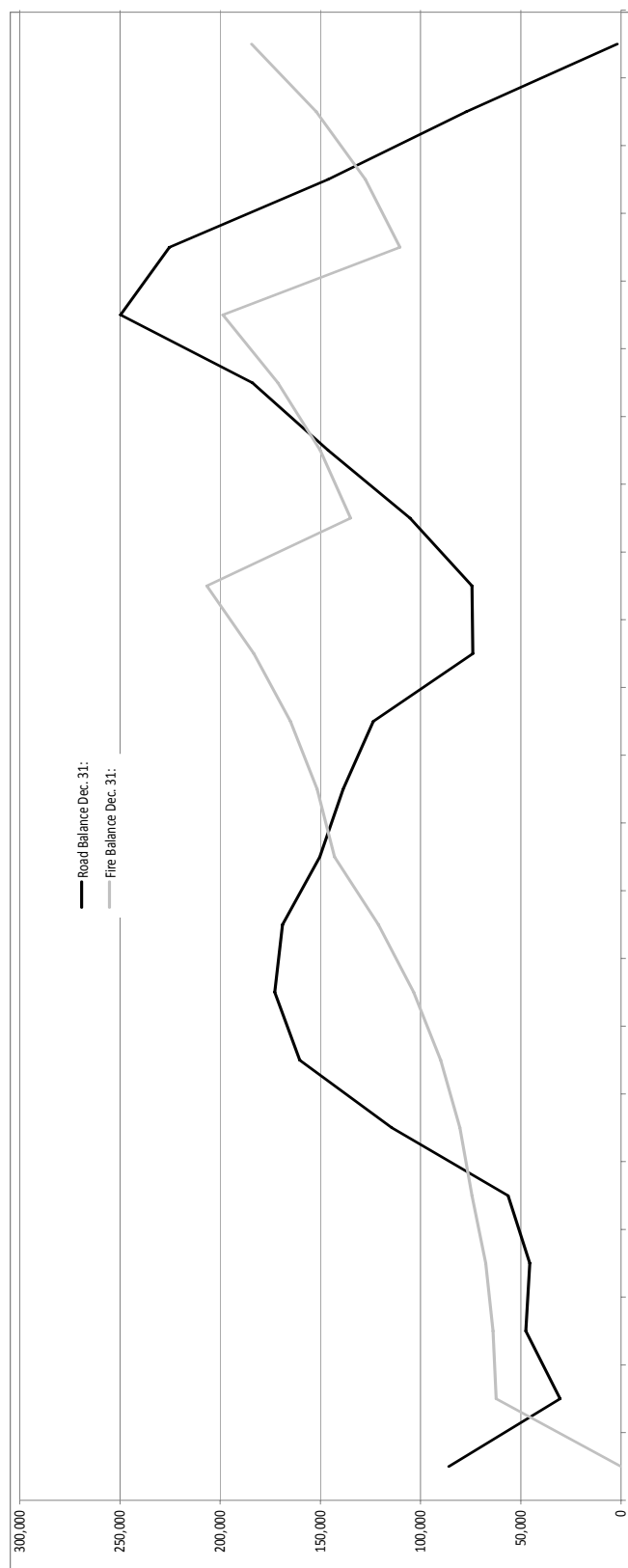
|                       | 2009    | 2010    | 2011   | 2012    | 2013    | 2014    | 2015    | 2016    | 2017    | 2018    | 2019    | 2020    | 2021    | 2022    | 2023    | 2024    | 2025    | 2026    | 2027    | 2028    | 2029    | 2030    |
|-----------------------|---------|---------|--------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| <b>SAVINGS</b>        |         |         |        |         |         |         |         |         |         |         |         |         |         |         |         |         |         |         |         |         |         |         |
| Town Contribution:    | 165,000 | 42,000  | 85,000 | 109,000 | 114,450 | 120,173 | 126,181 | 132,490 | 139,115 | 146,070 | 153,374 | 161,043 | 169,095 | 177,550 | 186,427 | 195,748 | 205,536 | 215,813 | 226,603 | 237,933 | 249,830 | 262,321 |
| Fire Contribution     | 0       | 123,000 | 61,000 | 63,000  | 66,150  | 69,458  | 72,930  | 76,577  | 80,406  | 84,426  | 88,647  | 93,080  | 97,734  | 102,620 | 107,751 | 113,139 | 118,796 | 124,736 | 130,972 | 137,521 | 144,397 | 151,617 |
| Road Balance Dec. 31: | 85,926  | 30,326  | 47,486 | 45,544  | 56,302  | 114,320 | 160,264 | 172,760 | 168,840 | 150,243 | 138,559 | 123,583 | 73,910  | 74,358  | 105,243 | 146,098 | 183,923 | 249,643 | 225,221 | 146,091 | 77,196  | 1,891   |
| Fire Balance Dec. 31: | 0       | 62,275  | 63,858 | 67,474  | 74,316  | 80,326  | 89,935  | 103,392 | 120,961 | 142,920 | 151,600 | 164,894 | 183,122 | 206,620 | 134,893 | 150,016 | 171,113 | 198,593 | 110,305 | 127,560 | 152,054 | 184,282 |

## SPENDING

|                                       |        |        |   |        |        |  |  |  |  |        |        |        |        |        |        |        |        |        |  |         |         |         |
|---------------------------------------|--------|--------|---|--------|--------|--|--|--|--|--------|--------|--------|--------|--------|--------|--------|--------|--------|--|---------|---------|---------|
| Tractor - 12 yrs 06, 18               | 21,692 | 21,692 | 0 |        |        |  |  |  |  | 21,550 | 21,550 | 21,550 | 21,550 | 21,550 | 24,448 | 24,448 | 24,448 | 24,448 |  | 65,526  | 65,526  | 65,526  |
| Truck 1 - 10 yrs 02, 12               |        |        |   | 15,009 | 15,009 |  |  |  |  | 38,783 | 38,783 | 38,783 | 38,783 | 38,783 |        |        |        |        |  | 63,174  | 63,174  | 63,174  |
| Truck 2 - 10 yrs 05, 15               |        |        |   | 6,729  | 6,729  |  |  |  |  | 38,312 | 38,312 | 38,312 | 38,312 | 38,312 |        |        |        |        |  | 69,649  | 69,649  | 69,649  |
| Truck 3 - 10 yrs 07, 17               |        |        |   | 6,729  | 6,729  |  |  |  |  | 38,312 | 38,312 | 38,312 | 38,312 | 38,312 |        |        |        |        |  | 69,649  | 69,649  | 69,649  |
| Truck 4 - 10 yrs 09, 19               |        |        |   | 20,246 | 20,246 |  |  |  |  | 40,722 | 40,722 | 40,722 | 40,722 | 40,722 |        |        |        |        |  | 66,332  | 66,332  | 66,332  |
| Truck 5 - 10 yrs 06, 16               |        |        |   | 28,486 | 28,486 |  |  |  |  | 40,722 | 40,722 | 40,722 | 40,722 | 40,722 |        |        |        |        |  | 57,112  | 57,112  | 57,112  |
| Grader - 15 yrs 10, 25                |        |        |   |        |        |  |  |  |  | 28,846 | 28,846 | 28,846 | 28,846 | 28,846 |        |        |        |        |  | 66,332  | 66,332  | 66,332  |
| Backhoe - 12 yrs 09, 21               |        |        |   | 20,555 | 20,555 |  |  |  |  | 65,008 | 65,008 | 65,008 | 65,008 | 65,008 |        |        |        |        |  | 100,849 | 100,849 | 100,849 |
| Loader - 12 yrs 09, 21                |        |        |   | 20,555 | 20,555 |  |  |  |  | 65,008 | 65,008 | 65,008 | 65,008 | 65,008 |        |        |        |        |  | 100,849 | 100,849 | 100,849 |
| 2 Pump/Tankers - 18 yrs (05) and (91) |        |        |   | 60,725 | 60,725 |  |  |  |  | 82,969 | 82,969 | 82,969 | 82,969 | 82,969 |        |        |        |        |  | 122,582 | 122,582 | 122,582 |
| 2 Pump/Tankers - 18 yrs (09) and (11) |        |        |   | 60,725 | 60,725 |  |  |  |  | 82,969 | 82,969 | 82,969 | 82,969 | 82,969 |        |        |        |        |  | 122,582 | 122,582 | 122,582 |

Town Fund Spent in Year: 96,017 90,540 68,477 111,939 104,648 63,337 82,638 123,360 146,663 168,213 168,213 178,928 221,363 178,654 157,104 157,104 170,779 153,954 256,267 321,793 321,793 339,247

Fire Fund Spent in Year: 60,725 60,725 60,725 60,725 60,725 65,008 65,008 65,008 65,008 65,008 65,008 82,969 82,969 82,969 82,969 82,969 100,849 100,849 100,849 223,431 122,582 122,582 122,582



| <b>DELINQUENT TAX LIST</b>     |             |             |             |             |             |              |
|--------------------------------|-------------|-------------|-------------|-------------|-------------|--------------|
| <b>As of December 31, 2010</b> |             |             |             |             |             |              |
|                                | <b>2010</b> | <b>2009</b> | <b>2008</b> | <b>2007</b> | <b>2006</b> | <b>TOTAL</b> |
| Bailey, Archie                 |             | 818.36      | 801.71      |             |             | 1,620.07     |
| Bailey, Archie                 |             | 4,890.91    |             |             |             | 4,890.91     |
| Bailey, Archie                 | 2,563.39    |             |             |             |             | 2,563.39     |
| Bailey, Warren & Florence      | 1,691.08    | 1,468.05    |             |             |             | 3,159.13     |
| Banios, Philip Jr.             | 3,256.21    | 3,164.26    |             |             |             | 6,420.47     |
| Berecz, Thomas & Diane         | 3,110.37    |             |             |             |             | 3,110.37     |
| Berecz, Thomas & Diane         | 7,336.99    |             |             |             |             | 7,336.99     |
| Braley, George & Linda         | 7,068.39    |             |             |             |             | 7,068.39     |
| Cummings Estate                | 1,130.36    | 1,122.69    |             |             |             | 2,253.05     |
| Davidonis, Theresa             | 1,878.04    | 1,895.95    |             |             |             | 3,773.99     |
| Downing, Marjorie              | 869.63      |             |             |             |             | 869.63       |
| Farnham, Robert                | 1,567.00    | 1,687.22    | 1,563.25    | 1,381.26    | 747.52      | 6,946.25     |
| Giguere, Eugene                | 1,249.65    | 1,214.37    | 1,203.96    | 703.16      |             | 4,371.14     |
| Guyer, Paula & William         | 1,232.40    | 994.76      |             |             |             | 2,227.16     |
| Howe, Kimberly & Matthew       | 866.59      |             |             |             |             | 866.59       |
| Jordan, William                |             | 445.50      | 5,052.17    |             |             | 5,497.67     |
| Labutti, B                     | 2,121.66    |             |             |             |             | 2,121.66     |
| Lefevre, David                 | 3,155.76    |             |             |             |             | 3,155.76     |
| Little, Jeremiah               | 1,358.67    |             |             |             |             | 1,358.67     |
| Manning, Arvin & Dyke, Patty   | 4,152.11    | 4,235.28    | 297.88      |             |             | 8,685.27     |
| Martin, John                   | 764.00      |             |             |             |             | 764.00       |
| Martin, Robert & Patricia      | 1,768.99    | 1,759.88    |             |             |             | 3,528.87     |
| McAllilster, Bruce             | 6,099.86    |             |             |             |             | 6,099.86     |
| Mitchell, Joseph               | 962.07      |             |             |             |             | 962.07       |
| Mortimer, Kathryn              | 1,720.62    | 1,683.10    |             |             |             | 3,403.72     |
| Niffka, Walter                 | 3,325.43    | 1,688.43    |             |             |             | 5,013.86     |
| Parker, Martin & Tammy         | 1,819.64    | 1,768.25    |             | 644.75      |             | 4,232.64     |
| Pershhouse, Katharine          | 2,201.65    |             |             |             |             | 2,201.65     |
| Pompy Press                    | 3,168.50    | 3,079.03    | 578.58      |             |             | 6,826.11     |
| Race Robert & Lillian          | 2,072.07    | 2,716.41    |             |             |             | 4,788.48     |
| Reeves, Lawrence               | * 3.65      |             |             |             |             | 3.65         |
| Rutz, Lorenz                   | 1,867.84    |             |             |             |             | 1,867.84     |
| Santor, Allen                  | 2,812.35    | 1,867.00    |             |             |             | 4,679.35     |
| Sargent Family Realty Trust    | 18.48       |             |             |             |             | 18.48        |
| Shepard, Charles               | 1,025.82    |             |             |             |             | 1,025.82     |
| Slack, Jennifer                | 2,352.03    | 516.72      |             |             |             | 2,868.75     |
| Small, Jr. Henry               | 3,144.83    | 2,838.15    |             |             |             | 5,982.98     |
| Smith, Brian                   | 1,176.71    |             |             |             |             | 1,176.71     |
| Smith, Kim                     | 1,496.20    |             |             |             |             | 1,496.20     |
| Stevens, Shawn                 | 1,000.00    |             |             |             |             | 1,000.00     |

|                          | 2010             | 2009      | 2008     | 2007     | 2006   | TOTAL      |
|--------------------------|------------------|-----------|----------|----------|--------|------------|
| Stowell, Melba           | 2,616.09         |           |          |          |        | 2,616.09   |
| Swasey, Wayne & Monica   | 1,399.83         |           |          |          |        | 1,399.83   |
| Telephone Operating      |                  | 61.64     |          |          |        | 61.64      |
| Tyler, Gillian           | 2,555.84         | 3,231.60  |          |          |        | 5,787.44   |
| Whitman, Norbert         | 1,412.62         |           |          |          |        | 1,412.62   |
| <b>TOTALS</b>            | <b>91,389.77</b> | 43,147.56 | 9,497.55 | 2,729.17 | 747.52 | 147,515.22 |
| *Paid in full by 1/31/11 |                  |           |          |          |        |            |





# SCHEDULE OF INDEBTEDNESS AND ANNUAL MATURITIES

|                                                                                                                                                              | Schedule of Indebtedness |           |                |                       | Interest Paid | Annual Maturities |         |         |        |        |         |           |       |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|-----------|----------------|-----------------------|---------------|-------------------|---------|---------|--------|--------|---------|-----------|-------|
|                                                                                                                                                              | Balance<br>12/31/2010    | Additions | Deletions      | Balance<br>12/31/2010 |               | 2010              | 2011    | 2012    | 2013   | 2014   | 2015    | 2016-2022 | Total |
| Bond Payable, Vermont Municipal Bond Bank, Town Hall Improvements, Interest Ranging from 1.55% to 5.0%. Interest due each June 1 and December 1 through 2022 |                          |           |                |                       |               |                   |         |         |        |        |         |           |       |
| Principal                                                                                                                                                    | 360,000                  |           | 30,000         | 360,000               | 17,175        | 30,000            | 30,000  | 30,000  | 30,000 | 30,000 | 210,000 | 360,000   |       |
| Interest                                                                                                                                                     |                          |           |                |                       |               | 16,050            | 14,892  | 13,704  | 12,483 | 11,223 | 40,509  | 108,861   |       |
| <u>Note Payables-John Deere Credit Backhoe and Loader</u>                                                                                                    |                          |           |                |                       |               |                   |         |         |        |        |         |           |       |
| Interest at 4.5% \$41,109 P&I payments due annually at 4.5% \$41,109 P & I Payments on 10/29 through 2013                                                    |                          |           |                |                       |               |                   |         |         |        |        |         |           |       |
| Principal                                                                                                                                                    | 147,159                  |           | 34,349         | 112,810               | 6,760         | 35,927            | 37,578  | 39,305  |        |        |         | 112,810   |       |
| Interest                                                                                                                                                     |                          |           |                |                       |               | 5,182             | 3,532   | 1,806   |        |        |         | 10,520    |       |
| <u>Note Payable State of VT Muni Equip. Loan Fund</u>                                                                                                        |                          |           |                |                       |               |                   |         |         |        |        |         |           |       |
| International Int. at 2% \$6348 Principal due annually plus int. on June 30 through 2009                                                                     |                          |           |                |                       |               |                   |         |         |        |        |         |           |       |
| Truck 3                                                                                                                                                      | 19,044                   |           | 6,348          | 12,696                | 381           | 6,348             | 6,348   |         |        |        |         | 12,696    |       |
| Interest                                                                                                                                                     |                          |           |                |                       |               | 254               | 127     |         |        |        |         | 381       |       |
| <u>Note Payable Merchants Bank, Tractor, Mower, Chipper, Broom. Interest at 4.5%</u>                                                                         |                          |           |                |                       |               |                   |         |         |        |        |         |           |       |
| \$1,808 Principal and Int. Payments due monthly through 4/15/11                                                                                              | 27,928                   |           | 27,928         | 0                     | 822           |                   |         |         |        |        |         |           |       |
| <u>Note Payable VT Muni Equipment Loan Fund</u>                                                                                                              |                          |           |                |                       |               |                   |         |         |        |        |         |           |       |
| 2010 Freightliner, Interest at 2% \$21,010 due annually on 12/31 through 2014                                                                                |                          |           |                |                       |               |                   |         |         |        |        |         |           |       |
| Truck 4                                                                                                                                                      | 95,500                   |           | 19,100         | 76,400                | 1,910         | 19,100            | 19,100  | 19,100  | 19,100 |        |         | 76,400    |       |
| Interest                                                                                                                                                     |                          |           |                |                       |               | 1,528             | 1,146   | 764     | 382    |        |         | 3,820     |       |
| <u>Note Payable Ford Motor Credit-Lease 09 Chevy Impala Prin. &amp; Int. Pmts. Due annually through 7/30/12</u>                                              |                          |           |                |                       |               |                   |         |         |        |        |         |           |       |
| Principal                                                                                                                                                    | 14,259                   |           | 4,431          | 9,828                 | 1,012         | 4,746             | 5,082   |         |        |        |         | 9,828     |       |
| Interest                                                                                                                                                     |                          |           |                |                       |               | 698               | 360     |         |        |        |         | 1,058     |       |
| <u>Note Payable FSF 08 Pumper Interest 4.31%</u>                                                                                                             |                          |           |                |                       |               |                   |         |         |        |        |         |           |       |
| Prin.&Int. due annually Dec. 9 through 2013                                                                                                                  |                          |           |                |                       |               |                   |         |         |        |        |         |           |       |
| Principal                                                                                                                                                    | 218,826                  |           | 51,293         | 167,533               | 9,431         | 53,505            | 55,811  | 58,216  |        |        |         | 167,532   |       |
| Interest                                                                                                                                                     |                          |           |                |                       |               | 7,220             | 4,915   | 2,509   |        |        |         | 14,644    |       |
| <b>TOTAL</b>                                                                                                                                                 | <b>912,716</b>           |           | <b>173,449</b> | <b>739,267</b>        | <b>37,481</b> |                   |         |         |        |        |         |           |       |
| Annual Maturities TOTAL PRINCIPAL                                                                                                                            |                          |           |                |                       |               | 149,626           | 153,919 | 146,621 | 49,100 | 30,000 | 210,000 | 739,266   |       |
| Annual Maturities TOTAL INTEREST                                                                                                                             |                          |           |                |                       |               | 30,932            | 24,972  | 18,783  | 12,865 | 11,223 | 40,509  | 139,284   |       |
| TAX ANTICIPATION NOTES                                                                                                                                       | 0                        | 900,000   | 900,000        | 0                     | 1,489,000     |                   |         |         |        |        |         |           |       |

## PROPERTY TAX RECONCILIATION

### Year Ending December 31, 2010

|                                              | Amount         |
|----------------------------------------------|----------------|
| Adjusted Billings per Tax Book               | 6,618,450.00   |
| Additional Prior Year Billing                | 3,523.00       |
| Amount of Taxes for School - Paid/Accrued    | (3,932,974.00) |
| Education Tax Payments Pd to School by State | (1,073,888.00) |
| Education Billing Fee Retained               | (9,000.00)     |
| Highway Fund Taxes                           | (468,000.00)   |
| Highway Equipment Fund Taxes                 | (42,000.00)    |
| Fire Equipment Fund Taxes                    | (123,000.00)   |
| General Fund Surplus Taxes                   | (15,000.00)    |
| Town Taxes                                   | (958,111.00)   |
| Difference                                   | 0.00           |

### Estimated Tax Rates for 2011 Using 2010 Grand List

|                       | 2011 Amounts | 2011 Rate* | 2010 Rate | 2009 Rate | 2008 Rate |
|-----------------------|--------------|------------|-----------|-----------|-----------|
| <b>Core Budget</b>    |              |            |           |           |           |
| General Fund          | \$959,009    | 0.3076     | 0.3056    | 0.2768    | 0.28      |
| Highway Fund          | \$442,572    | 0.1419     | 0.1501    | 0.1779    | 0.1768    |
| Subtotal              | \$1,401,581  | 0.4495     | 0.4557    | 0.4547    | 0.4568    |
| % Change              |              | -1.36%     | 0.22%     | -0.46%    |           |
| <b>Warned Items**</b> | \$209,600    | 0.0672     | 0.0579    | 0.0714    | 0.0753    |
| % Change              |              | 16.10%     | -18.91%   | -5.18%    |           |
| <b>Grand Total</b>    | \$1,611,181  | 0.5167     | 0.5136    | 0.5261    | 0.5321    |
| % Change              |              | 0.61%      | -2.38%    | -1.13%    |           |

\* Estimated 2011 rate  
based on 2010 Grand List  
of: \$3,117,997

\*\* Assumes all warned items pass

## **TREASURER'S REPORT**

The Town Treasurer's Office is responsible for all accounting functions of the town. This involves investing town money, keeping a record of taxes voted and paid, and paying bills when orders to do so are properly submitted. The primary function of the treasurer is to keep the accounts of the town from the moment the money is collected to the moment it is paid out. Payroll, benefits and all property tax information are also administered through this office.

We are currently managing 24 funds which include 9 grants and 13 special funds in addition to the General and Highway Funds. The General Fund ended the year with a surplus of \$86,248 which resulted in a fund balance of \$111,052. The Highway Department ended the year with a surplus of \$21,136 bringing that fund balance to \$144,746. Since we do not collect the 2011 property taxes until October, it is important to carry forward healthy fund balances. This reduces the need for high tax anticipation borrowing.

In addition to the town finances, we also handle the cash flow for the Thetford School District. We make their deposits and sign all checks processed for the school. All in all, over \$10,000,000 passed through our office. This includes state payments, grants, and all other revenues in addition to property taxes.

We hope you will find the time to review the financial reports. It is a pleasure to work closely with the Selectboard and department heads who review their budgets on a regular basis and have worked hard to stay within these budgets.

Sullivan and Powers conducted their annual audit of the town finances in May. This report is available for review in the Treasurer's office.

Becky and I welcome your thoughts and questions. We are in the office Tuesdays, Wednesdays and Thursdays from 7:30–4:00.

Respectfully submitted:

Jill Graff, Treasurer  
Rebecca Buchanan, Assistant Treasurer

## COLLECTOR OF DELINQUENT TAXES REPORT

The collector of delinquent taxes ensures that town property taxes are paid by all of the taxpayers of Thetford. This involves notifying taxpayers when their taxes are overdue, making arrangements for late payments, taking formal collection actions, including conducting tax sales of the property, when necessary, and providing an accounting of these records.

The following is a breakout of the delinquent tax activity for 2010:

|                                |                       |
|--------------------------------|-----------------------|
| Delinquent Taxes as of 1/01/10 | \$174,440.26          |
| 2010 Taxes Delinquent 10/16/10 | + <u>\$215,637.50</u> |
| Total Delinquencies            | \$390,077.76          |

|                            |                       |
|----------------------------|-----------------------|
| Delinquent Taxes collected | - <u>\$247,143.71</u> |
| Delinquent Taxes 12/31/10  | \$147,515.22          |

|                          |                     |
|--------------------------|---------------------|
| Delinquent Tax Collected | \$247,143.71        |
| Interest Collected       | \$ 25,688.30        |
| Penalty Collected        | \$ <u>17,620.47</u> |

|                        |              |
|------------------------|--------------|
| Total Amount Collected | \$290,452.48 |
|------------------------|--------------|

Respectfully submitted:

Jill Graff  
Collector of Delinquent Taxes

***ANNUAL REPORTS***

***2010***

***COMMUNITY, AREA  
and  
STATE ORGANIZATIONS***

## THETFORD HISTORICAL SOCIETY

2010 will be remembered as a year of change for the Historical Society. In late October, we were saddened by the passing of Charles Latham, longtime THS president, librarian, and archivist. Charles battled an aggressive cancer for the better part of a year. Throughout his illness, he remained positive, worked diligently on future projects, and continued to do his usual hours at the Society's library up until a week before his death. In the small space available here, I can't do justice to his contributions to and knowledge of Thetford's history. I can say that the Society is committed to continuing his efforts in the areas of collection and preservation of Thetford's past, as well as education and outreach for all ages.

One of the most enjoyable aspects of working with the Historical Society is the opportunity to interact with local students. We provided the Kindergarten classes at TES with objects from the Barn Museum which they compared with similar items from the present day. Students also looked at historic images of Thetford's district schools, some with class photos, and determined where they would have attended school 100 years ago. Joe Deffner's 7<sup>th</sup> grade class at Thetford Academy again utilized our archives while researching a Civil War soldier buried in the Post Mills cemetery, gathering background information for a cemetery quest. Steve Niederhauser's "Barns, Mills and Villages" class from TA also spent many hours at our library, researching local topics of interest for semester-long projects. Two students, Reece MacRae and Alex Crimmin, chose to write a biography of Charles Latham as their project. They interviewed Charles a number of times, and had nearly finished with their work when Charles passed away. We thought it was a fitting tribute to Charles, and his lifelong involvement in education, to let these two students write our Historical Report this year.

We attended the Vermont History Expo in Tunbridge in June, and our exhibit was on the Thetford Pageant, a widely attended and highly regarded theatrical event, held in Thetford in 1911, to mark the town's 150<sup>th</sup> anniversary. We're fortunate to have a wealth of information on the Pageant, and the exhibit was great fun to assemble and present. Following the History Expo, the exhibit hung in the Bicentennial Gallery for a month. It, and other exhibits, may return in 2011, as we celebrate the Town's 250<sup>th</sup> anniversary. The Historical Society has a number of activities planned for this year, including publication of a collection of historical sketches, an oral history project, expanded Barn Museum openings, new and updated village walking tours, and much more. Watch for information as the year progresses.

Our Barn Museum, open Sundays in August, enjoyed record visitors in 2010. If you came to the Museum, you might have seen Bob Metzler operating his letter press, or talked with Ken Robinson about early modes of transportation. Attendees on Pie Contest Sunday got to taste their way through countless varieties of pies, and nobody went home without trying at least...three? The Lyme Community Band played one warm Sunday, and Joe Deffner's homemade ice cream made everyone smile. To wrap up the season, Charlie Marchant from the VT Old Cemetery Association gave a wonderful talk on gravestones and cemetery lore. Typically, open Sundays are staffed by THS trustees, but we're always looking for persons willing to learn the ropes and become a Museum guide. Finally, we are hoping to expand the ranks of our membership, and encourage all who have an interest in Thetford's history to join us. The Historical Society is an important asset for preserving our past. There is important history being lost every day, and with your involvement, we do a lot more. Visit us at the Historical Library, or explore THS online at [www.thetfordhistoricalsociety.org](http://www.thetfordhistoricalsociety.org); have a look at who we are and what we do.

Sincerely,

Martha Howard, Director

## HISTORICAL ARTICLE

### Charles Latham—From the Perspective of Two High School Students Reece MacRae and Alex Crimmin



*The late Charles Latham  
76 years ago, historian,  
teacher and friend to the town*

Our names are Reece MacRae and Alex Crimmin. We are both seniors at Thetford Academy, and this year we interviewed Mr. Charles Latham to learn about his life. Since Mr. Latham's death, we have talked to his friends and associates, and we have come to the following conclusion: Latham was a dedicated teacher and historian. His thirst for knowledge and his desire to share it with others was evident in everything he did.

At the beginning of the school year, we learned that we needed a topic for an important research project in the history course, "Barns, Mills, and Mountains" (Vermont History) taught by Steve Niederhauser. The whole class went down to the Historical Society to look for ideas, and Mr. Latham, who neither of us knew very well, gave us an interesting presentation about a town pageant that happened over a century ago. At the time, the two of us knew we wanted to pursue a unique topic together. We decided that instead of reading through old letters and manuscripts, we would rather interview someone important. Mr. Latham was obviously the ideal candidate: here was a ninety-three year old man who was an outstanding citizen of Thetford who had immersed himself in history all of his life and wanted to pass on that knowledge to anyone willing to learn. We soon asked ourselves: Shouldn't Mr. Latham be better recognized?

Before Mr. Latham died on October 31<sup>st</sup>, we recorded four interviews with him. In all honesty, despite the fact that Mr. Latham told us he was going through chemotherapy for his cancer, we never expected his death. Every time we saw him, he was not only lively and energetic (considering what he was going through); he was also able to recount very specific details from his past from memory. We now regret not speaking with him more; we could have recorded twenty interviews with him and we would never have heard the same thing twice. We have been talking to friends of his, both those who knew him through Kendal at Hanover (where he lived for thirteen years) and those at the Thetford Historical Society, where all of these transcriptions will hopefully be kept.

The list of things that Mr. Latham put a great deal of effort into could go on for a long time. At one point, Mr. Latham was the coach of the cross-country team at Episcopal Academy in Pennsylvania where he taught (and served as Head of School) for twenty-four years. During his tenure as coach, he convinced record numbers to go out for his teams, which won over one hundred and ninety meets. He brought his respect and recognition for cross-country with him when he came to live in Thetford where he started the cross-country program at Thetford Academy. TA is widely considered to have one of the finest running trails in New England and their boy's team has become somewhat of a dynasty, winning four championships in a row. Obviously, the tradition caught on. Mr. Latham also

told us about his work building libraries. During his life, he was put in charge of designing two new libraries, despite the fact that he had little to no background in architecture.

Another of the ways that Charles Latham contributed to the town of Thetford was by teaching history to the students at Thetford Academy. For over a decade, Mr. Latham visited select classes taught by Steve Niederhauser at the Academy and gave presentations about the Wilson Globe. These globes were the first globes made in the U.S. and they were made by a man who lived in Bradford, Vermont named James Wilson. One year, Mr. Latham was recorded during his presentation and our Barns, Mills, and Mountains class was able to watch the video when we were learning about the globes. His presentation was very interesting and he clearly went to great lengths to make the lesson as entertaining as possible. At one moment during the video, our entire class shared a laugh when Mr. Latham recounted the extraordinary distances that Mr. Wilson had to travel when he wanted to acquire materials for the globe. Apparently his only option was making the trek to cities like Boston by foot and these journeys would take him weeks. Mr. Latham was always passionate about local history and he believed that the students of Thetford Academy should know about items of such historical significance that came from towns like Bradford that we drive through and visit frequently.

Mr. Latham spent more than forty summers in Thetford during his life, and the contributions he made to the town during this time were enormous. He served as President of the Thetford Historical Society for decades and he helped make important decisions pertaining to The Latham Library (including helping with the construction of its current building). We, as well as many of our fellow seniors at the Academy, remember walking over to the Latham Library everyday after school as fourth, fifth and sixth graders. We had many interactions with Mr. Latham (which ranged from him telling us to be quiet when we were being rowdier than usual to him helping us find books and movies for our entertainment). Even as his health started to decline, Mr. Latham still spent each Tuesday at the Historical Society. One day we walked into the library for an interview and he was sitting at the main table with what looked like an endless line of note cards laid out in front of him. When we asked what they were for, Mr. Latham proceeded to tell us he was writing thank you notes for various donations people made to the Historical Society and Library. The next time we went to the Historical Society, he was sitting at a computer when we walked in. Again we were curious about what he was doing and he told us that since he had arrived at the library earlier in the day he had been cataloguing historical documents into the database. These instances of seeing Mr. Latham hard at work despite his health problems exemplified even more his dedication toward the Thetford Historical Society and Latham Library.

Charles Latham made countless contributions to the town of Thetford and he will be missed greatly by, not only the Historical Society and Latham Library, but the community of Thetford as a whole. We only became close to Mr. Latham for a couple of months near the end of his life but even in that small period of time it was obvious what kind of person he was. Mr. Latham never stopped teaching and helping people to learn which he showed by providing us with interviews and research materials for our project. It probably does not surprise the people close to him that he was resourceful and helpful to the end and we benefitted extraordinarily from what we learned from him.





## THETFORD HILL PARISH PLAYERS

Parish Players is Thetford's own community theatre near the top of Thetford Hill. Now, a proud *award-winning* theatre, because last Fall, we won an award from the First Annual Owl Awards for Best Comedy Production for *The Odd Couple* directed by Alan Gelfant last year. We haven't let the fame go to our head. We are still open to all community members, young and old alike, striving to provide an affordable enriching theatre experience for the community while taking risks on original or bold productions.

For 2010, the Grange, Parish Player's theatre building, provided a temporary sanctuary for TA theatre students, while their new theatre was being built. During the first five months of 2010, the TA and larger community were able to attend several TA productions including the TA Ten Minute Play Festival and the TA musical "Into the Woods."

In February, Parish Players hosted its popular Ten Minute Play Festival of original works and in the summer, audiences could see *Hotel Cassiopeia*, an unusual play by Charles Mee about the noted artist Joseph Cornell directed by college student, Rebecca Young-Ward.

Parish Players launched its first pre-planned season this Fall for 2010-11 with the raw and powerful *Last Pad*, written by William Inge and directed by Alan Gelfant about 3 men on death row. Community members were invited to attend a series of thought-provoking discussions on death row topics after the Sunday performances. The season will continue this year with the Fourth Annual Ten-Minute Play Festival in February, *Body Awareness* in April, and *Well* in June 2011.

As always, community members are invited to attend Improv Night the first Tuesday of every month. Volunteers are always welcome and if you have any ideas for programming in between our season shows –let us know at [pancho@parishplayers.org](mailto:pancho@parishplayers.org). See you at the theatre!



## AMERICAN LEGION POST #79 OF THETFORD

Post #79 is a service organization. We help our fellow veterans, their families and the community at large. We speak at schools on flag etiquette, participate in parades carrying our National Colors and provide gravesite services for fallen comrades.

Our meeting house is located on Thetford Hill, across from the elementary school. Meetings are held on the first Thursday of each month at 7 pm, except during January and February. Our Post welcomes all veterans who served honorably during all wars and conflicts.

This year, we had two members pass away. Charlie Palmer and Robert Bacon served their country and our American Legion with honor and dedication. They will be greatly missed.

Commander: Raymond "Fred" Adams      649-3468

Adjutant:      Nathan Pero                      333-4671



## **ELIZABETH MINE REMEDIATION PROJECT**

There was substantial progress in cleaning up the Elizabeth Mine in 2010. All of the mine waste (about 300,000 cubic yards) in the 12 acre area known as TP-3 was brought down the mountain and placed on the large waste plateau known as TP-1. This material was the most polluting of the mine materials at the Elizabeth mine site. This work began in November 2009 and was completed in September 2010. As a result of this action, the concentration of copper in the water leaving the TP-3 is now 80% less than before the waste was (re)moved. Over the next few years the concentrations are expected to reduce even further. In addition, the remaining waste material within the sections of Copperas Brook designated for cleanup was removed in 2010. Copperas Brook now flows completely around TP-1 and TP-2 in a stone channel that does not come into contact with the TP-1 or TP-2. The soil and stone cover over the Copperas Factory's lead contaminated soil was also completed in 2010. With the completion of the work at TP-3, Copperas Road was re-opened in the fall 2010. A small area of waste rock along Copperas Road, known as TP-4, was also removed and (used as fill) placed on TP-1. In addition, several groundwater monitoring wells were installed to better define the extent of the groundwater contamination associated with the underground mine tunnels.

The treatment plant that collects the leachate from TP-1 and removes the iron before discharging the water to Copperas Brook operated from April – November in 2010. The system processes about 30 gallons per minute and removes 240 pounds of iron a day from the water that would otherwise discharge to the West Branch. The copper and iron concentrations in lower Copperas Brook and the West Branch were lower than previous years.

In 2011, the waste relocation activities should be completed and the installation of the final cover system on TP-1 and TP-2 will begin. The entire 35 plus acre cover system installation will likely be completed in 2012.

The year 2010 also saw a major milestone for the Elizabeth Mine Superfund Site. The members of the Elizabeth Mine Community Advisory Group (EMCAG) have been providing a service to the community by working with EPA to identify and address issues of local concern for over 10 years. The EMCAG was created in the Spring of 2000.

Report provided by:

Ed Hathaway, EPA Elizabeth Mine Project Manager



## UPPER VALLEY FISH & GAME CLUB

### PURPOSE:

- To work for improvement and stimulate interest in the sports of hunting and fishing.
- To promote and engage in the conservation of fish and game management and other natural resources in the area
- To promote and maintain friendly relations with landowners.
- To promote good sportsmanship and educate the public with respect to conservation, hunting and fishing

### OFFICERS:

|            |                                |              |
|------------|--------------------------------|--------------|
| President: | Joe Coutermarsh – Bradford, VT | 802-222-4246 |
| Vice Pres: | John Adams – Orford, NH        | 603-353-9201 |
| Treasurer: | Bruce Avery – North Thetford   | 802-333-9671 |
| Secretary: | Rhett Scruggs – East Thetford  | 802-333-4067 |

**MEMBERSHIP:** Currently there are 241 members and 27 are junior members. Open to any person interested in helping with our stated purpose. Junior membership is available to person's aged 15 and under.

**MEETINGS:** 3<sup>rd</sup> Wednesday of each month. Held at the Thetford Elementary School, September-May, 7:00 pm and at the club grounds, June-Aug, 6:30 pm. Annual meeting is held in February.

**ACTIVITIES:** Ice fishing derby on Lake Fairlee in February – 177 participants in 2010. Kid's fishing derby in June - 28 children participated in 2010, a real rainy morning. Sponsored a Firearms Hunter Safety class and a Bow Hunter Safety class in the fall - certificates were presented to 30 Firearms Hunter Safety students and to 9 Bow Hunter Safety Students in 2010. The Youth Fun Shoot was held in September. Shooters shot metal stationary targets and paper bulls eye targets. The club actively sponsors local youngsters to the State Conservation Camp each summer - three were sponsored in 2010. Vermont State Police and several local police departments have used the range for firearms qualification.

**FACILITIES:** The club maintains a building, pond, and shooting ranges on approximately 200 acres on the five corners road in Thetford Center. The shooting ranges are used for rifle, pistol, action pistol, trap shooting and Archery competition. Club members are welcome to use the facilities and the surrounding property.

Rhett W. Scruggs  
Secretary

## **TWO RIVERS-OTTAUQUECHEE REGIONAL COMMISSION**

The services we provide have always been important to municipalities, but current realities make these services even more important. Whether making our communities aware of opportunities, or helping them reduce costs in their operations, TRORC was there to partner. We appreciate the opportunity to serve and take pride in being available when you call. The modest dues we seek each year from our member towns underwrite our ability to anticipate and then respond to whatever is needed. The dues rate we are requesting this year has not risen in over a decade.

As always, the Regional Commission provided technical expertise and resources for our towns as well as advocated for members' needs with the State Legislature and with state and federal agencies. Major areas of service include:

**Regional and Local Transportation Planning** – Staff assists communities with traffic counts, speed limit studies and intersection analyses, project management including procuring design engineers, processing requisitions for payment, and organizing public meetings for local input. In addition, TRORC Transportation Advisory Committee (TAC) works with member municipalities on numerous local transportation projects and prioritizes projects for the Vermont Legislature.

**Local Technical Assistance** - TRORC provides advice and support to town officials on a wide range of activities, including grant writing and administration, assistance on town plan revisions, ordinance development, energy efficiency planning, GIS mapping, transportation planning, and Act 250 development review.

**Emergency Management Activities** - The Regional Commission's emergency management planning program, funded by Vermont Emergency Management, FEMA and the Department of Homeland Security, focuses on all-hazards planning associated with natural and man-made disasters. Our staff provides administrative support to Local Emergency Planning Committee (LEPC) #12 and represented the Region's interest on state and national committees.

**Economic Development Planning and Downtown Revitalization** – Under our EPA Brownfields Program, TRORC assesses the level of contamination on many sites throughout our Region. Clean-up funding is then sought to bring properties back into productive use. In addition, TRORC maintains eligibility for our Region for federal Economic Development Administration funding and is conducting business continuity of operations planning for businesses in the region.

We value your continued support and look forward to serving you in the coming year. Please contact us if you have any questions.

Respectfully submitted,

Peter G. Gregory, AICP, Executive Director  
William B. Emmons, III, Chairperson, Pomfret

## **GREATER UPPER VALLEY SOLID WASTE MANAGEMENT DISTRICT**

Chartered by 10 Upper Valley towns in 1992, under authorization from the Vermont Legislature, Greater Upper Valley Solid Waste District (GUV) was created to replace unlined town dumps with a regional sanitary landfill and implement waste recycling and diversion programs. In our 18 year history, thousands of tons of recyclables and hazardous waste have been removed from the waste stream through education and local diversion programs.

Additionally, the district has sited, designed and permitted the only publicly owned landfill in Vermont. This is a notable achievement for several reasons. The District, in conjunction with neighboring quarry owner Twin State Sand & Gravel, Inc., built the only “private” bridge in Vermont over Interstate I-91, alleviating traffic congestion in downtown White River Junction and providing direct access to the landfill. The landfill is also a long-term infrastructure asset to the ten GUV towns which will help stabilize disposal costs for decades to come.

In the past year, the District solicited bids from private waste management companies to construct and operate the landfill and hired an investment banking firm to pitch the project to outside investors. Unfortunately, the recession of 2008 had hit and with it, a sharp decline in waste tonnage occurred. Existing Vermont landfill facilities responded with steep pricing cuts (to attract the reduced waste tonnage) and the GUV landfill, as a start-up facility, could not compete effectively in the marketplace.

Due to the slack economy and current availability of alternate disposal options, the District Board of Supervisors decided to place this considerable asset in reserve until such time it is needed. In lieu of bonding for \$6-\$7 million to construct the landfill, district voters approved a significantly smaller bond (\$875,000) in August 2010 to address TSS&G’s interest in the project thus allowing the district towns’ unrestricted ownership and preserving the much needed landfill asset for the future.

The other programs and services of the District continue to function, including special collection events for household hazardous waste, electronics, tires, bulbs, and other hard to dispose of items, outreach and education for students and residents, and technical assistance to member towns. During 2010 the GUVSWD provided direct services to Thetford and its residents including—

- Assisted in the recycling and disposal of hard-to-manage materials collected at the Recycling Center including fluorescent light bulbs, computers and electrical components, and propane tanks.
- 31 Thetford residents participated in district sponsored Household Hazardous Waste events held in Hartford in June and Norwich in September.
- 270 Thetford residents used the big trash, electronics, and computer recycling events held at the Montshire Museum and the Thetford Town Garage. Thetford residents also purchased compost and recycling bins, recycled fluorescent bulbs and electronics at our office in North Hartland, and utilized our website.
- A composting program was started at the Thetford Elementary School with the assistance of the GUVSWD.

A district events calendar and Green Guide will be available in the spring at Town Meeting, at all Town Clerks’ offices, and the district office. Contact the GUVSWD by email at [guvswd@valley.net](mailto:guvswd@valley.net), at 296-3688 or on the web at [www.guvswd.org](http://www.guvswd.org).

## 2010 APPROPRIATIONS SUMMARY

The Town of Thetford Selectboard has established the following criteria for granting single year appropriations:

1. Organizations that received funding for the prior year are eligible for an appropriation by submitting a written request by December 15.
2. A new organization or a previously-funded organization seeking a higher level of funding must petition the town (5% of registered voters) before Town Meeting.
3. All organizations seeking funding must directly serve residents of the Town.

The following organizations have submitted requests for appropriations for FY 2011:

**Clara Martin Center** provides community mental health services. Requesting **\$4,266**.

**Visiting Nurse Association and Hospice of Vermont** provides home health care and hospice support services. Requesting **\$11,536**.

**White River Council on Aging** provides information, transportation, case management, advocacy and respite for seniors. Requesting **\$4,950**.

**VT Center for Independent Living** assists deaf and disabled individuals. Requesting **\$150**.

**Central Vermont Adult Basic Education** assists teens and adults with basic reading, writing, math and English as another language programs. Requesting **\$800**.

**The Family Place** assists families with early childhood needs, such as parent education, child advocacy and therapy and other programs. Requesting **\$300**.

**Headrest** serves the community with crisis hotlines, and substance abuse programs. Requesting **\$1,564**.

**Orange County Diversion** is a community-based alternative to the criminal court system, assisting participants referred by the State's Attorney. Requesting **\$175**.

**Safeline** provides a domestic violence hotline at 1-800-NEW-SAFE, and many other services related to domestic and sexual violence. Requesting **\$1,000**.

**Green Up Vermont** organizes and helps supply landscaping and cleanup efforts on the first Saturday of May. Requesting **\$150**.

**Green Mountain Economic Development Corporation** assists communities with business development planning and financing. Requesting **\$1,392**.

**Vermont Association for the Blind** assists individuals with rehabilitation, adaptation, transportation, social networking and assistive technologies. Requesting **\$1,000**.



**Kids Place of Randolph** supports supervised visitation, exchanges and parenting for families in Orange County. Requesting **\$200**.

**Vermont Trails and Greenways** assists communities with planning and education related to trails. Requesting **\$30**.

**Little Rivers Health Care** provides comprehensive primary health care for all residents regardless of ability to pay. Requesting **\$1,000**.

**Orange County Parent/Child Center** serves families with early childhood education programs, parenting assistance services and case management. Requesting **\$500**.

**Sustainable Energy Resource Group** assists communities with weatherization and energy conservation planning. Requesting **\$300**.

**The Lake Fairlee Association** principally acts as steward of the lake. Requesting **\$5,000**.

**The American Red Cross** provides emergency support for victims of fire, flood, and other disasters, and assisted establishing an Emergency Response Center. Requesting **\$250**.





## **RICE'S MILLS COMMUNITY ASSOCIATION**

Rice's Mills continued their monthly potlucks this year beginning in April. Our members offered their creative skills and interests for the program that follow the potlucks. As always, we have lots of laughs and learn new things about our neighbors. We invite all of you to join us for the coming year!

Waltzing has been a regular RMCA event for the last 3 years. We hope more people from the Thetford Community will join in this joyful activity!

Our exciting news is RMCA has received a \$5000 grant from the Mascoma Bank foundation to bring water to the building.

This improvement will enable us to:

- Provide water in case of a fire on the premises.
- Provide drinking water for all events.
- Clean & maintain the building.
- Schedule more events & activities requiring water, i.e. art classes.
- Have water available for seedlings and plants grown in our greenhouse by community members each spring.

The Rice's Mills Community Center is a wonderful location for talks, meetings, slide shows, parties and other special events. For building availability, reservations or to schedule additional RMCA events, contact Gina Sonne at 802-785-4220 or [waltzlover@gmail.com](mailto:waltzlover@gmail.com).

### **Annual Membership Dues and Contributions:**

RMCA Membership Dues are: \$10 for an individual and \$15 for families. Your dues and additional contributions help cover annual insurance, utility expenses and future renovations/improvements to the building. Your membership dues and additional generous donations will help keep the building running and make future renovations possible. Make checks payable to RMCA and mail to Polly Cole, 790 Poor Farm Rd, Thetford Center VT 05075.



## VERMONT LEAGUE OF CITIES AND TOWNS

### *Serving and Strengthening Vermont Local Government*

The Vermont League of Cities and Towns (VLCT) is a nonprofit, nonpartisan organization that is owned by its member municipalities and directed by a 13-member Board of Directors comprised of municipal officials from across the state elected by the membership.

VLCT's mission is to serve and strengthen Vermont local government. All 246 Vermont cities and towns are members of VLCT, along with 145 other municipal entities, including villages and fire districts.

Vermonters use local government services, including highways, police, fire, recreation, libraries, sewer, and water, on a daily basis. In large part, volunteer elected and appointed municipal officials lead these local governments.

VLCT provides the following services to its member cities and towns, so that they may provide their citizens with quality services at affordable costs:

- Legal, consulting and education services. In the past year, VLCT responded to more than 3,000 inquiries for assistance from municipal officials. Our Municipal Assistance Center (MAC) conducted 19 workshops and 18 on-site training sessions that attracted more than 1,500 people. MAC distributed almost 430 hard copy handbooks to municipal officials, but also made all its handbooks available free of charge at our Resource Library on our website. The Library also contains nearly 1,000 other electronic documents currently accessible to the general public. MAC has also retained the services of professionals in municipal finance, administration, and policing to provide consulting advice to towns.
- Advocacy representation before the state and federal governments to ensure that municipalities have the resources and authority they need to serve their citizens. VLCT is a leader in the education finance debate, enhancing local voter authority in governance decisions, land use discussions, and securing revenues for town highway and bridge maintenance programs. Municipalities will face significant challenges again in the 2011 legislature, assuring that state fiscal woes are not shifted to local governments and property taxpayers.
- Purchasing opportunities to provide needed services at the lowest cost. Examples include municipal employee health insurance and liability coverage for town operations. The VLCT Health Trust represents the most affordable option available to provide health insurance to municipal employees. The value of the VLCT Property and Casualty Intermunicipal Fund (PACIF) to all our members is realized daily as members take advantage of loss prevention training and assistance, as well as reasonable insurance rates. These two trusts, with the addition of the VLCT Unemployment Trust, were responsible in 2009 for \$50 million in municipal tax dollars spent for insurance and risk management services. Other pooled purchasing opportunities exist in areas such as assuring that towns are able to obtain road salt for winter highway maintenance at an affordable price and in adequate quantities.

To learn more about the Vermont League of Cities and Towns, including its audited financial statements, visit the VLCT website at [www.vlct.org](http://www.vlct.org).

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**\* NOTES \***